

EUROPEAN NEWS

Delors, Bush warm towards EC-US talks

By David Buchan in Brussels

THE PROSPECT that President George Bush and Mr Jacques Delors, the European Commission president, will meet twice within the next six weeks has heightened the interest of both men in launching a political dialogue across the Atlantic, according to US and EC officials.

The recent call by Mr Delors for a more structured political dialogue that would transcend petty transatlantic trade disputes has been received "very sympathetically" in Washington, Mr Alfred Kingon, the US ambassador to the EC, said yesterday.

He claimed officials on both sides of the Atlantic were showing "a good deal of cre-

activity" in considering how to put trade disputes such as the current EC ban on US hormone-produced beef, worth \$100m a year, into the wider perspective of the \$168bn trading relationship between the US and EC.

He said that he hoped Mr Bush would see Mr Delors, immediately after the Nato summit in Brussels, probably on May 30, but would make no prediction on whether the meeting would produce any fruit from this "creative" thinking.

EC Commission officials say Mr Delors is likely to visit Washington next month but admit he has still not followed up his February call for a new

US-EC political partnership with any detailed suggestions as to what form this might take.

One debate in Brussels turns on whether the Community needs the sort of formal economic framework agreement with the US that it already has with major trading partners in Europe — probably including the Soviet Union by the end of this year.

At present, virtually the only formalised regular contact that Washington has with the Commission is a once-a-year ministerial palaver which, in Brussels, is always tacked on to a Nato meeting.

More regular contacts exist

between the US Congress and the European Parliament, where certain British conservative members have recently called for a US-EC political declaration to tie the US more into Europe at a time when transatlantic relations within Nato are becoming frayed.

The real significance of all this talk lies less in any new formalised dialogue across the Atlantic — unlikely if only because of EC member states' wariness of the Commission overstepping its economic affairs competence — than as an antidote to US and EC accusations about each other's trade barriers.

Mr Kingon, who leaves his

Brussels post next month, claimed that, however intense the rhetoric on specific trade disputes, the overall state of US-EC relations had been improving, particularly because of the reduction of the US trade deficit with Europe. This fell from \$26bn in 1986 to \$18bn last year.

While Washington was willing to enlarge its dialogue with the Community's Brussels-based executive commission, he said "we take our cue from the member states. If they tell us one day that foreign or monetary policy is henceforth to be made out of Brussels, we will talk to Brussels. But that hasn't happened yet."



Solidarity leader Lech Wałęsa (left) pauses during the filming of an election commercial yesterday

Walesa plea for end to strikes

By Christopher Bobinski in Warsaw

MR LECH WAŁESA, the Solidarity leader, yesterday urged his supporters to refrain from strike action and push for political reforms in Poland.

He was speaking to workers at the Warsaw steel mill as efforts continued to end a six-day strike in copper mines near Legnica in the south-west.

"Everyone needs more but let's not lose sight of the most important thing, which is that the political system has got us into this mess and we won't get it changed if we get caught up in economic struggles," he said.

In Legnica, 20,000 copper miners have been demanding a 50 per cent pay increase and went on strike after coal min-

"Let's concentrate on organising ourselves," he said, "and then work out our priorities. But let's not give each other surprises."

Some of those present at the meeting voiced opposition to Mr Wałęsa's moderate policy but the majority backed him. Some 2,500 of the 6,500 people employed at the works have joined Solidarity since it was legalised.

Yesterday afternoon Mr Wałęsa flew to Strasbourg for a short visit during which he was asking for financial support for Poland's debt-ridden economy. Mr Wałęsa told the meeting that he would be travelling to Brussels later this month on a trip devoted to the same end.

Romanian authorities bind adoption system with red tape

Judy Dempsey looks at the problem of obtaining exit documents

AFTER adopting Romanian orphans, scores of European parents now find they cannot obtain emigration papers from the Romanian authorities so that the children can leave the country.

The children who have been adopted by French, Belgian, Italian and Israeli couples, remain in special orphanages, waiting for the Council of State, which is headed by President Nicolae Ceausescu, the party leader, to sign the necessary exit documents.

But the longer the delay, the more anxious the parents have become, so much so, that earlier this year, a group of French parents asked President François Mitterrand to intercede on their behalf.

In the past, childless couples in Europe tended to adopt children from Latin America. But in recent years, many Europeans have been turning to Romania, partly because they wanted European children, and partly because they believed it would be easier to adopt from this country.

Childless couples first started travelling to Romania in the early 1980s. After visiting orphanages near Bucharest and having paid a flat fee of \$600 for legal costs and adoption papers, the couples assumed the children could leave without too much difficulty.

But since 1985, some of the children, although legally adopted, have not been allowed to join their adoptive parents.

An Israeli lawyer who has been acting on behalf of 24 Israeli couples, found that no sooner had the preliminary papers been signed, the Romanians demanded more money for what was described as additional paper work.

In order to speed up the process, the parents frequently resorted to bribes. The lawyer said that at one stage, his clients were paying up to \$6,000 to get the children out of Romania, even though the necessary adoption papers had been signed.

Despite this, the authorities continue to refuse to let the children emigrate, apparently on grounds that the final exit documents have to be approved by the Council of

the Romanian bureaucracy has led the Tel-Aviv lawyer into refusing to take on any more cases. "It is a question of morality. All I can hope for is that we can obtain the emigration papers."

Nonetheless, despite these moral questions and the financial costs in adopting children from Eastern Europe, European childless couples are now looking to Poland. In an article entitled Export Children, published in Polityka, the Polish weekly, it painted a grim picture about the way in which foreigners try to adopt infants as well as the conditions in the orphanages.

These conditions have been exacerbated since 1988 by a staggering increase in the birth rate which is now 18.6 per thousand. That, in turn, has made enormous demands on a health system which is on the point of total collapse.

Foreigners are undoubtedly aware of these conditions, who, as Polityka pointed out, "in known ways try to find out those mothers who want to abandon their children and give up their parental rights. With children, the situation looks the same as a commodity," it grimly added. People will pay.

It is difficult to estimate the numbers, but according to Polityka, 4,500 Polish parents are also on the waiting list to adopt children, and so it would be expected that they be given priority over foreigners.

In practice, however, because foreigners have hard currency, they can skip the queue in the adoption courts and buy themselves past the unwieldy bureaucracy in order to speed up the adoption process.

But, unlike Romania, Poland's liberal emigration procedures do not prove an obstacle. "Obtaining emigration papers for the babies are just one of the sensitive issues," a lawyer involved in adopting children from Eastern Europe commented.

"I just think now that the whole process in adopting children through these financial, corrupt and bureaucratic methods raises many moral questions, many of which I cannot answer."

With International Factors
you can say yes to more business.

It's the old, old story. Customers expect you to pull out all the stops to process their orders quickly, then seem to lose all sense of urgency when it comes to settling their account.

And delays in payment can be costly. With cash flow problems and high interest rates you can't develop your business as quickly as you'd wish.

However, with International Factors behind you your cash flow will improve dramatically. And you'll have a much brighter future in front of you.

Unlike most factors, we'll pay up to 85% of your sales invoices immediately with

the remainder when your customer pays. We'll look after the administration of your sales ledger so you can concentrate on running your business. We can also provide you with 100% protection against bad debts.

With ten offices throughout the U.K. and 25 associated companies worldwide, we can look after your needs both in the U.K. and internationally.

That's another reason we're retained by so many of the country's most successful companies.

It all adds up to the fact that we have the experience, the facilities and resources

to tailor our services to a client's individual requirements.

Why not find out what we can do for you by calling Paul Hird at International Factors on 0273 21211 or Freephone 0800 521371.

We'll show you results — and a commitment that's 100%.

 International Factors
The perfect partner for the growing business

FINANCIAL TIMES
Published by the Financial Times (Europe) Ltd, London, Britain. Subscriptions accepted by members of the Board of Directors, F. Barlow, R. A. McClellan, G. T. D. Davies, G. C. Goss, J. J. Palmer, London, Printer: Frankfurter Sonder-Druckerei-GmbH, Frankfurt/M., Managing Director: G. G. Goss, G. Goss, Financial Times, Number One, Southwark Bridge, London, SE1 9HL. © The Financial Times Ltd, 1989.

FINANCIAL TIMES, USPS No. 190640, published daily except Sundays and holidays. US subscription rates \$265.00 per year. Postage paid at New York, NY and at additional mailing offices. POSTMASTER: send address change to FINANCIAL TIMES, 14 Bar 60th Street, New York, NY 10010.

Financial Times (Scandinavia) Ltd, Oslogate 44, DK-1100 Copenhagen-K, Denmark, telephone (01) 33 44 41. Fax (01) 93 33 33.

SHANGRI-LA INTERNATIONAL

IN SINGAPORE

WHERE ELSE BUT THE SHANGRI-LA

One of the world's best hotels

Shangri-La hotel

EUROPEAN NEWS

Daimler chief attacks Bonn doubts on MBB

By David March in Stuttgart

MR Eduard Reuter, chairman of Daimler-Benz, the West German motor conglomerate, yesterday sharply attacked the Bonn government's decision over the proposed takeover of Messerschmitt-Bölkow-Blohm, the company's prime aerospace group.

Striking a new note of bitterness in a dispute over the takeover, Mr Reuter warned against renewed agitation against the deal within the centre-right coalition of Chancellor Helmut Kohl.

"We will reach the end of our patience if those voicing their doubts so loudly, whatever their motives, actually

manage to create the risk of extensive damage to the companies involved," he said. By underlining a revival abroad of "uncertainties" over Germany's future direction, Mr Reuter appeared to link MBB's fate in Bonn over the Daimler-MBB deal with the squabble between Bonn and Washington over nuclear arms control.

Claiming that the "reliability and predictability" of German politics were at stake, Mr Reuter said the Federal Republic's neighbours "found Bonn's wavering difficult to understand".

Mr Reuter has also come under pres-

sure as a result of weakening profits at Daimler, spelled out in its annual results yesterday. He denied that his company was "fishing for armaments profits" over the MBB transaction, which would create one of the world's largest and most diversified weapons and defence technology groups.

The Daimler-MBB row has sharpened since the Federal Cartel Office last month turned down the acquisition of a majority stake by Daimler. This was on the grounds that the resulting conglomerate would enjoy market dominance in key areas of arms and aerospace. The

Economics Ministry, which approved the transaction last year, now has to decide over the next few months on whether or not to overrule the Cartel Office decision in the national economic interest.

Mr Reuter called on the Government to show "the courage for political leadership". He underlined that, if the MBB deal should be turned down, Daimler-Benz had other possibilities of advancing its aerospace ambitions, by teaming up with European or even US companies.

Daimler results, Page 28

Company star waits to take the ascendancy

VISITORS TO the headquarters of the West German Chancellor in Bonn, see the three-pointed Mercedes star hanging over the building on their way through the front entrance, writes David March.

The optical illusion, caused by the presence of the famous Daimler-Benz symbol atop a nearby hotel, has taken on extra significance in recent weeks amid a sharpening political row in Bonn over the company's planned takeover of the aerospace group Messerschmitt-Bölkow-Blohm.

Mr Eduard Reuter, the respected, intellectual chairman of the Stuttgart motor company, is playing a central role in the war of words over the aerospace takeover.

Since taking over at Daimler in September 1987, Mr Reuter has become West Germany's most controversial industrial magnate.

He is also one of the best paid. Mr Reuter's exact salary is not publicised. But, tucked away in Daimler's annual report, the company reveals that its 12 serving board members last year received a total DM 15.9m (£5m) - 34 per cent

more than the DM 11.5m disbursed among a larger number of board members in 1987. The entitlements work out at an average of DM 1.35m per man - and Mr Reuter certainly earns a good deal more than the average.

The MBB transaction, if it goes through, will create a conglomerate dominating all sections of the West German weapons and defence technology industry.

Mr Reuter, a long-time member of the opposition Social Democratic Party (SPD), has been deeply wounded by attacks from the left on the MBB acquisition which links the transaction to the build-up of German armaments activities under the Third Reich.

Mr Reuter's father, Ernst, was the Social Democratic mayor of West Berlin during the 1948-49 blockade of the city. The Reuter family fled to Turkey in 1953 to escape persecution of left-wingers by the Nazis. Mr Reuter finds it ironic today to be accused virtually of "reviving fascism" by championing the MBB takeover.

As critics of the proposed concentration in the aerospace and defence sector have been



Eduard Reuter, right, and finance director Gerhard Lieder announcing Daimler's results

pointing out, the deal does however illustrate some striking aspects of industrial continuity. Daimler-Benz was formed in 1926 from a merger of the 19th century Daimler and Benz groups, master-minded by the Deutsche Bank, Germany's leading bank, which owns 28 per cent of Daimler-Benz's shares, has played a leading role in the company's affairs ever since.

A Deutsche Bank representative has been chairman of Daimler's supervisory board since the 1920s. Mr Alfred Hertzen, the Deutsche Bank chief executive, who is chairman of Daimler's supervisory board, has emerged as a powerful force backing the MBB deal.

One element of Daimler tradition is, however, to change. The three-pointed Mercedes

star - introduced in 1909 to illustrate the company's bid for motorised strength in the air, on land and at sea - is no longer to be used as the logo for the entire group. It will apply in future simply to vehicle activities. Mr Reuter is reluctant to remind critics that the star symbolises a 80-year-old Daimler quest for global reach - and that it is now on the point of being fulfilled.

Ex-military chief backs conscription

By Bruce Clark

MARSHAL Sergei Akhromeyev, until recently head of the Soviet armed forces and still a senior military adviser to President Mikhail Gorbachev, has ruled out the abolition of military conscription, an idea that has been recently mooted in the liberal Soviet press.

"As long as Nato exists, and there is, in consequence, a military danger to the Soviet Union and its allies, the armed forces cannot be organised on the so-called 'voluntary' principle," he wrote in the newspaper Sovetskaya Rossiya.

Marshal Akhromeyev, in a comment with which his counterparts in Western armies might well sympathise, also urged reformist publications - which in recent months have written frankly about bullying and other abuses in the army - to be more cautious and respectful.

"If the armed forces are the defenders of the nation, then society must defend the armed forces from insult and offence," he wrote. The marshal's comments came hard on the heels of the airing of arguments in favour of an all-professional army by Ogonyok, a reformist magazine which gives little comfort to the top brass. Ogonyok recently carried an interview with an economist, Mr Alexei Kireyev, who said that:

• Western estimates that the Soviet Union spends up to 14 per cent of its GNP, or Roubles 120bn a year on defence are probably right;

• a professional army, although costing an extra Roubles 11.5bn a year, would lead to a more rational use of training resources;

• the policy of turning over arm factories to the production of consumer goods is not a good one.

Moscow impatient for progress in relations with US

By Bruce Clark in Moscow

SOVIET OFFICIALS and commentators, on the eve of today's visit by Mr James Baker, the US Secretary of State, mixed guarded optimism about fresh progress in superpower relations with suggestions that Washington was dithering or even backsiding.

Tass news agency said Moscow was preparing for "serious and comprehensive" talks with Mr Baker on the "baskets" of the Soviet-US agenda. These are arms control, human rights, regional disputes, bilateral problems and (in a recent addition to the list) co-operation on global problems such as the environment, drugs and terrorism.

Both a Foreign Ministry official, quoted by Tass, and a commentator in the daily trade union newspaper, Trud, said that while Moscow had shown patience with the Bush Administration's policy review, it was high time for progress to resume.

Gen Dimitri Yazov, the Soviet Defence Minister, wrote in Pravda, the Communist party daily newspaper, that "influential circles" in the West remained devoted to the policy of force, and warned that the modernisation of Nato's short-range missiles would "devalue" the Soviet-US treaty banning ground-launched intermediate missiles.

Marshal Sergei Akhromeyev, the former armed forces chief and now a top defence adviser, said that while a Western military attack on the Soviet Union no longer seemed likely, the West still wanted to use its military might to "extract concessions" from Moscow: that was why the Soviet armed forces had to be kept strong.

SEVEN PEOPLE were injured in clashes involving up to 200 Armenians and Azerbaijanis as ethnic violence flared again in Nagorno-Karabakh, the Tass news agency reported yesterday. Soviet Interior Ministry troops fired warning shots to restore order in Kirovabad on the outskirts of the capital of Stepanakert, where the clashes took place on Friday, the agency said.

Three civilians and four soldiers were wounded in the first reported outbreak of violence in the region since it was placed under a special Kremlin commission in January.

restricted.

In a measured response to the prediction by Mr Dick Cheney, the US Defence Secretary, that Mr Gorbachev's reform policies would fail, it asked, rhetorically, whether such comments contributed to better relations.

Gen Dimitri Yazov, the Soviet Defence Minister, wrote in Pravda, the Communist party daily newspaper, that "influential circles" in the West remained devoted to the policy of force, and warned that the modernisation of Nato's short-range missiles would "devalue" the Soviet-US treaty banning ground-launched intermediate missiles.

Marshal Sergei Akhromeyev, the former armed forces chief and now a top defence adviser, said that while a Western military attack on the Soviet Union no longer seemed likely, the West still wanted to use its military might to "extract concessions" from Moscow: that was why the Soviet armed forces had to be kept strong.

Grosz isolated by Kadar's departure

By Judy Dempsey in Vienna

THE UNCREMONIOUS departure from the Hungarian Communist Party's central committee of Mr Janos Kadar, the former party leader, may now threaten the political future of Mr Karoly Grosz, the current political leader.

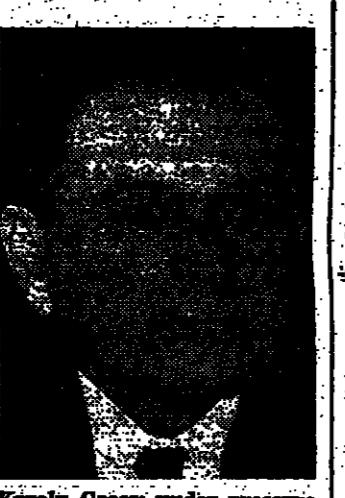
Mr Kadar, who controversially put the country on the road towards reform after the bloody crushing by Soviet tanks of the 1956 Hungarian uprising, relinquished his role as party president and his seat on the central committee on Monday.

His departure leaves the remaining conservatives on the central committee increasingly isolated as pressure builds among the reformers to replace Mr Grosz, party leader since last May.

The pressure on Mr Grosz is likely to continue over the coming months as the party prepares for a special conference in the autumn. The conference, which was agreed on at this week's central committee meeting, signals a victory for the reformers who want more radical political and economic changes.

Calls for such a conference, only the second since 1957, were spearheaded by Mr Rezo Nyers, one of the original architects of the economic reforms, and by Mr Imre Pozsgay, the politburo member who has been at the forefront of demands for a pluralist political system.

The growing rift between reformers and conservatives, who fear the party will be completely overrun by independent



Karoly Grosz under pressure from party reformers

Piper-Alpha biggest insurance loss'

By John Wicks in Zurich

THE EXPLOSION of the British Piper Alpha drilling platform in the North Sea last July represented the biggest insurance loss ever in a man-made disaster, according to a study by Swiss Reinsurance Company.

The Zurich-based group says the accident, in which 167 people were killed, resulted in insured damage of between \$1.2bn and \$1.5bn.

In terms of insurance claims, however, the report says 1988 was a "fairly average year," with total insured damage from natural catastrophes and other disasters of \$5.7bn, compared with \$7bn in 1987.

In terms of insured damage, the second biggest disaster last year was Hurricane Gilbert which hit Jamaica and other countries in September and accounted for claims of \$590m. This was followed by the \$330m accounted for by the blowout and fire on the drilling platform Enchova 1 in Brazil.

The worst natural catastrophe of 1988, measured by lives lost, were headed by the Armenian earthquake of December, with at least 25,000 deaths. In Bangladesh, 3,000 people were killed in monsoon rains and floods in August and September and a further 2,300 by the November typhoon.

North America accounted for 58 per cent of all insured damage arising from natural catastrophes, as against 24 per cent the previous year. The 14 storms registered in the first half of 1988 resulted in insurance losses of at least \$900m while six storms late in the year caused \$300m worth of insured damage.

The total of natural disasters fell by 11 per cent in comparison with 1987 to 90. Swiss Reinsurance says it was "still clearly above the long-term trend".

The number of major fires rose to an all-time high of 46, though with a fall in insured damage of 20 per cent to \$1.2bn.

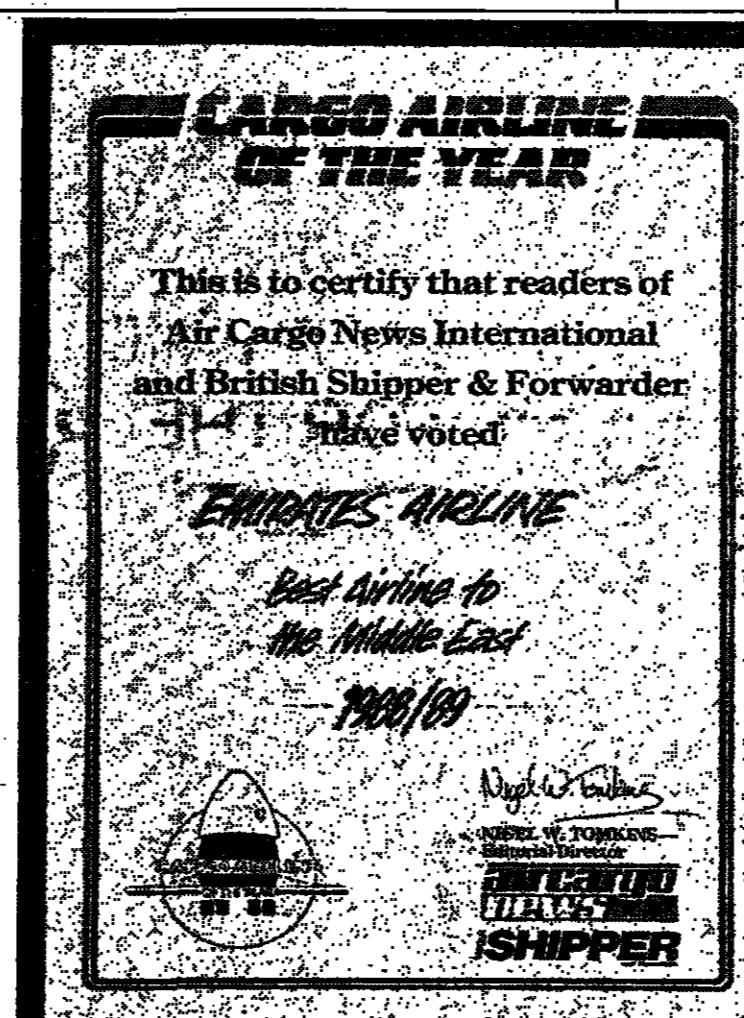
Aviation disasters were, at 33, at the highest level since 1972, but here, too, insured damage fell back 13 per cent to \$68m.

The insurance industry was affected particularly by incidents involving "waterborne traffic" especially due to the record five drilling platform accidents.

Road and rail accidents, mine disasters and the collapse of houses and bridges were down last year.

Nordic plea to UN

Nordic defence ministers yesterday urged the United Nations to spread the cost of its peacekeeping operations more fairly among member states, Reuter reports. They said too much of the cost fell on the countries providing troops and observers.



On March 13th our Cargo team was delighted to pick up a small package. The Cargo Airline of the Year to the Middle East Award.

Happily it's not just our Cargo team that has received your praise over the last twelve months.

In 1988 we also picked up the coveted Airline of the Year, Best Carrier to the Middle East Award from Executive Travel. They also included us in their top rankings for Business Class service together with Business Traveller magazine.

And Europe's influential Check In magazine gave us high acclaim for their

OUR CARGO TEAM ARE NOT THE ONLY ONES TO PICK THINGS UP.

award, Best Airline of the Year covering the Middle East, Pacific and South America.

It's proof that we're committed to every aspect right down to the smallest detail.

All this is very encouraging because it shows you think we're moving in the right direction, but it doesn't stop us looking for other ways to improve.

So whether it's you or your cargo you want to fly to the Middle East we are sure your choice will be the same as the judges.

Emirates

125 Pall Mall, London SW1. Telephone: 01-930 5356

It's proof that we're committed to every aspect right down to the smallest detail.

All this is very encouraging because it shows you think we're moving in the right direction, but it doesn't stop us looking for other ways to improve.

So whether it's you or your cargo you want to fly to the Middle East we are sure your choice will be the same as the judges.

Emirates

125 Pall Mall, London SW1. Telephone: 01-930 5356

It's proof that we're committed to every aspect right down to the smallest detail.

All this is very encouraging because it shows you think we're moving in the right direction, but it doesn't stop us looking for other ways to improve.

So whether it's you or your cargo you want to fly to the Middle East we are sure your choice will be the same as the judges.

Emirates

125 Pall Mall, London SW1. Telephone: 01-930 5356

EUROPEAN NEWS

Third front ascends into Austria's political system

Judy Dempsey in Vienna charts the meteoric rise of the right-wing Freedom Party and its leading light

ONE NAME and one photograph which was splashed across yesterday's Austrian newspapers confirmed the interest, the controversy and the phenomenal rise of a young politician called Joerg Haider.

After weeks of wrangling, backroom conniving and bitter disputes, the 38-year-old Mr Haider was elected governor of the southern Province of Carinthia. His promotion is likely to make the small right-wing Freedom Party (FPOe), of which he is leader, a significant third force in Austrian politics.

Politicians in the past scoffed at the idea that Mr Haider, who became head of the small FPOe in late 1986, could gain ground.

Yet in a series of provincial elections over the past eighteen months, his party has shown it can break the stranglehold held by the Socialist party (SPOe) and the conservative People's Party (OeVP), the junior partner in the socialist coalition government.

These trends were confirmed during the provincial elections in Tirol, Salzburg and Carinthia last March, where in some cases, the FPOe increased its share of the vote by 13 per cent. In Carinthia alone, Mr Haider not only broke the 40-year-old absolute majority held by the SPOe, but also eroded

the OeVP vote. On Monday night, with support from the OeVP, he was duly elected the provincial governor, making it the FPOe's first-ever leadership of a province.

The dramatic rise of the FPOe has shocked liberals and socialists alike, not least because many still believe that the party is a haven for old Nazis and nationalists.

This was certainly the case after the Second World War when the party was founded. Led by Mr Friedrich Peter, who later brought the young Mr Haider into its ranks, the party was unashamedly Nazi, although it tried to cover this up with a veneer of liberal political philosophy.

These sentiments continued for many years, culminating in 1980 when Mr Friedrich Frei- schusser, then the FPOe Minister of Defence, welcomed back with open arms a former Nazi in Austria.

But Mr Haider is quick to shrug off suggestions that his party is Nazi nationalist or anti-Semitic. Instead, he has set about to promote a party which is not only intent on breaking the two-party monopoly of Austrian politics, but also determined to wipe the country clean of corruption, patronage and nepotism.

These goals seem sweet for a younger generation of Austrians, many of whom are tired of

the present political system which is still dominated by the *Partei* and the *Proporz*.

The *Partei*, which amounts to an obligatory membership of either of the two main political parties, is a product of Austria's post-war political development.

Then, when Austria was still occupied by French, American, British and Russian troops, the coalition government nationalised all the country's industry. At the time, it was considered as German property and would have been confiscated for war reparation.

In the course of nationalisation, the two main political parties exercised influence and power over the industrial and



banking sectors, almost to the point of absurdity. Membership of the boards, whether they involved the banks, enterprises, schools or insurance companies, were equally divided between the "reds" (socialists) and the "blacks" (people's party) which amounted to a *Proporz* system.

The end result was that any one seeking promotion was obliged to join either political party. It also meant that there was little public discussion about the way the country's industry was run. Agreements and compromises were patched up behind closed doors.

Political analysts in Austria say that the politics of consensus or *Sozialpartnerschaft* (social partnership) was necessary in order to avoid a repeat of the bloody civil war of 1848 which destroyed Austria's fledgling democracy. They also add that it was a vital tool for rebuilding confidence and trust in the country's fragile political system.

But Mr Haider now says that, contrast to strengthening democracy, the special consensus is "between the 'reds' and the 'blacks'" has stifled individual initiative and political choice. He also says that because the SPOe and the OeVP shared out the top jobs, it facilitated corruption and patronage.

"I want to get rid of the *Partei* system and rid the institutions of political influence," he said in a recent interview. "We must reduce the role of the state and the *Bundes* – the bureaucrat – which have dominated the country for the past forty years."

Whether at universities or on the streets, these criticisms, peppered with populist vocabulary and delivered by an energetic and skilful orator, receive loud applause. But Mr Franz Vranitzky, the socialist Chancellor, is not convinced that Mr Haider is a serious politician. "He is a populist and a demagogue," he recently commented.

Other politicians are more scathing of Mr Haider. "He would sell his grandmother,"

said Mr Karel Smale, a member of the Green party and head of the small Slovenske minorita in Carinthia which is deeply concerned about its future status in the province.

Many liberals share the view that Mr Haider is a man for all seasons, a man of all parts.

It is easy to be an ideologue when you are in opposition, a leader of a socialist said. "It is very different when you are in power." So far, Mr Haider has not gone into any detail about how, if he were in government, he would tackle issues such as the large budget deficit or a reform of the social welfare system.

In the meantime, the road towards government, if not the chancellorship, is Mr Haider's direction. Little seems to stand in his way. After all, socialists and more liberal OeVP members argue that if the well-disunited OeVP was prepared to vote for Mr Haider in Carinthia, what is to prevent them from forming a coalition with Mr Haider in next year's general election?

The socialists remain sceptical about such a possibility. The OeVP national leadership remains non-committal. As for Mr Haider, he simply says: "In a democracy, I would be prepared to go into coalition with either party." In such an event, he would also be determined to get the best job.

EC industrialists urge firm stand on telecoms plans

By William Dawkins in Brussels

EUROPE'S main industrial lobby group has called on the European Commission not to submit to pressure from several EC governments to backtrack on plans to liberalise the provision of data telecommunications services.

"Business and industry

would like to express... their deep dismay" at some member states' opposition to the scheme, said a statement issued by Unice, the EC federation of employer organisations.

Governments are angered that Brussels is planning to impose telecommunications deregulation without going through the usual consultation with them, an attitude which Unice dismisses as "incoherent".

France, Spain, Italy and Belgium also think the content of the plan goes too far, irrespective of the Commission's tactics. Brussels is now rethinking its approach, based on a rarely used provision of the EC treaty, dealing with public monopolies.

Unice reminds EC governments that they "committed themselves to the general principles" of telecommunications deregulation in a paper adopted by telecommunications ministers last year. "This lack of coherence... is of grave concern to European companies which have lent widespread support to the Commission's initiative," it says.

The federation welcomes the chance of cheaper and more flexible telecoms services offered by the plan, which would break public authorities' monopolies over basic data transmission and the supply of value-added services, such as electronic mail and videotext.

Telecommunications authorities would keep sole control over the physical provision of networks and basic services like voice telephone and telex.

The federation adds: "The Commission should quickly implement its draft directive so as to create a truly competitive telecommunications market which is able to offer European users a range of networks and services which are as good as those available to their Japanese and American competitors."

W German social graces put their best foot forward

Haig Simonian in Frankfurt looks at the resurgence of interest in dancing lessons

THERE may once have been a time when ballroom dancing schools were the epitome of social embarrassment, but in West Germany today they are catching on, especially among the young.

Foreign visitors to German cities often remark on the number of signs for dancing schools and by all accounts they are flourishing.

But what is it that makes Germans, not normally renowned for their spontaneity, such keen dancers? As in other countries, films such as *Saturday Night Fever*, *Fame* and *Dirty Dancing* have played a part, especially among the young.

Dancing as a way of fitting into society appears to be a key theme, especially among the young. According to Professor Horst Opaschowski, a researcher into leisure activities at an institute in Hamburg, youngsters have increasingly stressed the role of "manners" in explaining why they want to learn to dance.

In 1987, 57 per cent of the 16-20 year olds polled saw dancing as a way of improving their manners, against 48 per cent in 1978. The "change" is even greater among 21-30 year olds, where the proportion of those stressing manners has risen to 69 per cent from 56 per cent in 1978.

Mr Helmut Schäfer, a senior member of the German Dance Teachers' Association, identifies a combination of factors.

"In Germany one no longer talks about dancing schools. Rather, it's a meeting place where people can mix, have fun, perhaps enjoy some good food, and learn to dance too."

For Mr Schäfer, a huge burly man who left Stuttgart to set up his own dancing school in the Black Forest 16 years ago, the interest in dancing is nothing surprising. Unlike the UK, where he has also had experience, Germans tend not only to attend dancing schools in

greater numbers, but to come back more often, despite a price of around DM168 (about \$85) for a course of 10 lessons.

According to the research, fitness is the reason cited by most people learning to dance, well ahead of relaxation or making friends. Apart from trying to attract the same sort of young, outgoing and communicative clientele as the skiing industry, the dance business in Germany has also put almost as heavy a stress on expensive branded accessories.

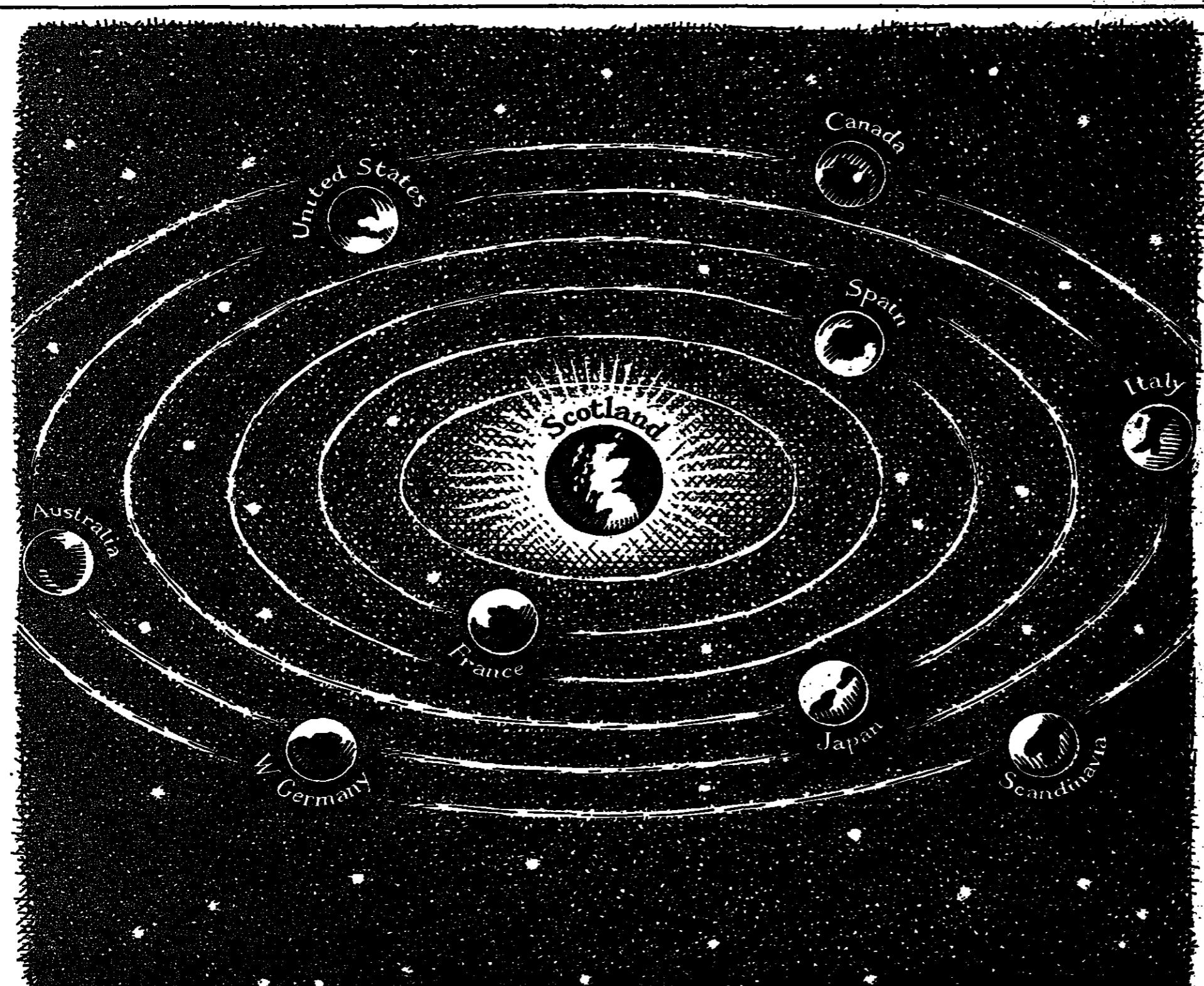
The formal suits and long gowns may come out in the evening, but "smart casual" is the daytime code for most of the steadily-increased instructors and instructors. Bright costumes and a general sense of healthy well-being abound.

"Swing is in" was the motto of this year's congress of the German Dance Teachers' Association in Mainz, which has attracted more than 1,000 participants from more than 20 countries, making it the biggest gathering of its kind in the world.

"The days are gone when one went on to the dance floor just to follow the steps of one's partner," says one participant. "Whoever can manage just a few basic steps can let their imagination take over – then they're completely free from pre-set routines," notes another.

To prove the fact that the schools have not simply brushed up their image, a row of stands in a nearby hall offer almost as much choice in computers and software to manage growing dance classes as in shiny silver shoes and rumble records.

But in case anyone should forget this is serious-minded Germany, there is also a sombre note. A leading insurance company is also prominently represented, with policies for accident insurance and legal protection boldly displayed. Relaxation is serious business.



APOLLO OPENS EUROPEAN R & D HEADQUARTERS IN CENTRE OF UNIVERSE.

Apollo Computer Inc. is obviously a company that knows where it's going. As founders of the workstation industry it has consistently brought leading edge technology to that field since its inception in 1980. Apollo now delivers and supports the largest installed base of workstations in Europe, from its Livingston factory. And, in the build up to 1992, the company has confirmed Scotland as its European headquarters with the opening of a new research and development facility in that same location. A move which now gives Apollo a totally integrated operation from which to attack the vital European market.

But why Scotland? Simple. Apollo is well aware of Scotland's high concentration of similar high-tech companies. Of Scotland's highly skilled and motivated workforce. Of the close working links that exist with universities and colleges. And well aware, too, of the invaluable assistance that can be gained by talking to the Scottish Development Agency. So if your company is looking for the ideal high-tech base, contact David Brown at 17 Cockspur Street, London SW1Y 5BL (Telephone 01-839 2117). Your success in Europe could easily revolve around it.

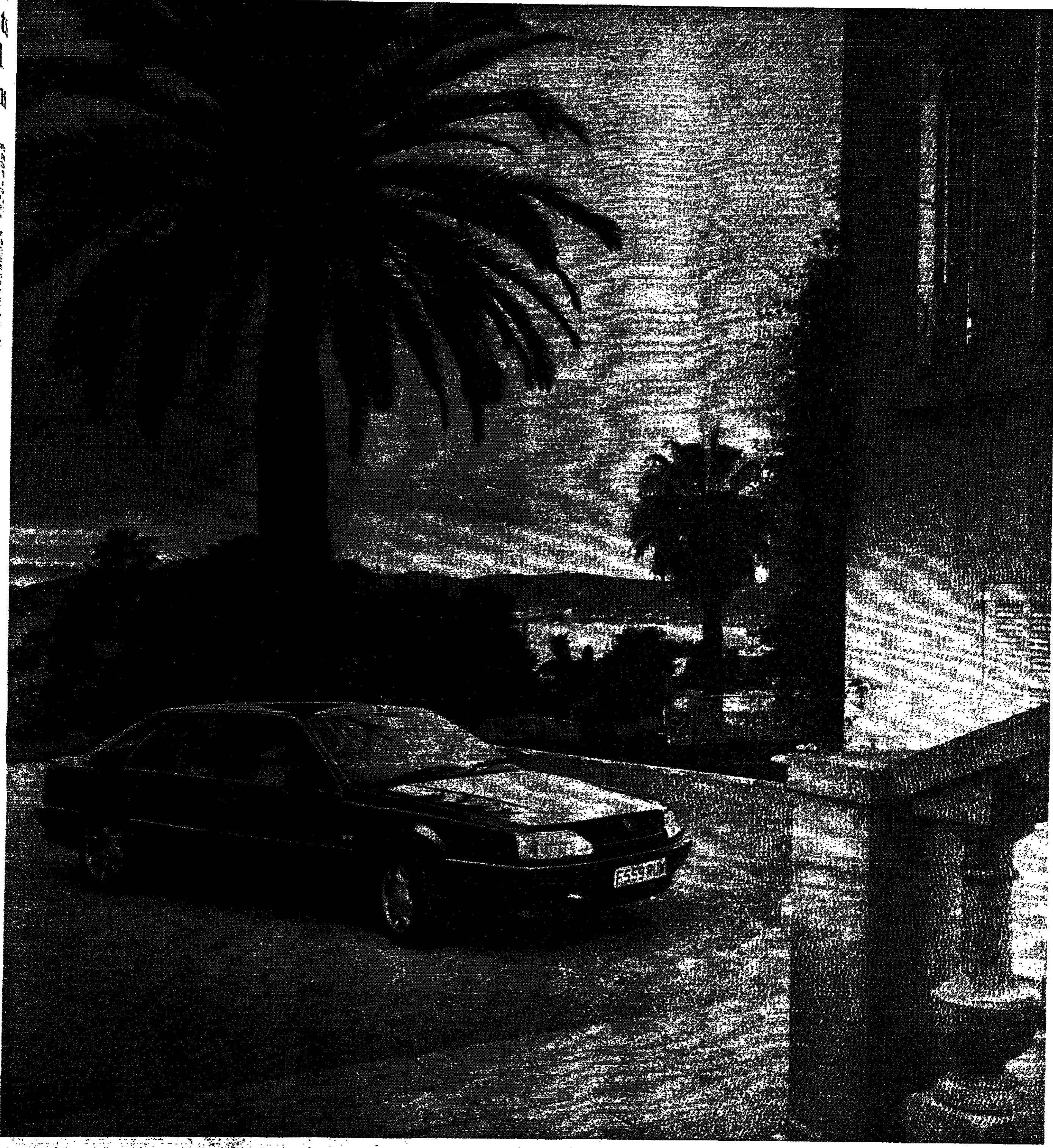


SCOTLAND. LAND OF OPPORTUNITY.

SCOTTISH DEVELOPMENT AGENCY, HEAD OFFICE, 120 BOTHWELL STREET, GLASGOW G2 7JP. TELEPHONE 041-248 2700.



Ballroom dancing two steps its way into the social scene.



MONACO. WHERE THE STANDARD OF LIVING IS EXCEPTIONALLY HIGH. AND THE TAX RATE ISN'T.

We predict all the clever money will shortly be investing in Monaco.

Monaco, being no less than the new Renault 25 special edition. And the clever money being no more than £14,180.

For that comparatively modest sum you're well
and truly spoilt.

Supple, faintly aromatic leather seats and trim are fitted as standard.

There's a very powerful 4 x 20 watt Hi-Fi system with fingertip remote control.

Power assisted steering, electric sunroof and electric front windows are also included in the price.

To protect the investment, there's the Renault 'Plip' central locking system with infra red remote control in the ignition key.

But for the financially astute there will always be something equally as attractive as pure unashamed luxury.

In this case it's the fuel injected engine. It produces 120bhp and can also run on lead free petrol. But the real beauty is its size.

A mere 1995cc, which allows the car to become one of the New Generation Renault 25, sub 2 litre range.

Try Monaco. Not only is it a tax advantage it's a positive haven.

Visit your local dealer or telephone 0800 400 415

(24 hours/free) for a brochure.

The twelve month unlimited mileage warranty includes free RAC membership. All Renault cars have a six year anti-perforation warranty.

THE RENAULT 25 MONACO £14,180

Price (correct at time of going to press) includes VAT, Car Tax, sounds system and front/rear seat belts. Number plates and delivery extra. Renault Financial Services provide a complete range of vehicle purchase programmes. RENAULT recommended oil lubricants.

NOTICE OF REDEMPTION

JAPAN AIR LINES COMPANY, LTD.

(Nippon Koku Kabushiki Kaisha)
U.S. \$75,000,000 11 per cent.
Guaranteed Bonds due 1993
(the "Bonds")

NOTICE IS HEREBY GIVEN that the following Bonds of the Company, in the aggregate principal amount of U.S. \$12,000,000 have been drawn for redemption on June 14, 1989 (the "Redemption Date") for account of the Sinking Fund at a redemption price (the "Redemption Price") of 100% of the principal amount thereof.

SERIAL NUMBERS OF BONDS CALLED FOR REDEMPTION

1	713	1494	2212	2077	2859	5705	6075	7202	5707	8467	9402	10113	10856	11311	12125	12855	13745	14422		
2	737	1547	2218	2085	3701	5029	5902	6583	7322	8074	8464	9433	10118	10827	11312	12147	12864	13786	14423	
3	746	1556	2218	2085	3701	5029	5902	6583	7322	8074	8464	9433	10118	10827	11312	12147	12864	13786	14423	
4	751	1569	2223	2091	3740	5031	5934	6584	7341	8094	8471	9452	10120	10811	11343	12158	12876	13774	14434	
5	758	1577	2237	2092	3723	4402	5102	5938	6585	7344	8101	8489	9453	10123	10813	11347	12163	12879	13774	14434
6	764	1611	2238	2093	3723	4402	5114	5981	6586	7348	8101	8489	9453	10123	10813	11351	12160	12886	13781	14437
7	788	1612	2254	2102	3723	4402	5114	5981	6586	7348	8101	8489	9453	10123	10813	11351	12160	12886	13781	14437
8	791	1627	2274	2127	3743	4418	5132	5989	6586	7355	8133	8521	9575	10157	10851	11364	12187	12891	13798	14476
9	812	1629	2278	2129	3743	4418	5132	5989	6586	7355	8133	8521	9575	10157	10851	11364	12187	12891	13798	14476
10	857	1641	2283	2164	3751	4437	5176	5995	6607	7410	8154	8593	9595	10193	10859	11375	12213	12898	13803	14489
11	857	1645	2282	2163	3750	4437	5182	5997	6607	7410	8154	8593	9595	10193	10859	11375	12213	12898	13803	14489
12	857	1648	2283	2164	3751	4437	5182	5997	6607	7410	8154	8593	9595	10193	10859	11375	12213	12898	13803	14489
13	857	1653	2217	2003	3771	4425	5182	5997	6607	7410	8154	8593	9595	10193	10859	11375	12213	12898	13803	14489
14	857	1657	2330	3008	3775	4425	5182	5997	6607	7410	8154	8593	9595	10193	10859	11375	12213	12898	13803	14489
15	857	1663	2330	3008	3775	4425	5182	5997	6607	7410	8154	8593	9595	10193	10859	11375	12213	12898	13803	14489
16	857	1668	2333	3003	3775	4425	5182	5997	6607	7410	8154	8593	9595	10193	10859	11375	12213	12898	13803	14489
17	857	1672	2403	3098	3815	4515	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
18	857	1673	2405	3100	3815	4515	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
19	857	1674	2405	3100	3815	4515	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
20	857	1675	2407	3102	3815	4515	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
21	857	1676	2407	3102	3815	4515	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
22	857	1677	2407	3102	3815	4515	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
23	857	1678	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
24	857	1685	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
25	857	1689	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
26	857	1693	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
27	857	1694	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
28	857	1695	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
29	857	1696	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
30	857	1697	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
31	857	1698	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
32	857	1699	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
33	857	1700	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
34	857	1701	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
35	857	1702	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
36	857	1703	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052	11648	12440	13115	13913	14486	
37	857	1704	2451	3133	3817	4530	5308	6001	6775	7475	8306	9663	10311	11052						

OVERSEAS NEWS

Egypt set to return to Arab fold at summit

By Victor Mallet, Middle East Correspondent

ARAB leaders are expected to meet in Morocco this month for an emergency summit which is likely to muster support for Mr Yasser Arafat, leader of the Palestine Liberation Organisation, and set the seal on Egypt's readmission to the Arab fold.

After consulting other Arab states, King Hassan of Morocco has proposed that the Arab League summit should take place in Casablanca on May 23 and 24, preceded by a foreign ministers' meeting on May 21.

Egypt was suspended from the League and the organisation's headquarters were moved from Cairo to Tunis because of the Camp David agreements and Egypt's peace treaty with Israel in 1979. But a recent meeting in Jordan in 1987 gave individual countries the green light to restore relations with Egypt, and all but Syria, Libya and Lebanon have done so.

Even the Syrian government has recently toned down its criticisms of Egypt, and it is thought that Lebanon and Libya are the only countries to the Arab League.

PLO approach to Unesco

THE Palestine Liberation Organisation officially requested membership yesterday of another UN agency, the United Nations Educational, Scientific and Cultural Organisation, a PLO official said. AP reports from Paris.

The official said he presented a letter from Mr Yasser Arafat, the PLO chairman, to Mr Federico Mayor, Unesco director general, asking for the status of a member state.

The PLO has observer status at the 188-nation organisation. It said its request would put on the agenda of Unesco's executive board, which begins a five-week meeting on May 17.

The PLO also is seeking to

likely to be absent from the Casablanca meeting.

Yesterday Mr Hosni Mubarak, the Egyptian President, held talks with King Hussein in the Jordanian port of Aqaba before flying on to Iraq. The leaders of Iraq, Egypt, Jordan and North Africa, and the recently-formed Arab League and the Arab Co-operation Council are due to meet in Cairo just before the Casablanca summit.

PLO leaders are hoping for a united Arab stand from most of the League's 22 members to back Mr Arafat's diplomatic initiatives, which include a renunciation of terrorism.

Mr Arafat will be expecting his Arab allies to support him in his delicate dialogue with the US on Middle East peace negotiations.

• William Bellifore, aide to French Arab health ministers in Geneva, and the World Health Organisation's annual assembly agreed yesterday that Egypt should be readmitted to their regular group meetings, in another step towards Egypt's reinstatement to the Arab League.

Peking students may step up protests

By Peter Ellingsen in Peking

join the World Health Organisation, currently meeting in Geneva, in the self-declared state of Palestine. Unesco's board has 51 members and makes decisions by consensus, without a vote, or by simple majority.

If the board approves the PLO request it would go to the general conference, Unesco's highest decision-making body, which meets in November. The conference makes decisions by two-thirds majority.

Since the Palestine National Council proclaimed the state of Palestine at a meeting last November in Algiers, the PLO has been seeking full membership in all UN agencies.

Civilian targets under fire in Beirut shelling

By Lara Marlowe in West Beirut

A TEN-HOUR barrage of shelling that damaged homes in both East and West Beirut as well as hundreds of homes and offices early yesterday was among the most intense and indiscriminate bombardment since the latest round of Lebanon's 14-year civil war began in the middle of March.

Six people were killed and 22 wounded by the shells fired by Syrian troops and Gen Michel Aoun's Lebanese army units. A Western relief worker said the latest battles, which started on Saturday, marked a disturbing tendency on the part of the combatants to aim deliberately for civilian targets.

At least 12 howitzer rounds hit the Barbor hospital in West Beirut, near the city's dividing Green Line. Two men, a hospital administrator and a Lebanese journalist, were killed in the lobby of the building. The journalist was trying to evacuate his brother who had been injured in a car accident when motorists panicked during earlier shelling.

Amnesty report hits at use of torture in Egypt

By Victor Mallet

THE EGYPTIAN government has detained thousands of its opponents, particularly Moslem activists, and subjected many of them to torture, Amnesty International says.

Amnesty, the London-based human rights group, issued a report today giving details of political prisoners said to have been severely beaten, burned with cigarettes, given electric shocks or sexually abused between 1984 and 1988.

The organisation said it was particularly concerned because of the implications for at least 1,500 Moslem activists and other alleged government opponents arrested around the country since clashes in Fayoum, south-west of Cairo, in April.

One of those arrested in Fayoum, Dr Omar Abd el-Bahman, a blind and diabetic cleric in his 50s, allegedly suffered beatings on his entire body after being beaten and dragged along the floor.

"Amnesty International has sought assurances from the Egyptian government that he and other detainees are not being ill-treated and are allowed access to lawyers, relatives and medical doctors where necessary, but so far has received no reply," it said.

The report was based on a memorandum submitted by the organisation to the Egyptian government last year.

Egypt - Arbitrary detention and torture under emergency powers. Amnesty International Publications, 17 Grosvenor St, London WC1X 9DZ, £10.

At the end of last year and a new overall watchdog, the Securities and Futures Commission, officially started work last Monday.

Mr Kogian McMillan, chairman of the Futures Exchange, said last night that he hoped to launch the expansion in September or early October with a new interest rate futures contract, involving most major banks operating in Hong Kong. Other new futures contracts would follow later.

The exchange has been in an unexpectedly long slump since the 1987 crash when it was bailed out in a government-supported rescue.

Turnover in Hong Kong's Hang Seng stock market index, soya beans and sugar amounts to only about 2,500-3,000 contracts a day, well below the minimum needed for a viable market.

Business is now expected to pick up because last night's constitutional decision, taken

now-disgraced former Queensland Premier, who ran a divisive campaign to remove Mr Howard and Mr Sinclair. The man restored yesterday to the leadership of the opposition Liberal Party.

Asked what he thought of the debonair Mr Peacock's comeback chances, Mr Keating responded: "Can a scoundrel rise twice?"

The Australian opposition's upheaval is on a scale not seen before. Not only have the Liberals dumped Mr John Howard and re-appointed the man he displaced in 1985, the National Party, the Liberals' coalition partner, has thrown out its leader, Mr Ian Sinclair.

Mr Howard's biggest problem was that he was perceived by his party and the electorate as a loser. In 1987, when the country's economic problems made it difficult to see how Mr Hawke and Labor could possibly retain power in Canberra for a historic third term, Mr Howard lost.

He blamed Mr Peacock's constant sniping and the antics of Sir John Bjelke-Petersen, the



Howard: try as he might...



Peacock: 'recycled'

party colleagues and lied his fortunes to Mr Howard.

Another lapse by Mr Howard was his lamentable failure to capitalise on Labor's own self-evident problems - not just its exhaustion or the friction between Mr Hawke and Mr Peacock, but also to exploit Labor's weakness on issues such as privatisation and labour market deregulation, where the country's economic

future is beginning to hang.

After Mr Howard refused recently to prevent an acrimonious constituency challenge to a sitting "wet" MP in Victoria, it was apparently the last straw. Mr Peacock was "drafted", and yesterday he underlined the change by stressing that the party would stand for a "fairer, more compassionate Australia".

Whether the leadership changes will make a significant difference is not clear. After all, the 50-year-old Mr Peacock's defeat in 1984 makes him a loser too. And when he relinquished the Liberal leadership to Mr Howard in 1985, he suggested he had not wanted to be Prime Minister anyway.

Working in favour of Mr Peacock and Mr Charles Blunt, Mr Sinclair's replacement, is the undeniable vulnerability of Labor. But the two men must also heal the rifts in the opposition, devise credible alternative policies and package it all seductively and with flair.

This is a tall order against Labor, which quickly killed the events yesterday as a "nice bit of recycling" and a sign of the Liberals' desperation.

Although disheartened conservatives are certain to give Mr Peacock a honeymoon, he has much to do to prove himself again. Mr Blunt is virtually unknown.

The biggest winner from the events is probably Senator Fred Chaney, the new deputy leader of the Liberals. Widely recognised as the most formidable opposition figure after Mr Howard and Mr Peacock, he would hold number three position in a victorious coalition government. If the coalition lost, he could expect to become leader of the opposition.

The whole episode is reminiscent of events seven years ago, when Mr Malcolm Fraser, then Prime Minister in a Liberal government, was presiding over a deteriorating economy and casting round anxiously for an election date.

Mr Bob Hawke then staged a successful coup against Mr Bill Hayden, the Labor leader, just as Mr Fraser called an election to capitalise on Labor's troubles.

Mr Fraser was thrown out. It is perhaps not surprising then that Mr Hawke yesterday ruled out an early election.

Thailand seeks to end privatisation row

By Roger Mathews in Bangkok

THE Thai Cabinet is to be asked shortly to resolve the ministerial row which has broken out over plans to privatisate Thai Airways International. The Cabinet's decision is likely to have an important impact on the pace of privatisation in Thailand and on the development of the country's narrowly-based capital market.

The Ministry of Finance and the National Economic and Social Development Board are strong advocates of privatisation, arguing that the government cannot provide the huge development sums needed by state enterprises in the next five years.

Thai Airways International

is estimated to need some \$1.2bn (£715m) for new aircraft purchases in the next three years and even then some industry analysts believe its capacity will lag behind rapidly increasing passenger and freight demand.

Two other key targets for a listing are the Electricity Generating Authority of Thailand and the Telephone Organisation of Thailand. Together their capital spending requirements over the next five years are conservatively put at \$6bn.

The Finance Ministry is believed to favour floating 30 per cent of Thai Airways shares initially, a proportion of them on foreign exchanges.

They would not carry voting rights and, as with most Thai companies, a limit would be put on foreign participation.

Listing the shares would also ease the liquidity problems of the Securities Exchange of Thailand, where shortage of stock has contributed to the very sharp rise in the main index this year.

The Finance Ministry has, however, failed to win over the Ministry of Transport and Communications or the main board of Thai Airways, on which former military officers are heavily represented.

They claim that the status quo is quite satisfactory and the airline can raise funds for

aircraft purchases through non-governmental channels or through leasing arrangements.

It is also said that they strongly oppose the additional public scrutiny which could result from a listing. Mr Pramual Sabhasuwan, the Minister of Finance, is said to face a tough battle in Cabinet over the issue, not least because other vested interests fear that they could be next in line.

A decision to defer a listing by Thai Airways would represent a setback to his efforts to mobilise additional sources of capital needed if the country's infrastructure bottlenecks are not to dampen overall economic prospects.

The Finance Ministry has, however, failed to win over the Ministry of Transport and Communications or the main board of Thai Airways, on which former military officers are heavily represented.

They claim that the status quo is quite satisfactory and the airline can raise funds for

Burmese regime to start reopening schools

By Roger Mathews

THE military regime in Burma will begin reopening schools in June, one year after they were closed in response to mounting popular demands for a more democratic form of government.

The protests, headed mainly by students and Buddhist monks, reached a peak in September when troops shot and wounded thousands of demonstrators in the capital Rangoon and other cities.

Since then a degree of normality has returned to Burma although the regime has not yet sufficiently confident of its political grip to lift the night curfew or its restrictions on

public gatherings of more than four people.

It is also likely to approach the reopening of schools extremely cautiously, first testing the water by resuming primary education. If that proves trouble free, then secondary schools will follow, but the regime is likely to remain apprehensive about reopening their long struggle for autonomy.

The Burmese regime has said that it will hold democratic elections next spring, but recent visitors have expressed serious doubts about the depth of the commitment.

Several foreign governments

have at least partially lifted their ban on aid payments imposed after the September shootings and this, together with several lucrative com-

panies deals signed with neighbouring countries, is said to have partially restored the regime's financial self-confidence.

Thailand has been particularly supportive, signing logging and fisheries agreements with the Burmese authorities and inviting senior military officers to Rangoon.

Thai officials claim to believe that the most effective way to bring about political change in Burma is through trade and the encouragement of economic reform, an approach which it is also applying to its relations with Vietnam, Cambodia and Laos.

They claim that the status quo is quite satisfactory and the airline can raise funds for

aircraft purchases through non-governmental channels or through leasing arrangements.

It is also said that they strongly oppose the additional public scrutiny which could result from a listing. Mr Pramual Sabhasuwan, the Minister of Finance, is said to face a tough battle in Cabinet over the issue, not least because other vested interests fear that they could be next in line.

A decision to defer a listing by Thai Airways would represent a setback to his efforts to mobilise additional sources of capital needed if the country's infrastructure bottlenecks are not to dampen overall economic prospects.

The Finance Ministry has, however, failed to win over the Ministry of Transport and Communications or the main board of Thai Airways, on which former military officers are heavily represented.

They claim that the status quo is quite satisfactory and the airline can raise funds for

aircraft purchases through non-governmental channels or through leasing arrangements.

It is also said that they strongly oppose the additional public scrutiny which could result from a listing. Mr Pramual Sabhasuwan, the Minister of Finance, is said to face a tough battle in Cabinet over the issue, not least because other vested interests fear that they could be next in line.

A decision to defer a listing by Thai Airways would represent a setback to his efforts to mobilise additional sources of capital needed if the country's infrastructure bottlenecks are not to dampen overall economic prospects.

The Finance Ministry has, however, failed to win over the Ministry of Transport and Communications or the main board of Thai Airways, on which former military officers are heavily represented.

They claim that the status quo is quite satisfactory and the airline can raise funds for

aircraft purchases through non-governmental channels or through leasing arrangements.

It is also said that they strongly oppose the additional public scrutiny which could result from a listing. Mr Pramual Sabhasuwan, the Minister of Finance, is said to face a tough battle in Cabinet over the issue, not least because other vested interests fear that they could be next in line.

A decision to defer a listing by Thai Airways would represent a setback to his efforts to mobilise additional sources of capital needed if the country's infrastructure bottlenecks are not to dampen overall economic prospects.

The Finance Ministry has, however, failed to win over the Ministry of Transport and Communications or the main board of Thai Airways, on which former military officers are heavily represented.

They claim that the status quo is quite satisfactory and the airline can raise funds for

aircraft purchases through non-governmental channels or through leasing arrangements.

It is also said that they strongly oppose the additional public scrutiny which could result from a listing. Mr Pramual Sabhasuwan, the Minister of Finance, is said to face a tough battle in Cabinet over the issue, not least because other vested interests fear that they could be next in line.

A decision to defer a listing by Thai Airways would represent a setback to his efforts to mobilise additional sources of capital needed if the country's infrastructure bottlenecks are not to dampen overall economic prospects.

The Finance Ministry has, however, failed to win over the Ministry of Transport and Communications or the main board of Thai Airways, on which former military officers are heavily represented.

They claim that the status quo is quite satisfactory and the airline can raise funds for

aircraft purchases through non-governmental channels or through leasing arrangements.

It is also said that they strongly oppose the additional public scrutiny which could result from a listing. Mr Pramual Sabhasuwan, the Minister of Finance, is said to face a tough battle in Cabinet over the issue, not least because other vested interests fear that they could be next in line.

A decision to defer a listing by Thai Airways would represent a setback to his efforts to mobilise additional sources of capital needed if the country's infrastructure bottlenecks are not to dampen overall economic prospects.

The Finance Ministry has, however, failed to win over the Ministry of Transport and Communications or the main board of Thai Airways, on which former military officers are heavily represented.

They claim that the status quo is quite satisfactory and the airline can raise funds for

aircraft purchases through non-governmental channels or through leasing arrangements.

It is also said that they strongly oppose the additional public scrutiny which could result from a listing. Mr Pramual Sabhasuwan, the Minister of Finance, is said to face a tough battle in Cabinet over the issue, not least because other vested interests fear that they could be next in line.

Hertz had a
terminal traffic jam.

We gave them a
green light.

HERTZ PPN
RE-ROUTING

Hertz Europe used to have a problem. It's called success. They were expanding so fast, and used to get so busy, their reservations system couldn't handle the business.

Too many clients trying to hire cars in too small an area would overload their computer terminals. Now, the Networking System (HP

PPN) based on Industry Standards which we designed, built and installed for Hertz gives priority to an area in danger of overloading.

Instantly it will re-route a booking from Munich on its way to Network Control in Bristol via Geneva to avoid a bottleneck caused by a trade fair in Dusseldorf.

Hertz rarely lose bookings nowadays and their clients are usually first away from the lights.

 **HEWLETT
PACKARD**

THE POSSIBILITY MADE REALITY.

UK NEWS

Kinnock backed on switch in nuclear defence policy

By Michael Cassell, Political Correspondent

MR NEIL KINNOCK, the Labour leader, last night won the clear backing of his national executive committee to abandon the party's unilateral nuclear defence policy and to pursue the elimination of all British nuclear weapons by negotiations alone.

The 21 decision followed an impassioned speech from Mr Kinnock, who said that although he had done more than most in his party to champion the cause of unilateral disarmament, it could never again expect him to argue the case.

In the face of left-wing opposition to the new defence policy document - which would see a Labour government put British nuclear weapons into the next phase of strategic arms reduction talks - Mr Kinnock said nations sharing Labour's objectives could not understand his party's attempt to concede nuclear weapons without getting anything in return.

In the House of Commons, Tory backbenchers repeatedly attempted to embarrass Labour, particularly over remarks by Mr Bryan Gould, the shadow trade and industry secretary, that his party did not intend to keep a deterrent in order to use it or even to

threaten to use it.

The party's defence strategy also faced a sterner attack from the Prime Minister, Mrs Margaret Thatcher, accused the opposition of maintaining "unilateralism in a different wrapping". Mr George Younger, the Defence Secretary, claimed that Labour's policy was "about as effective as a feather duster".

After the NEC meeting, Mr Gerald Kaufman, Labour's foreign affairs spokesman, refused to draw on whether a Labour prime minister would ever use nuclear weapons. He said the question was one which no responsible government would answer because it would assist a potential enemy.

Mr Kaufman added: "It is a trap question and I am not going to fall into the trap". He said the British government had itself accepted the principle that the nuclear deterrent failed if it was used and claimed Mr Younger's understanding of the issue was "illiterate to the point of imbecility".

Mr Kaufman said Labour fully endorsed continuing membership of Nato and now accepted that there was another way of achieving the defence of the nation in joining in the international process of

conventional and nuclear disarmament.

He said "every page, every paragraph, every sentence" of the defence document had been approved and the strategy would now go forward to the party conference in the autumn and "to the country and through to victory at the next general election".

The NEC rejected left-wing amendments attempting to impose a time-scale on negotiations.

One claiming that British nuclear weapons were not a deterrent and were of no practical use was accepted without a vote.

An amendment from Mr Robin Cook, which was designed to permit a Labour government to begin bilateral talks with the Soviets if START II made slow progress, was accepted without a vote, but only after Mr Kaufman insisted on a formula which allowed wider negotiations with other countries.

Mr Cook said the amendment meant that a Labour government would not be tied to a US agreement on the progress of arms reductions.

Last night, the party's left wing pledged to try to overturn the policy at its autumn conference.

Survey in seven countries reveals snapshot of the European consumer of 1989. Affluence brings European tastes together

By Philip Rawstorne

THE growing affluence of the past decade has given European consumers more in common with each other - as they all spent more on leisure and entertainment, their homes and cars.

But a new survey of European lifestyles published yesterday by market researchers, Mintel, still supports many popular prejudices about the differences between Europeans.

The French are the most chauvinistic; German wives

the most dominant; and the Italians have the biggest families and love their cars the most.

Meanwhile the British have the highest divorce rate and the most unpopular food; the Dutch are cosmopolitan; and the Belgians, boring.

The survey of 8,000 people in seven countries - the UK, West Germany, France, Italy, Belgium, the Netherlands and Spain - provides a snapshot of the European consumer at the end of last year.

Throughout Europe, the population is ageing, and the birth rate declines. This trend is so marked in Germany that it raises doubts about its long-term manpower resources.

The number of single-parent households has been rising; the institution of marriage is declining, especially in the four big Roman Catholic countries of France, Spain, Italy and Belgium.

Germany is Europe's richest country and Spain the poorest. For every £1 earned and spent

by the Germans, the Spanish spend 65p.

Britons dislike being in debt, but save less and borrow more than their European neighbours; much of it for housing. Their debt repayments are at average 70 per cent higher than Europe's other big borrowers, the French.

The British own fewer cars than other Europeans; but lead the way in ownership of television sets, videos and home computers. They are also likely to spend more on cars, home

decorations, and kitchen improvements. British cuisine enjoyed the greatest pan-European popularity.

British cooking found little favour among other nationalities. But at least the British thought it best. The Belgians, on the other hand, not only gave their own national dishes a low rating but expressed little interest in healthy eating.

(European Lifestyles Report, Mintel Publications Report, Mintel Publications Report, EAE House, 7 Arundel St, London WC2R 3DE, price £25,000)

Power workers reject pay offer

By Fiona Thompson, Labour Staff

THE 76,000 manual workers in the electricity supply industry have voted overwhelmingly to reject a 7 per cent pay offer and to take industrial action.

Leaders of the four unions representing the workers - the EETPU electricians' union, the TGWU and GMB general workers' unions and the AEU engineers - said yesterday that the ballot result had given them a mandate to take action "if the employers fail to come up with a substantially improved offer".

Both sides are due to meet tomorrow morning to discuss the result of the ballot. If the employers do not make an improved offer, the unions will meet immediately to decide on what action to take and when.

The 76,000 workers faced two questions on their ballot papers. They were asked whether they were prepared to strike over the pay claim and whether they were prepared to take industrial action short of a strike. The unions did not release the actual figures of the result but it is understood that the TGWU, the GMB and the AEU votes were two-to-one in favour of strike action and six-to-one in favour of action short of a strike.

However, this was not the case with the largest of the four unions, the EETPU, with 9,132 in favour of a strike but 11,559 against. It did, however, support action short of a strike, by 18,582 votes to 3,499.

The Electricity Council refused to comment yesterday on whether it would be improving its offer. It seems probable that the dispute may go to the conciliation service Acas.

• The BBC's television and radio services are expected to be widely disrupted today, the second day of a 48-hour strike over the corporation's 7 per cent pay offer.

Tunnel brings UK closer to European hub, says Channon

By Kevin Brown, Transport Correspondent

FT
CONFERENCE
TRANSPORT LINKS
WITH THE
CONTINENT

funded.

Mr Alastair Morton, co-chairman of Eurotunnel, said investment in transport infrastructure had increased in real terms, but remained too little, too late. Nearly all that had been done had been "patch, fill and fudge".

Britain had a genius for that form of activity, while backing slowly into the future.

The impact of the Channel tunnel would increase congestion in south-east England, and the only answer was to move through traffic in corridors defined by the Government. Private capital could be brought into such projects only by the use of concessions, giving the right to exploit the economic benefits, similar to that granted to Eurotunnel itself.

Mr Karel Van Miert, the European Commissioner for Transport, said the significance of the Channel tunnel went far beyond Kent and the Pas de Calais, and beyond the two member states concerned.

It was a project of Community-wide importance which would not only reduce travelling times but also had a wider cultural significance which would influence the development of the attitude and behaviour of the people of Europe.

The tunnel was likely to increase the total amount of cross-Channel trade, which would benefit all competitors as long as unfair competition was avoided.

The Community would play a central role by ensuring that fair competition was maintained among all transport modes.

Mr Stuart Phillips, president of the Freight Transport Association, said Britain's peripheral position in the Community threatened its future prosperity.

Unless road and rail links were fit for the task, European competitors would be better placed to supply the UK domestic market than British companies would be to supply European markets. That would herald serious consequences for inward investment in UK-based business, and for employment.

British industry was seriously concerned that the road network in many parts of the country was totally inadequate for industry's needs. It was adding to costs and affecting competitiveness.

Put simply, demand for road space had outstripped supply. There were major gaps in the motorway and trunk road network and the lack of adequate links with Europe reflected past economic history and not the existing and future trading pattern.

Granada and Laing form holiday village venture

By Andrew Hill

GRANADA GROUP, the leisure and consumer electronics company, and John Laing, the construction group, have set up a joint venture to develop upmarket holiday villages in the UK and continental Europe.

Two years ago, John Laing was the main contractor for a similar 450-acre holiday village in Nottinghamshire run by Center Parcs, the Netherlands company which will be the new project's main competitor. Another Center Parcs development - not built by Laing - is opening in Suffolk this summer.

Center Parcs has eight sites in the Netherlands, two in Belgium and one in France.

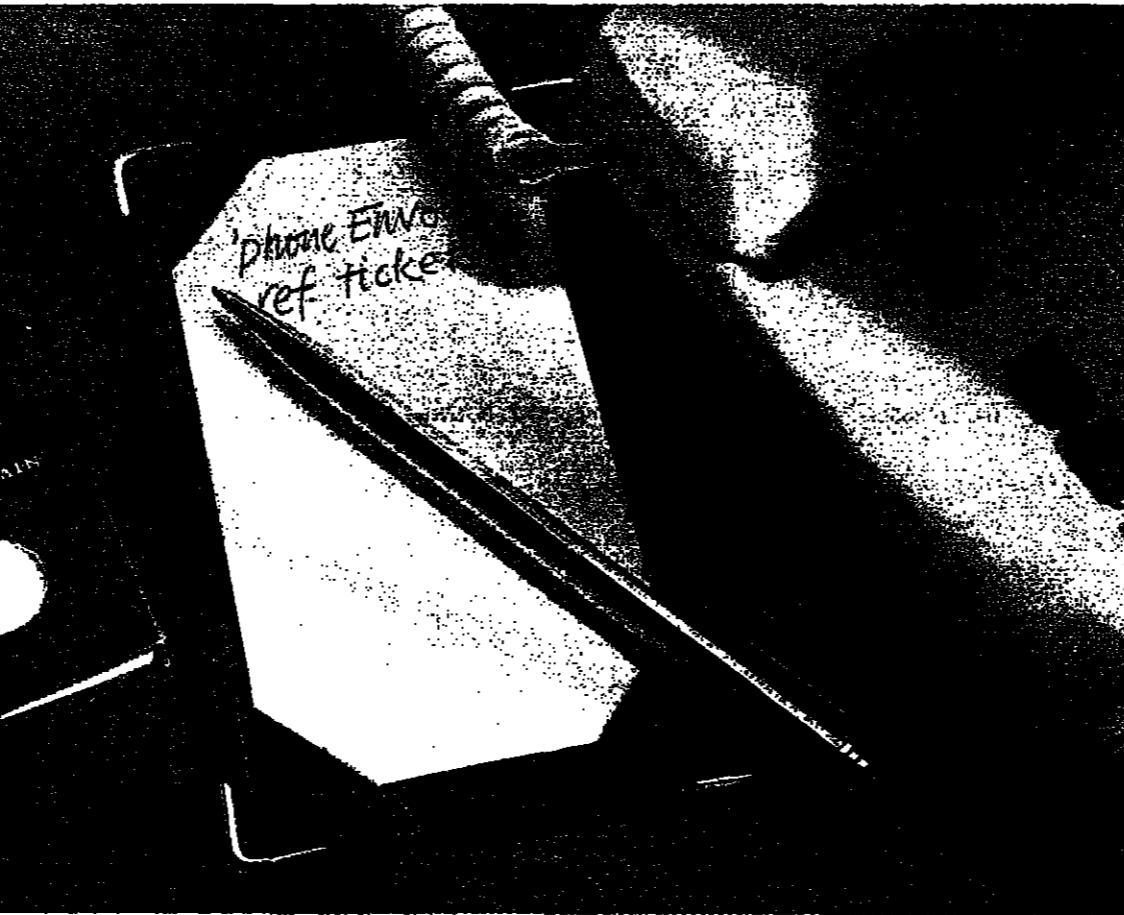
Laingwood, as the Granada/Laing joint venture is called,

aims to invest more than £500m to build at least five villages in the UK, and more in Europe, with the first British development completed by 1992. Lakewood hopes to target the short-break family holiday market.

The jointly owned company has already identified one site at Somerton Keynes, on the edge of the Cotswolds in Gloucestershire.

A planning application there is to be the subject of a public local inquiry but Mr Derek Lewis, Granada's managing director, said yesterday that he did not feel local objections would hinder the project.

Mr Peter Moore, Center Parcs' director of marketing in the UK, welcomed the new rival.



THE GOLD CARD PUTS THE PLEASURE BACK INTO THE BUSINESS OF TRAVEL

However complex your travel arrangements, with just one call to your Envoy Counsellor, American Express can help you.

ENVOY is the specialist travel service designed exclusively for Gold Cardmembers. It's your passport to a trouble-free trip; an expert, professional service that will save you time, worry and money.

Using the worldwide resources of American Express we can arrange everything from a high-flying business convention to a weekend break. The best itinerary to suit your schedule. The best air fares, accommodation and car hire to suit your budget.

Once you've told us your needs, we'll get back to you with the options. Together we'll finalise the details, and arrange visas if necessary. The tickets will be posted or sent by courier if time is of the essence, and the costs will be charged direct to The Gold Card. Moreover, when you charge your tickets to The Gold Card you automatically benefit from travel accident insurance up to £250,000.

Envoy is just one of the many complimentary services to which you are entitled as a Gold Cardmember.

If you would like to be going places with The Gold Card, call us today on 0273 697272 for more information.



The Gold Card

FOR SOME, LIFE'S TRUE VALUES ARE EASY TO RECOGNISE

Flying lessons.

Adequate.

If I'm really honest that's the only way to describe how our last job turned out.

A couple of people on the second floor said they liked it but I think they were just being polite.

We missed a trick somewhere. We should have pushed it further. I'm not trying to make excuses but I guess we ran out of time.

A month later we changed our computer system.

It's almost as if the whole company's been on one of those motivation courses.

I'm not saying we're having better ideas exactly. I think we always felt we were capable of this kind of work.

It's just that now nothing is getting in the way of the ideas, slowing up the process.

We're spending all of our time working out our problems, not our computers.

We don't have to memorise a complex series of commands or rules any more. It's as natural to use as say a pencil.

I don't know about you but my mind works in a fast, pretty haphazard way.

This computer can keep up. It has so many options. It lets you fly off at all sorts of tangents. New possibilities keep presenting themselves.

There are thousands of programs but you only have to learn one. And you've virtually learnt them all.

So far the best idea with this new computer has come from Dodds in personnel. Dodds!? I mean I thought he'd retired.

 **Apple Macintosh. The power to succeed.**

UK NEWS

Court hears of discovery of Noriega bank accounts

By Raymond Hughes, Law Courts Correspondent

DOCUMENTS relating to bank accounts held by General Manuel Noriega, the Panamanian leader, who has been indicted in the US on drug trafficking offences, and members of his family, were discovered "by chance" when Customs officers investigated the City of London offices of Bank of Credit and Commerce International, the High Court was told yesterday.

The Customs and Excise is challenging a judge's ruling that it cannot pass on information about the accounts to drug enforcement agencies in the US or elsewhere.

Mr Andrew Collins, QC, for the Customs and Excise, told the court that the documents had been discovered in a locked cabinet in a BCCI office in Leadenhall Street by Customs officers engaged in a drug money laundering investigation not involving General Noriega.

The officer who found the documents realised that, although not related to his particular investigation, they were likely to be of substantial value to those investigating the general's alleged involvement in drug trafficking.

As the Noriega documents were not covered by the Customs' search warrant the Customs' search warrant the Customs

tom sought an order from a Crown Court judge requiring BCCI to hand them over.

On November 16 Judge Pearlman at Southwark Crown Court ordered the bank to produce the documents - but only after the Customs had undertaken not to show them to foreign drug enforcement agencies.

Mr Collins said that the judge had been concerned because BCCI had claimed its employees and premises in Panama would be at risk if the material was passed to the US.

Counsel said he had given the undertaking only because Judge Pearlman had made it a condition of getting the production order.

Mr Collins asked the High Court to free the Customs from its undertaking on the ground that making it a condition of the order had been unreasonable and interfered with the international battle against the scourge of drug trafficking.

He said the law made it clear that, in any application under the Drug Trafficking Offences Act, what should concern the court was not only drug trafficking in the UK but also any drug trafficking in the world.

It was an international trade

and those who indulged in it sought to launder the proceeds all over the world, including in the City of London.

It was vitally important that those investigating that sort of matter should have the power to exchange material with drug enforcement agencies in other countries, Mr Collins said.

Mr Peter Cresswell, QC, for BCCI, which is contesting the Customs' application, said it was a serious matter for the banking community in the City if confidential banking matters were not to be kept in the hands of "our own trusted Customs officers."

He was concerned that putting material in the hands of overseas Customs officers would mean that "bank accounts of customers may go into the public domain."

Mr Cresswell argued that the law did not allow documents obtained by British Customs officers to be sent overseas for the purposes of a trial.

He said the case raised big issues and the court would have to decide just how far the UK Customs could go in co-operating with other countries in the fight against drug trafficking.

The hearing continues today.

Airports authority faces monopoly trading inquiry

By Rachel Johnson

BAA, the privatised British Airports Authority, is being investigated by the Office of Fair Trading for possible abuse of its monopoly position, it was confirmed yesterday.

The investigation has been underway for over six months, following a series of complaints from businessmen serving UK airports that the BAA's charging proposals - due for implementation this autumn - are unfair and exploitative.

The proposals cover rents for franchised shops, offices, car parking and stopping fees for buses and coaches.

The majority of complaints received by the OFT have been from bus companies facing charges for journeys to and from airports for the first time.

Up till now, hotels with courtesy coach services and coach companies paid BAA a set sum per year for the concession; BAA is proposing they pay a set fee per trip instead.

The Association of Heathrow Hoteliers, representing 16 hotels, said this would constitute an increase in charges from £16,000 this year to £160,000 next year unless the proposals were blocked.

The OFT said it was looking at a range of "complaints across the board" as well as from transport companies and hotels.

The investigation would be "open-ended" and would not necessarily be completed before the new charging proposals come into effect.

Greeks enter talks over shipyard sale

By Lynton McLain

TALKS about the possible sale of North East Shipbuilders are to take place tomorrow between Greek shipping interests and the Industry Department in London.

The companies involved are understood to be Kappa Maritime, Charterwell Maritime and Transman Shipping Enterprises. A London shipbroker, H. Clarkson, has been masterminding the approach by the Greek companies and is expected to be represented at the talks tomorrow with Mr Tony Newton, the Industry Minister.

Mr Newton announced in December the closure of North East Shipbuilders, the Sunderland-based yard which has had difficulty winning orders.

The investigation would be "open-ended" and would not necessarily be completed before the new charging proposals come into effect.

Isle of Man relaxes controls to attract banks to open subsidiaries Island allows 'brass plate' banking

By Ian Hamilton Fazey, Northern Correspondent

THE Isle of Man is to allow foreign banks to set up "brass plate" operations on the island, situated in the Irish Sea between north-west England and Ireland.

Foreign banks will be able to open subsidiaries which will be managed by banks already there, but subject to tight vetting of licensees and managers to prevent abuse.

The managed offshore banking licence, announced yesterday, is designed to appeal to banks which want to operate from an offshore centre close to London but which do not want the expense or commitment of setting up a full branch or subsidiary with its own local management.

The move is a significant departure from the Isle of Man's policy since 1982, when it put in tight controls after the

collapse of the Savings and Investment Bank with £42m of depositors' funds. Previous requests to set up brass plate operations have been turned down out of hand. The change of heart will be seen in the international offshore finance industry as a measure of the island's confidence in its regulatory framework and supervisory machinery.

To control the risk of fraud or laundering of money obtained from crime, the island's Financial Supervision Commission (FSC) will approve applications only from what it calls "primes" banks in jurisdictions exercising "proper" licensing and subscribing to the international concordat on banking supervision.

The island is a self-governing Crown dependency and not subject to UK law.

Any of the 54 banks on the island wanting to manage a brass plate operation will be vetted carefully. The relationship between the foreign bank and its operations on the island will be an "arm's length" one.

The licence fee will depend on whether the foreign bank wants to be taxed on its Isle of Man operations. For tax-exemption the fee will be £25,000 a year, while those paying tax will be charged £5,000.

There will also be two types of licence - a general one to cover all banking activities and a restricted one for mainly wholesale business where no money received from the public is involved.

Mr Jim Noakes, the island's banking supervisor and FSC executive commissioner, said there have been two applica-

tions for the new type licence already, which is targeted at big-name banks on the European mainland, particularly in Switzerland, as well as in Japan, the US, the Gulf and other Arab countries.

Mr Noakes hopes that the new licence will provide a halfway house through which can test the island's growing financial industry without having to set up a business capitalised at £25m. Similar licences are offered by the Cayman Islands and the Bahamas.

Mr Noakes added: "We are not going to license a lot of small banks and there will be no relaxation or slackening of our quality control. We are giving a lot of good quality banks the chance to set up a low-cost banking operation in a well-regulated offshore centre near the European Community."

Arts benefit from launch of new bank credit card

By Antony Thorncroft

A CREDIT card which benefits arts organisations every time it is used was launched by the Midland Bank yesterday. Holders of Artcard can choose from over 50 arts companies as beneficiaries, ranging from the Royal Academy and the Tate Gallery to Hull Truck Theatre Company and the City of Birmingham Symphony Orchestra.

The card had been pioneered by the Arts Council which is looking at ways to develop new funding for the arts alongside government subsidy. The first time the card is used the Midland will donate £5 to the chosen arts organisation and will then hand over, each quarter, the equivalent of 25p for every £100 spent through Artcard.

The Arts Council anticipates that 50,000 cards might be in circulation within two years, generating around £400,000 for the arts. The Midland would expect to break even on the operation once this level of business is reached.

The target after five years is £2m additional revenue for the arts. The Artcard is the Midland's first affinity card and the first in the UK to benefit the arts. It can be used in any of the 300,000 retail outlets in the UK, and the 6m worldwide, which accept Mastercard, Access and Eurocard.

Arts organisations with over 5,000 addresses on their mailing lists were asked by the Arts Council if they wished to participate in the promotion. Most organisations expect to receive annually around £10,000 extra revenue in the initial stages, which will be used for specific purposes, with a bias towards encouraging new arts activities.

The Midland Bank is examining the possibility of launching a corporate Artcard which would greatly increase the potential benefit for arts groups. It will be up to individual bank managers to decide whether customers can hold an Artcard along with a conventional card and thus gain two sources of credit. The credit facilities of the Artcard will be charged at 2 per cent per month (APR 26.5 per cent), the same as Mastercard.

Companies invited to bid for private power project

By Maurice Samuelson in Helsinki

FOUR civil engineering groups have emerged as front runners to construct and operate the first of a new generation of private power stations to be situated at British coal mines.

John Brown Engineering, Bechtel, John Mowlem and the Tarmac Group will be formally invited next month to submit competitive terms for a 150 MW low-pollution plant at British Coal's Bilsthorpe Colliery, Nottinghamshire.

The East Midlands Electricity Board will invite the bids on behalf of itself and British Coal, the principal partners in the power station, expected to cost £100m-£120m.

Details of the scheme were outlined in Finland yesterday by British Coal official during a visit to Ahlström Pyro-power, the Finnish-based company which has offered to equip the Bilsthorpe station.

Mr Peter Mills, British Coal's head of industrial sales, said it was hoped that the project would be confirmed by the end of the year. The plant would then become the first new entrant into Britain's privatised electricity market, ahead of the dozen or so gas-fired power stations that have also been proposed.

The recommendation comes as the Army weighs measures to offset the effects of the imminent "demographic trough" on its manning levels, which are already about 2,000 below requirements.

Although it acknowledges the contribution the regimental loyalty make to "cohesion, fighting spirit and morale in battle," the report argues that structures have remained largely unchanged since the mid 1960s.

Since then, Army numbers have shrunk from 194,000 to 183,000 and some tasks have changed.

The report calls for examination of further reductions in manning requirements in the armed forces, in spite of claims

Army regiment structure called into question

By David White, Defence Correspondent

THE ARMY'S cherished regimental structure is questioned in a report published today by the National Audit Office, the Government's financial watchdog body.

The report by Mr John Bourn, Comptroller and Auditor General, says the Ministry of Defence should consider reviewing the way combat arms and support services are organised into regiments and corps to improve the use of manpower.

Ahlsström, which claims the lion's share of growing international market for this equipment, is associated with John Brown for the Bilsthorpe contract but could also team with one of the other main contractors if John Brown is not selected. Lurgi and NEI are associated with Bechtel's bid.

Like all the other new power stations on the privatisation drawing board, the final go-ahead for Bilsthorpe depends on matching a long-term contract for electricity sales with one for the power station fuel.

These cannot be finalised until the area electricity boards have concluded their negotiations with the main electricity producers.

by all the services that present shambolic piece "high levels of overstretch" on personnel and are a cause of early retirement.

It suggests possible savings in the Army by restructuring some support corps, which include small units ranging from the Army Legal Corps to the Royal Army Veterinary Corps.

It questions the need for a separate Pay Corps, suggesting that by using more civilians for duties of the corps the Army could save £10m a year. It also proposes that the Army and the Royal Air Force should rationalise duplicated support services in West Germany.

The report covers staffing policies by the MoD and a total of 500,000 service and civilian employees.

It finds that 3,300 service women posts could be occupied by civilians or contracted out, with potential savings of about £14m a year.

Service personnel costs, excluding pensions but including payments to reservists, are put at £4.57bn for the current financial year, and MoD civilian staff costs at £2.33bn.

Ministry of Defence: Control and Use of Manpower. National Audit Office. HMSO. £5.50

SIEMENS

Thanks to Siemens, it's the world's favourite smile.

Smiling all the way from London to L.A. isn't an easy task. But when you're renowned for putting people first, it's essential.

That's why staff dental care

plays an important part in British

Airways' health philosophy. And that

is why British Airways has installed

Siemens equipment at its

Dental Health Centre at Heathrow Airport.

Siemens offers everything you'd expect from

one of the world's leading medical engineering companies. Innovative technology, functional design and the highest levels of comfort and hygiene for both dentist and patient.

All to ensure that the world's favourite airline will continue to boast the world's favourite smile.

For further information, please

telephone 0932 785691.

Siemens



Innovation · Technology · Quality · Siemens

Spot Cable Dealers £Excellent

A major International bank is seeking to expand its inter-bank dealing activities.

You will be an ambitious dealer in your mid 20s, and have at least two years' experience with an active bank.

For the exceptional candidate, this opportunity offers excellent career prospects, with a highly competitive remuneration package.

Those interested should contact Arabella Goodford on 01-831 2000 in strictest confidence, or write to her at Michael Page City, 39-41 Parker Street, London WC2B 5LL.



Michael Page City
International Recruitment Consultants

London Paris Amsterdam Brussels Sydney

Why new challenges are not the key test

By Michael Dixon

"ARE YOU looking for new challenges?" shouts the recruiting advertisement aimed at the forthcoming crop of graduates. If so, it adds, you need look no further than a career in management with the group that placed the ad.

It is pointless to name the company, for there is nothing distinctive in its choice of that headline message. So many employers use the bait of "new challenges" even when angling for experienced executives, that the bulk of potential candidates probably pass over the headline without registering it.

Hence recruiters seeking managers really worth keeping might do better to offer them an old challenge which most organisations in the west at least, have yet to take up. It was made in 1979 by Konosuke Matsushita, the creator of the \$22bn-sales consumer electronics group Matsushita "Electric" who died a few days ago.

The importance of his words, already confirmed by events over the decade since he spoke them, looks bound to grow in future. So until the old challenge is overcome, looking for new ones may be less and less use. Here is what he said:

"We are going to win and the industrial west is going to lose out. There is nothing you can do about it, because the reasons for your failure are within yourselves. With your bosses doing the thinking while the workers wield the screwdrivers, you are convinced deep down that that is the right way to run a business. For you, the essence of management is getting the ideas out of the heads of the bosses and into the heads of labour.

"The survival of firms today is so hazardous in an increasingly unpredictable environment that their continued existence depends on the day-to-day mobilisation of every ounce of intelligence. For us, the core of management is the art of mobilising and putting together the intellectual resources of all employees in service of the firm.

"Because we have measured better than you the scope of new technological and economic challenges, we know that the intelligence of a handful of technocrats, however brilliant they may be, is no longer enough to take them up with a real chance of success.

"Only by drawing on the combined brainpower of all its employees can a firm face up to the turbulence and constraints of today's environment."

JOBS

UNITED KINGDOM ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALISTS (12 months to March 31)

Type of work	1988-89 Posts adver- tised 87-88 %	1987-88 Posts adver- tised 86-87 %	1986-87 Posts adver- tised 85-86 %	1985-86 Posts adver- tised 84-85 %	1984-85 Posts adver- tised 83-84 %
R & D	4,353 +24.0	3,510 + 3.9	3,378 -42.0	5,823 -22.6	7,527 + 5.4
Sales & mktg	5,164 -19.0	6,373 + 4.1	6,124 - 5.0	6,447 - 0.8	6,505 - 3.2
Production	7,309 +17.1	6,242 +29.9	4,807 -23.8	6,311 -12.1	7,176 +15.5
Accounting	7,602 - 2.5	7,785 +15.8	6,732 + 5.2	6,401 + 2.2	6,261 +11.6
Computing	4,878 +31.5	3,710 + 0.7	3,686 - 7.8	3,998 - 6.7	4,287 +34.1
General mgt.	1,561 - 5.9	1,651 +19.8	1,385 + 6.0	1,307 + 4.0	1,257 - 5.1
Personnel	1,115 - 0.2	1,117 +11.1	1,005 +15.5	870 -19.8	1,085 +13.4
Others	7,912 +14.1	6,938 +20.9	5,755 - 6.9	6,162 - 0.8	6,214 +39.3
Total	39,294 + 8.8	37,342 +13.7	32,852 -12.0	37,319 - 7.4	40,311 +13.2
April-June	10,593 +23.2	8,597 + 5.2	8,172 -21.5	10,412 + 0.8	10,034 +20.3
July-Sept	9,338 +12.9	8,274 + 8.0	7,684 -19.4	9,507 - 2.6	9,760 +20.7
Oct-Dec.	9,048 - 2.2	9,244 +17.8	7,850 - 8.7	8,596 - 3.3	8,693 + 3.9
Jan-March	10,915 - 2.7	11,224 +22.4	9,166 + 4.1	8,804 -24.3	11,624 + 9.3

Puzzling

IF ANY reader can make sense of the latest moves in United Kingdom demand for executives as revealed by the above table, the Jobs column would be glad to hear. So would the source of the figures - MSL International which since 1959 has kept a quarterly count of higher ranked posts advertised in prominent British journals.

In total terms, taking all kinds of executives together, the 12 months to March 31 produced the second highest

tally for an April-March period since the counts began. But as the figures for the separate quarters at the foot of the table show, the last two have seen the all-types demand edging down.

The puzzle occurs higher up in the individual tallies for the different sorts of executives over the 12 months to the end of March. Advertised demand for production managers during that period has never been higher than it was in 1988-89. The same goes for computing gurus and for "others" including buyers, company

legal staff, economists, mixed consultants and the like.

On the other hand, while openings for research, design and development people perked up, the 12 monthly tally stayed well below the level of 1985-86 let alone the record of 1984-85. Moreover sales and marketing demand - which tends to be a lead indicator of movements in the executive market as a whole - fell to its lowest for any April-March since 1981-82.

What such cross currents imply is something that not even MSL's market-watchers

care to say. Even so, they remain pretty optimistic. After all, given that 1988 produced the best calendar year's demand ever recorded, the slippage since the end of September is hardly a reason for gloom.

Marketing

RECRUITER Graham Walker of Anthony Nevile International seeks a marketing and sales director for the Scotland-based subsidiary of a big group. Since he may not name his client, he promises to respect applicants' requests not to be identified to the employer at this stage.

The Scottish company makes and markets a wide range of products for domestic, commercial and industrial uses throughout Europe.

Reporting to the chief executive, the recruit will have responsibility for all aspects of marketing and sales and for advising on longer-term business strategy.

Candidates should have first-hand success in selling as well as in line management involving business development.

Pay around £40,000, with car among perks.

Inquiries to 69 Midton Rd, Ayr, Scotland KA7 2TW; tel 0292 287969, fax 0292 611033.

FIXED INCOME SALES
International house seek to recruit an experienced Fixed Income Sales person with a minimum of 2 years experience. Product coverage should include U.S. Dollars and Canadian Dollars. A European client base would be an advantage. Please call Sue Stevens.

ESTG C.P. SALES/CORPORATE DEALER

A top Merchant Bank require an experienced & Commercial Paper Salesman to join their existing team. Experience with other instruments EG Moneymarkets, FRA's, IRS's, FX, etc. would be preferred but not essential. Salary commensurate with experience. Please call Stuart Norbury.

EQUITY ANALYSTS

Good house require a minimum of 2-3 years experience for The German Stock Market. Fluent German essential. Also a U.K. Analyst to cover any one of leisure, brewing, insurance of international trading. Graduates preferred for both positions. Excellent packages for the right people. Please call Julie Shelley.

F.R.N. SALES
Good experience required for this position. An existing client base could be a major advantage. Quality house. Please call Richard Ward.

CONVERTIBLE SALES
Good experience and knowledge in U.K. Convertible Sales, Euro-warrants, U.K. Domestic, Euro-Sterling Convertibles. Various quality houses are looking to expand in these areas. Please call Richard Ward.

EUROBOND TRADER
An Investment Bank seeks an experienced Euro Fixed Interest Trader. The ideal candidate will have experience with DM, Guilders, and other Euro - Currencies. A Graduate preferred, but not essential. Quote DF/255.

FIXED INCOME SALES
Various Quality houses require experienced Multi-currency Sales people to cover France. Fluency in French would be an added advantage. Please call Sue Stevens.

US CONVERTIBLES TRADING/SALES

A prestigious Investment House is looking for U.S. Convertible Traders and Sales people with 2 or more Years Experience. Traders must be fully conversant with the convertible market and Sales people must have a good client base. Salary and package totally negotiable. Please ring Stuart Norbury.

JAPANESE EQUITIES SALES
An expanding Japanese securities house is looking for an experienced salesman to be deputy head of sales. The candidate should have a minimum of 2 years Japanese Equity Sales experience. A graduate preferred. The company offers a competitive package and excellent career development. Quote DF/255.

JAPANESE WARRANT TRADER
Quality house requires a Japanese Warrant Trader with a minimum of 2-3 years experience. Good working and educational background essential. Excellent package available for right person. Please call Julie Shelley.

CAMBRIDGE APPOINTMENTS,
232 Shoreditch High Street, London E1 7HP. Fax No. 377 0887

01-377 6488

UK Business Development Manager For Pension Funds

To £35K + Car & Benefits City

We are one of the leading international fund management groups with over £5 billion under management, and are seeking to appoint a UK Business Development Manager to increase our share of the institutional market. Reporting to the Investment Director your responsibilities will encompass:

- Marketing Gartmore's services to prospective clients via written and verbal presentations
- Building and maintaining relationships with clients within a marketing strategy
- Co-ordinating promotional literature, media campaigns and press relations

To meet this demanding role, ideally you will be a graduate, aged 25-30, with relevant experience in marketing investment services. If you meet our requirements, please apply with CV to Lois McLean, Personnel, Gartmore Investment Ltd, Gartmore House, P.O. Box 65, 16-18 Montague St, London EC3R 8QO.

Gartmore

WE CAN TELL YOU WHAT YOU CAN DO!

Our teams of analysts and experts reveal your strengths, and which career will give you most satisfaction. Find out at any age what you really can do. For brochure:

• CAREER ANALYSTS
50 Gloucester Place, WC1
01-580 5462/5464

APPOINTMENTS ADVERTISING

Appears every Wednesday and Thursday for further information call 01-473 3000

Denise McCarthy ext 4177

Paul Mangan ext 4676

Elizabeth Brown ext 3456

Patrick Williams ext 3694

Candide Raymond ext 3351

Computers and Telecommunications

IT Expertise,

Financial Background ...

Consultancy Future

to £45,000 + car

Computers and Telecommunications is part of the PA Consulting Group, the leading international management and technology consultancy.

Our leading position in IT consultancy to the finance sector results from our commitment to quality, our wide range of services, our depth of experience and, above all, our ability to provide practical and effective solutions to our clients' problems.

Established to meet the increasing need for sector-specific IT consultancy skills, our Finance Sector Centre complements the services of our technique-oriented divisions on key assignments, providing our clients with the widest possible range of business, as well as technical, expertise.

Our expansion plans mean that we're looking for experienced professionals to join the Centre with a view to specialising in the application of IT within either the insurance (life, general and the London market) or the 'City' (wholesale and international banking, and securities) financial markets. In PA, you will be encouraged to innovate and, working in a challenging environment, your

assignments will often be of a strategic nature. You will also be working in multidisciplinary teams alongside other PA professionals with high reputations in their fields.

Aged 30+, with a good knowledge of the IT applications required within one of these financial markets, and a familiarity with the technology available, you will have several years' experience of planning, designing and implementing systems, including dealing with users at general management level in leading financial institutions. A good understanding of the markets themselves must be coupled with strong consultancy skills, including the ability to develop business and establish long-term client relationships.

Career prospects are excellent, and the remuneration package will reflect experience and qualifications and includes a car, bonus and equity participation.

Please send cv, in confidence, to Linda Gordon, Ref 5/163, PA Consulting Group, Computers and Telecommunications, 33 Greycoat Street, London SW1P 2QF. PA is an equal opportunity employer.

PA Consulting Group

Creating Business Advantage

SUN ALLIANCE INSURANCE GROUP

INCORPORATING PHOENIX INSURANCE



UK Investment Analysts City based

Sun Alliance Investment Management Ltd. is the investment arm of the Sun Alliance Insurance Group - one of the UK's largest and most progressive insurance companies.

Our Investment Company manages growing portfolios totalling about £10 billion with UK Equity investments accounting for some £3.5 billion. Expansion in this area has now created the need for two further UK Investment Analysts.

Ideally aged in your mid twenties, you will be an articulate graduate in either Economics, Law or a business related discipline. You will also need to have at least two years' experience in UK investment analysis, to enable you to assist with the management of a diverse range of investments for our general insurance, life, pensions and unit linked funds.

Good prospects exist within the Analytical and Fund Management areas and as you would expect there may be opportunities to diversify into other investment areas in due course.

In addition to an attractive salary, we offer a first-class range of large company benefits including a non-contributory pension scheme, subsidised restaurant, season ticket

Corporate Business Development MANAGER - BANKING

£45,000 plus Benefits

Your main objective will be to develop the Bank's business with UK corporates. The Bank is broadening its product range to provide funding for specialised and more complex asset based finance opportunities and experience in these areas would be an advantage.

The Bank, which was recently established in London, is part of a major financial group with a very strong reputation in international markets. It recognises that relationships and business opportunities need to be enhanced with the larger and middle sized companies.

Candidates must be able to demonstrate relevant corporate origination and lending experience of at least 5-7 years, allied with sound credit and analytical skills. A good academic background, preferably with a degree, is essential.

An attractive remuneration package including a company car and banking benefits will be offered to the suitable individual possessing both sound banking knowledge and commercial acumen.



Candidates can be assured that all communication is treated in strictest confidence. Please write to Cheryl Davey, c/o Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN: (Tel: 01-488 0155)

CORPORATE FINANCE EXECUTIVES

circa £35,000-£50,000 aae + car and incentive bonus

We are retained by a major international bank to assist in the expansion and development of its corporate marketing teams. The bank has a substantial global branch network including a significant commitment to the UK, where the main emphasis is marketing the full range of investment banking products.

UK MULTINATIONALS

This is a senior role with direct responsibility for around 16 clients from the top 100 corporates. Autonomy is a feature of the management style and there will also be opportunities to look at smaller MNC's. The incumbent will be expected to maintain existing client relationships whilst extensively marketing investment banking products. A thorough knowledge of these products is essential.

Formal qualifications and credit training are not as important as good investment and commercial banking experience and a proven track record. Applications are invited from energetic, self-motivated, articulate and ambitious executives, who will probably be in their 30s.

The successful candidates will very likely come from a major international bank, merchant bank or consultancy wing of a leading accountancy firm and be both highly numerate and computer literate, using Excel and Lotus. These positions will enjoy high profiles with excellent career opportunities. The fully comprehensive remuneration packages, tailored to attract the right people, will include a car, in addition to the usual banking benefits as well as a performance related executive incentive compensation scheme.

If you feel ready to accept the challenge of these exciting opportunities, please send your curriculum vitae in strict confidence to Ian Dodd, Senior Consultant, or call him for an initial discussion.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

7 Birch Lane
London, EC3V 9BY



A member of the Devonshire Group Plc

Tel: 01 895 8050
Fax: 01 626 2092

Standard & Poor's INDUSTRIAL ANALYST Excellent package

Standard and Poor's Ratings Group, a part of McGraw-Hill Financial Services Company, is a leading provider of financial analysis to international capital markets. In conjunction with the growth of our European debt rating activity and the expansion of our London-based analytical staff, we are seeking an analyst to join our team responsible for the rating of European industrial companies.

The position involves industrial, strategic and financial analysis of corporates in the UK and on the Continent. Analyst responsibilities include conducting management meetings with senior management of major European industrials, along with the presentation of analysis for internal rating purposes and for external publication.

Candidates are expected to have a solid understanding of corporate finance, accounting and industrial analysis, most likely gained through several years of prior analytical or related experience with international financial institutions. In addition, candidates are expected to demonstrate strong academic training. Communication skills, both oral and written, are essential. Fluency in a major Continental language, particularly French, is also desirable.

The position is London based and involves travel throughout Europe as well as to New York.

We offer an exciting and rewarding career path along with competitive salaries and benefits. Enquiries are kept strictly confidential.



Please send resume to:
Paul Jenkinson, Vice President,
Administration and Support, Standard & Poor's Ratings Group,
McGraw-Hill Financial Services Company, 19 St. Swithin's Lane, London EC4A 8AD.

INVESTMENT MANAGER EUROPEAN EQUITIES

The London based investment management subsidiary of one of the largest financial services companies in the United States is seeking an investment manager with 3 to 5 years experience in Continental European and UK equity investment management.

The post will carry responsibility for the management of the European portion of the funds. In addition to stock selection, the job will involve asset allocation and occasional trustee reporting and the successful candidate will need to show a good performance record in managing equity funds with a European emphasis.

The company is offering a competitive remuneration package including a range of fringe benefits. Please submit a C.V. stating experience, salary and personal details to

Box A1227, Financial Times, One Southwark Bridge, London SE1 9HL.

BANKING OPPORTUNITIES

- Corporate Finance
- Capital Markets
- Treasury
- Specialist Finance
- Corporate Marketing
- Credit/Risk Analysis

If you offer experience in one of the above areas in a UK or European context and are currently considering the options, please contact Sue Turner or Richard Lyons for an informal discussion.

25 City Road, London EC1Y 1AA
Telephone: 01-256 5041 (24 hours)



Management Personnel
RECRUITMENT SOLUTIONS
LONDON • GUILDFORD • ST. ALBANS • WINDSOR
NEWBURY • BRISTOL • CAMBRIDGE

Quantitative Fund Manager

To £30K + Car & Benefits City

We are one of the leading international fund management groups with over £5 billion under management, and are seeking to appoint a Quantitative Fund Manager. Reporting to the Investment Director your responsibilities will encompass:

- Management of Gartmore's Index Tracking Funds and other quantitative portfolios
- Research and development of new ventures and services
- Marketing and presenting new quantitative products to clients

To meet this demanding role, you're probably a computer literate Science/Maths graduate, aged 23-30. Behind you there's a sound financial career preferably in investment management or as an actuary, with quantitative experience.

If you meet our requirements, please apply with CV to Lois McLean, Personnel, Gartmore Investment Ltd, Gartmore House, P.O. Box 65, 16-18 Monument St, London EC3R 8QQ.

Gartmore



Euro Brokers

Building Societies and Corporate Brokers

Euro Brokers Sterling Limited, a member of the Euro Brokers Group of leading International Money Brokers, wishes to employ additional experienced Building Society and Corporate brokers to support its rapidly growing business with Building Societies and major companies. Candidates should have a detailed understanding of Forward Rate Agreements, Interest Rate Swaps and derivative products.

Successful candidates will receive an excellent remuneration package including a significant performance related element.

Please reply to:
Judy Fitch or Patrick Bullimore
Euro Brokers Sterling Limited
Adelaide House, London Bridge
London EC4R 9EQ
Tel: 01-626 2691

LONDON • NEW YORK • TORONTO
LOS ANGELES • TOKYO • BARBADOS

MARKETING MANAGER (MD Designate)

Circa £30k Leafy Warwickshire

Have you the vision and experience to take a long established, highly successful nursery company into the 21st Century? Candidates with suitable experience will probably not currently be working within a nursery business. Our client is looking for someone with proven marketing skills who will bring a fresh approach to this traditional industry. Knowledge of tree and shrub production is not a requirement as there is a well qualified technical team and Nursery Director.

1992 and market changes within the UK Nursery industry make this a time of exciting change. There is a move to extend and diversify the customer base at home and in Europe, and to devise successful sourcing and marketing strategies for the nineties and beyond. Environmental issues are becoming increasingly important so there is great potential for growth in this market.

Applicants will be between 30 and 50, fluent in at least one European language, and have experience of negotiation at senior level. They will be self-motivated and have the ability to motivate others. Above all, the successful candidate will have a strong entrepreneurial streak and the strength of character to carry through the planned initiatives.

Remuneration is negotiable and will include a salary of not less than £20k, performance bonuses, pension, private health insurance and company car.

To discuss in confidence please telephone Mr G C Brooks, LAURENCE GOULD CONSULTANTS LTD, BIRMINGHAM ROAD, SALTSFORD, WARWICK CV34 4TT Telephone 0926 486121 MANAGEMENT CONSULTANTS IN AGRICULTURE, ENVIRONMENT, FOOD

TRADING / SALES

LIFFE PIT TRADERS

Salary £25k & excellent benefits
Our client, a major financial institution, has vacancies for both senior and entry level traders. The position will be filled by an active trader with 2-5 years experience. The junior will be 18/25 years old with a minimum of 6 months active trading. Knowledge of short sterling, Eurodollar and Bonds contracts is essential. Excellent long term career prospects.

CORPORATE TRADING/SALES

We have a number of major banks who are seeking corporate traders and salesmen experienced in either FX or Money Market products. Ideally in their late 20s/early 30s with at least 1 or 2 years' active trading experience.

Other current vacancies include: Senior Eurobond Sales, a Japanese FX Corporate Trader and FX Manager, all based in London; SwapOptions marketing executive and a FX Manager, both based in Frankfurt; and various positions based in the Gulf.

For information on the above and other vacancies or for a general discussion in confidence on your career development, please contact Ian Dodd or Philip Wright.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

Tel: 01 895 8050
Fax: 01 626 2092

A member of The Devonshire Group Plc

Devonshire
Executive
Ltd

MICHELANGELO

EUROBOND SALES
We have been retained by a major Bond House to recruit Eurobond sales people with not less than 15 years' continuous work experience selling to any one of the following countries: Sweden, Switzerland, Italy, Canada and France. Please call us for further details. Excellent salary and benefits packages commensurate with age and experience.

SENIOR DEALER FOREIGN EXCHANGE - C\$ 100M + BEN
A prestigious International Bank - A major name in seeking a top quality dealer with expertise covering spot, cable and cross. Suitable candidates will have not less than 4 years continuous trading experience.

SENIOR FINANCIAL FUTURES BROKER
A prestigious European Brokerage House are offering a first class opportunity for a Japanese Broker to return to Tokyo and head the firm's European sales. Suitable candidates will have a minimum of 3 years experience in London and Chicago. Math and Philly experience an advantage. Applications will be based on the proven ability of management and client liaison. Salary will be commensurate with age and experience, but salary will be in 6 figures. (No 2 position also available).

FINANCIAL FUTURES BROKERS
This is an exciting opportunity for Financial Futures Brokers with a minimum of one year experience. All positions require a high rate of energy with a preference towards futures. Preferred you must have first class credentials with a sound work record. We also require a Lift Floor Trader, Silver and with 2 years experience. Remuneration and packages in line with experience with these front line employees.

LME DEALERS
2 major houses are recruiting for Bullion Dealers with good in depth experience in all aspects of the market. Both positions offer tremendous potential for dynamic applicants who are able to develop rapidly. You will have a minimum of 3 years continuous experience. Suitable candidates will be commensurate with age and potential.

GERMAN EQUITY ANALYST/EUROPEAN EQUITY SALES
One major International Securities House requires a German Analyst/Equity Sales person with German experience. Also required is a European Equity sales person who has at least 12 months experience in this front line position.

TREASURY CORPORATE SALES
First class treasury requires sales person with minimum 3 years experience in LSE and Mercantile. Suitable candidates must show a dedicated attitude and be able to fit into the team environment. The prospects are good with full package and generous salary according to experience.

Please contact:
Andrew Bartlett or Oliver Wells
MICHELANGELO RECRUITMENT
The Hop Exchange,
24 Southwark Street, London SE1 1TY
Telephone: 01-403 4645. Fax: 01-378 0350

INSTITUTIONAL
FUND MANAGEMENT
EQUITY RESEARCH

£20,000 to £80,000

As a result of recent developments, several of our major clients wish to increase their management and research strength. Assignments are for both investment managers and analysts with two to ten years experience of the UK, US, European, Far Eastern or Fixed Income markets.

We invite approaches from high-calibre individuals who now wish to make a contribution to the continuing growth of reputable institutional investment management companies.

For an initial talk, or informal discussion for the future, please contact Andrew Thompson in confidence: 20 Cousin Lane, London EC4R 3TE. Telephone: 01-288 7307. Fax: 01-488 1130.

STEPHENS ASSOCIATES
SEARCH & SELECTION IN SECURITIES & INVESTMENTS

Could you
break into banks
around the world?

ACF Consultants are doing it all the time, as international market leaders in providing training and consultancy services to banks and financial institutions. We have just returned from Hong Kong, Taiwan and the UK, and enjoy an enviable reputation abroad.

Now, we need someone special to help continue our tally on that reputation, as our Global Marketing & Sales Executive.

Based in London, but with a world-wide roving commission, you will be a well-travelled self-starter, with experience in marketing sophisticated products, services and concepts to senior management.

Excellent communication skills - preferably in more than one language - and self-confidence to exercise initiative are essential; a background in banking and finance, overseas business experience and familiarity with computers would be valuable assets. Naturally, for someone so special, we offer an attractive remuneration package. If you could justify it, please reply, with CV and salary details, in confidence to:

ASSISTANT PORTFOLIO
MANAGER

Philip Morris Pension Fund City

An opening has now arisen within our City Office for an Assistant Portfolio Manager for the Philip Morris Fund. Ideally under 25 years of age, the successful applicant must have at least two years' experience of analytical work covering both UK and overseas equities and have held a post which involves taking some responsibility.

Candidates should hold an appropriate qualification and be capable of playing a full part in decision making within a small team.

Salary will be commensurate with experience and ability and conditions of employment are those associated with a large organisation.

Please send brief details to:
Miss Janet Morris, Personnel Manager, Philip Morris, New Road, Mitcham, Surrey CR4 4QY.
Preference will be given to non-smokers.

PHILIPS

STOCKBROKING IN AUSTRALIA

A chance to live in Sydney
and work for one of
Australia's top investment banks.

The bank deals in Australian securities on behalf of local and overseas investors. As the result of an increase in demand for business worldwide, the equity division is now expanding.

The positions are based in the Head Office situated in Sydney.

Initial interviews will take place in the London office. The next stage will be to fly successful candidates out to the Head Office where they will have the opportunity to meet potential colleagues and familiarise themselves with the job they will be doing - as well as more general aspects of living and working in Sydney.

The bank has undertaken to finance the trip and all reasonable expenses.

GOLD/MINING ANALYST

The equity research group requires an analyst to join the Mining team and assume the number two position. Ideally, you will also have experience of analysing the Gold market and be able to establish this research facility for the bank.

It is essential that you have a minimum of eight years relevant experience of which at least four will have been spent in stockbroking.

OPTIONS TRADER

This position is for someone to join the existing trading team which facilitates/supports the bank's institutional equity sales function.

It is essential that you should already have a minimum of three years experience working in Exchange Traded Options.

EQUITY SALESPERSON - JAPANESE INSTITUTIONS

This is a second appointment for someone to sell Australian equities to Japanese institutions, with whom the bank has already established good relationships.

It is essential that you have a good knowledge of financial institutions in Tokyo and an ability to speak Japanese would be a considerable advantage.

You should also have stockbroking experience, although this need not necessarily have been in Australian equities.

In each instance salaries will be highly competitive and full assistance will be given to your relocation. If you would like to apply for these positions please telephone

Christine Hough on 01-222 7733 or write to her at:

John Sears & Associates, Executive Recruitment Consultants, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP. Fax: 01-222 3445

**John Sears
and Associates**

A MEMBER OF THE GROUP

SEAN MacHALE AND ASSOCIATES - BUSINESS CONSULTANTS

General Manager - Marketing

RETAIL BANKING

REPUBLIC OF IRELAND

Our Client, a major financial institution based in Dublin, with a country-wide branch network wishes to appoint a General Manager - Marketing.

Recognising that the financial services industry is undergoing a period of rapid change and product diversity, this new key appointment offers the successful candidate a unique opportunity to develop and manage future marketing activities of the bank.

Reporting to the Chief Executive, the successful candidate will be responsible for ensuring vigorous business growth in existing and new areas of activity.

Candidates, probably aged 28-40, must have a proven track record in marketing. A high achiever, articulate, familiar with the banking industry and capable of motivating staff, should derive considerable satisfaction from this challenging position.

An attractive remuneration package, reflecting the importance of this position, is envisaged.

Applications, quoting reference number 309, should be made to P.J. Feeney,

Sean MacHale and Associates,
Business Consultants,
Executive Recruitment Services,
28, Lower Leeson Street,
Dublin 2.
Telephone: (01) 614423

CORPORATE FINANCE

Young CA 27-32
Career opportunity
Scotland

OUR CLIENT is the corporate banking arm of a long-established company which has now joined together with an extensive group of major international financial services companies to form an immensely strong PLC.

The senior teams from all these companies are high profile leaders in a variety of niches in finance in the UK and US and this has given each part of the PLC much greater strength, funds and access to markets.

The Scottish corporate banking team, led by a UK Director who is a Scot, has grown dramatically and seeks to recruit a young executive who will develop a career with them. Initially, you will work with the Director and will, after training, take responsibility for client handling - preparing the business plan or prospectus, gaining client commitment for the plan, then raising finance from institutions, the group, public bodies or the market. The company provides advice and assistance in all aspects of corporate finance including capital structures, public offers, private placings, takeovers, expansion capital, MBO's, MBI's and BES schemes.

This is an exceptional opportunity to establish a corporate finance career with a highly respected organisation poised to become one of the major players in the market.

Possibly working with a competitor where career advancement is too slow for your abilities, or in the corporate recovery or investigations department of one of the 'big 8' CA firms, you will be a young CA of above average ability with the personality, commonsense and drive to establish yourself in this most competitive market. Career potential is unlimited.

The remuneration package is unlikely to be a limiting factor to suitable candidates and includes a high base salary, bonus, car, pension, equity participation scheme and health care. Relocation to the Glasgow area is available if required.

To apply, please send your detailed CV stating current salary to Douglas Kinnaird quoting Ref: 3305/FT, at PA Consulting Group, Number Two Blythswood Square, Glasgow G2 4AD, or telephone his secretary for an application form on 041-221 3954.

PA Consulting Group

HUMAN RESOURCES

Creating Business Advantage

Executive Recruitment - Human Resource Consultancy - Advertising and Communications

Business
Director

Volume Products

to £40,000,
high bonus
potential, car

Flexible
Location

A major operation within one of the world's leading packaging organisations has divided its activities into several key sectors.

A Business Director is sought for the largest sector, a £70M business employing approximately 500 people. Operating from a number of manufacturing units, strategically located within the UK, the company produce a range of products primarily for the major food companies.

Reporting to the Managing Director, responsibilities are for improved bottom line profitability together with developing a new major strategy initiative within this fast moving, highly commercial business.

To meet the specification of this challenging and demanding appointment, you will be aged 30-45 with high level managerial skills and a successful track record in running a manufacturing-based company. You will lead from the front and above all have high commercial acumen. International business exposure is highly desirable, successful UK business experience is a must. A working knowledge of French would be an advantage.

This senior appointment carries an excellent benefits package with opportunities for personal development in both the UK and Europe.

Male or female candidates should send a comprehensive c.v. or telephone for an application form to Howgate Sable & Partners, Barnett House, 53 Fountain Street, Manchester, M2 2AN. Telephone: 061-228 5919 quoting reference: (F.T.227C).



B & W Financial Services Limited

PERSONAL PENSION SPECIALIST

St. Albans

Salary up to £35,000 plus profit sharing

B & W Financial Services Limited is a wholly owned subsidiary of Bacon & Woodrow, the largest firm of consulting actuaries in the UK, providing comprehensive fee based financial advice to individuals and partnerships.

The Company is established as one of the foremost providers of personal pension advice to professional partnerships and high net worth individuals, advising on contract selection, the financial strength of providers, term assurance and PFI, asset management, performance measurement and the establishment of self-administered arrangements.

In order to meet the demands of the Company's expansion, a specialist consultant is required to join the personal pensions team. The successful candidate will be responsible for providing high quality, fee-based consultancy advice, mainly to the partners of existing professional partnership clients, and to take a central role in the development of new personal pensions business through the Company's extensive network of professional contacts.

Applications are invited from individuals with a sound technical background in personal pensions, who are able to demonstrate fluent verbal and written communication skills and have been educated to degree or equivalent professional level.

The Company's entry requirements are high, but in return the successful candidate will be offered a generous remuneration package which will include a profit-sharing scheme, company car, BUPA, PFI and non-contributory pension scheme together with excellent and secure career prospects.

To apply, in the strictest confidence, please write to or telephone Guy Jenkins quoting reference GJ5159.

**Lloyd Chapman
Associates**

International
Search and Selection
160 New Bond Street, London W1Y 0HR
Telephone 01-409 1571

**Howgate
Sable**

EXECUTIVE SEARCH AND SELECTION

AFRICAN DEVELOPMENT BANK

VACANCIES

The ADB is a Multilateral Development Bank whose objective is to promote the economic and social development of Africa. The headquarters is in Abidjan Côte d'Ivoire and there are about 1,150 employees. The ADB invites candidates from nationals of its African and non-African member states (Argentina, Austria, Belgium, Brazil, Canada, China (People's Republic), Denmark, Finland, France, Germany (FR), India, Italy, Japan, Korea (Republic), Kuwait, Netherlands, Norway, Portugal, Saudi Arabia, Spain, Sweden, Switzerland, U.A.E., U.K., U.S.A., Yugoslavia) for the following posts:

1. DIRECTOR, COMPUTER SERVICES

The ADB has undertaken a programme to modernise its financial, administrative and operational systems and to substantially expand its office automation facilities. The computer environment includes an IBM 4381 running under OS/MVS, using Datacom/Ideal for new applications and COBOL. There are two Wang VS 7120 systems for office automation. There are 550 work stations of which 200 are micro-computers.

Candidates should have a university degree in computer science or a related field, a minimum of 15 years of progressively responsible ADP experience with at least 5 years at a senior management level. Candidates should have proven competence and experience in the planning, implementation and operation of modern large-scale information systems and telecommunications networks. Candidates must have an excellent knowledge of English or French and should have a good working knowledge of the other.

2. COMPUTER AUDIT OFFICER

The incumbent will be required to evaluate the systems design, programming techniques and operating procedures to promote the operational efficiency and progressing accuracy of the Bank's computer based systems, identify risks inherent in processing transactions by computer, develop appropriate application programmes/packages to assist in evaluation controls, and carry out the job training for the internal audit staff of the Bank in auditing computer based processing and systems.

The candidates must have a university degree in France or Accounting, and/or possess professional qualifications in accountancy coupled with at least 5 years of relevant and proven experience in auditing computer based processing systems. He/she must be fluent in either English or French, and have a good working knowledge of the other.

3. PURCHASING OFFICER

Under the supervision of the Chief, Supply, Travel and Shipping Division, the incumbent will be responsible for supervising the timely and correctly-priced acquisition of goods, equipment and services in accordance with the needs of the Bank so as to ensure the supply and availability of material resources required for the Bank's internal operations.

The position requires a Masters degree in Business Administration, Commerce, Finance or Law, with a concentration in materials management, and a minimum of five years of working experience in purchasing activities in a large business organization, governmental institution or other organizations similar to the Bank.

The incumbent must be bilingual in French and English, good at public relations, possess negotiating and bargaining skills, tact and diplomacy in dealing with requisitioners and suppliers, and ability to work under pressure.

The ADB offers a competitive tax-free salary package based on qualifications and experience. Benefits include installation and dependency allowance, life insurance and medical cover, home leave and retirement plan.

Applications with complete curriculum vitae and three references should be submitted by 15 May, 1989 to:

The Director
Human Resources Management Department
African Development Bank
01 B.P. 1387
Abidjan 01
Republic of Côte d'Ivoire

International Economist

London

ANZ Banking Group is a major international banking organisation employing some 43,000 people in over 40 countries. The Group's International Economics activity is co-ordinated from London where a vacancy has occurred within the Economics team.

We are seeking a professional economist with a minimum of three years' relevant experience of providing economic advice in a business environment, preferably in an international financial services institution.

The ability to communicate effectively with non-economists is essential, as is a good academic background and the ability to work under pressure. Foreign language proficiency would be useful, as would experience of less developed countries.

Important aspects of the Department's work are exchange rate forecasting and money market analysis. Other areas include country risk assessment, longer-range forecasts for planning purposes, industry and commodity studies, and assisting the Group's marketing programme through the publication of reports and articles.

Remuneration will be dependent on qualifications and experience and commensurate with current market rates. In addition a benefits package including mortgage facilities, non-contributory pension and preferential loans is offered.

Please send comprehensive curriculum vitae to Gillian Sullivan, Personnel Officer, ANZ Bank, Minerva House, Montague Close, London SE1 9DH.

ANZ is an Equal Opportunity Employer.

ANZ Bank

**DIRECTOR
INTERNATIONAL COFFEE TRADING**
A leading New York and London based agri-products trading company seeks a senior trading Director to manage and expand its international coffee trading business.

The successful candidate will be located in New York and should have solid international trading experience with a good track record in purchasing, selling and positioning physical coffee. International travel as required by business developments. Some Spanish is desirable.

Excellent salary, bonus and fringe benefit package. Please include earnings history when submitting resume. All replies held in confidence.

Write Box A1228, Financial Times, One Southwark Bridge, London SE1 9HL.

**NEW TOP EXECUTIVE JOBS
IS YOUR CAREER ON TARGET?**

Since 1980 we have provided a unique support service for executives seeking new general management or financial appointments.

For a confidential meeting which is without obligation, or for further information, enquire about our Executive Search Service.

Connaught Mainland

225 St. Paul's Row, London EC2C 4LR. Tel: 01-580 2578 Fax: 01-580 2579
22 Suffolk Street, Birmingham B1 1LS 021-643 2524

TRUST OFFICER MONACO

An international trust group is looking for an experienced Trust Officer for its busy Monaco operation. The position involves the handling of a number of important accounts and requires a high degree of self-motivation together with the ability to deputise for the Manager in his absence.

The successful applicant is likely to be aged 28-35 with good all round experience of trust work possibly gained outside the UK. An appropriate qualification would be an asset. Salary, which is tax-free, will be attractive and commensurate with age and experience. Preliminary interviews will be held in London.

Applications please to:

The Manager, Georgam S A M, 38 Bd des Moulins, BP182 MC98004, MONACO CEDEX

Lloyd
Chapman
Associates

**Appointments
Advertising
Appears every
Monday
Wednesday & Thursday**

**International
Search and Selection**
160 New Bond Street, London W1Y 0HR
Telephone: 01-409 1371

MARKETING OFFICER £30,000
Title A rated International Bank is seeking to appoint a young Marketing Officer to join its International Corporate Banking Division. Aged in your mid-twenties you will be a high academic achiever with 3-4 years relevant experience in a similar International environment. In addition sound credit analysis experience is essential together with the excellent presentation and communication skills normally associated with a high profile position. This is a challenging opportunity for a young Marketing Officer to extend his/her experience in a demanding environment.

CORPORATE FINANCE EXECUTIVE to £30,000

Several vacancies exist with major UK and International clients for Corporate Finance Executives. The positions encompass all areas of Acquisition and Asset Finance including M&A, LBO, MBO and LBO and will incorporate deal origination, structuring, negotiation and execution. Ideal candidates will be recently Qualified Accountants or Solicitors with previous accountancy experience or high calibre graduates with no formal Corporate Finance experience. All the positions offer outstanding prospects in this dynamic and expanding market.

CREDIT ANALYST to £23,000

Top International Bank seeks to recruit a graduate Credit Analyst with marketing potential to join its International Corporate Banking Division. The successful applicant will have a formal banking background, preferably from a Major International Bank, and will be a minimum of one year's Credit Analyst experience. Duties will include research and analysis of both UK and International corporates, along with company visits both at home and abroad. Preference will be given to applicants with a European language.

JOSLIN ROWE
11 Stamford St, London EC2A 7AB Tel: 01-638 5258 Fax: 01-638 5247
RECRUITMENT CONSULTANTS

INTERNATIONAL APPOINTMENTS

INTERNATIONAL EXECUTIVE SEARCH
Established & reputable international executive search firm seeks consultants with 5+ years of retainer experience to add additional expertise to NY & London offices. Candidates should have a proven track record and work on a client basis in Industrial, corporate or financial services. The right candidate will receive the opportunity to develop in a supportive & professional working environment.

Please send resume in confidence to
Box A1228 Financial Times, One Southwark Bridge London SE1 9HL

10/11/89

BP **BP OIL**

CREDIT MANAGEMENT MARINE FUELS AND LUBRICANTS A KEY ROLE IN A GLOBAL BUSINESS

BP Marine, part of BP Oil, is a major supplier of fuels and lubricants to ship operators world-wide.

As part of the small credit management team, your role will be critical to the success of the international business. It will involve assisting in the provision of a credit management service for our marine business. This will include advising sales units and associated companies in the UK and sales agents overseas on the application of credit policy and procedures, following up delinquent accounts and negotiating repayment, and assessing the creditworthiness of existing and prospective customers.

Candidates must have at least five years' experience in

Credit Management, ideally with an oil major or a shipping banker. Preference will be given to candidates with an appropriate professional qualification, or to members of the Institute of Credit Management. Salary is negotiable and excellent benefits include non-contributory pension and assistance with relocation costs where appropriate.

Please write or telephone for an application form quoting ref: MF001 to: Miss Iris Lawrence, The British Petroleum Company plc, Britannia House, Moor Lane, London EC2Y 9BU. Tel: 01-920 5138.

BP is an equal opportunity employer.

FINANCIAL ACCOUNTANTS (ACA's)

Career opportunities exist for high profile, high calibre ACA's who possess current banking experience for the following positions:

FINANCIAL CONTROLLER

Exceptional calibre ACA aged c35 years with at least six years prime investment or merchant banking experience to assume responsibility for all financial accounting, taxation, systems operations, strategy, product development, etc. Salary neg £260,000 plus full benefits package.

HEAD OF INTERNAL AUDIT

An ACA able to "mastermind" this new function, with previous major bank audit experience. Salary to £40,000 plus banking benefits.

CHIEF ACCOUNTANT

Aged c30 years with at least three years management/statutory reporting systems experience (IBM 38 KAPITI). Salary to £35,000 plus banking benefits.

CHIEF DEALER FOREIGN EXCHANGE

A recent introduction into the London Market who are seeking an experienced Senior FX Dealer with Management potential and excellent profit related dealing skills. High earnings potential.

BOND SALES/ORIGINATIONS

A major issuing house seeks applications from graduates with proven success to date in both the buy and sell side of bonds. One vacancy exists for a UK originations track record, the others call for fluency in French, Italian, Spanish and in particular German on the sales team. Salary v neg AAE to £40,000 plus benefits.

LEASING

Several vacancies exist for exceptional sales/marketing experts, aged 25-30 years, graduates preferred. The vacancies exist predominantly in Sales-Aid MSP and UK middle-Ticket sectors. Premiums are being paid by prime institutions. Salary v neg £20-£35,000 plus reward orientated bonus, car, etc.

OLD BROAD STREET BUREAU LTD
STAFF CONSULTANTS

65 London Wall, London EC2M 5TU
Tel: 01-588 3991, Fax: 01-588 6012

MANAGING DIRECTOR COMMERCIAL BANK

NARROBI
A major commercial Bank with several subsidiaries and a network of branches, seeks to recruit a Managing Director. Reporting directly to the Chief Executive, you will advise and assist in policy formulation in all spheres and exercise day-to-day control of the operations, lending and personnel functions within the Group. You will also act as a working Director for various Bank subsidiaries.

Candidates will be fully trained bankers with AIB, University or equivalent academic/professional qualifications. Ideally aged 50-55, you will have an in-depth knowledge of Commercial Banking (retail and corporate) as well as at least 10 years' senior management level experience. African experience is essential, a knowledge of Kenya highly desirable. An initial contract of 2 years is envisaged with negotiable renewal upon expiry. An attractive salary and benefits package is offered.

Please reply enclosing career details to:-

David Bates, Bates Tavern Resources,
63 Carter Lane, Ludgate Hill, London EC4V 5DY.

Vice-Chancellor and Principal

The post of Vice-Chancellor and Principal becomes vacant on 1 October 1990 and the University is now seeking an energetic and innovative leader to fill it.

Anyone interested in the post or wishing to suggest names is asked to write to the Chairman of the Selection Committee, Room 111, Wilfred Brown Building, Brunel University, Uxbridge, Middlesex UB8 3PH, or to telephone 0895 74000, extension 2014.

The closing date for applications is 31 May, 1989. Further information may be had from the Secretary General and Registrar at the above address.

Brunel THE UNIVERSITY OF WEST LONDON

STOCKBROKERS

Registered Representatives
You are looking for high earnings, interested in private client equity sales, and are a registered representative.

But you have no (or very few) clients

We would like to talk to you
B. Hershon (MD), UK & General Securities Plc,
72 Great Eastern St, EC2A 3JL 01 895 1700
Member of TSI & International Stock Exchange.

TECHNOLOGY

Insurance retailers embrace networks

DIGITAL Equipment, the world's largest manufacturer of minicomputers, is entering the UK market for computer-based networks over which insurance companies and their intermediaries can carry out transactions.

Digital's main competitors in the market are British Telecom Insurance Services (BTIS) and Iritel, the communications services group. IBM, the computer maker, also entered the market last October.

The aim of the four companies is to make the computer terminal as ubiquitous in the retail insurance industry as it is in the travel sector. In both applications, terminals in retail outlets are connected to the travel or insurance company's central computer over a private telephone network.

The main components of Digital's service, called FIS (Financial Information Service), are access to up-to-the-minute information from insurance companies on investment, pensions, mortgages, savings and life assurance, and the ability to display a full quotation on screen and then complete a transaction over the network.

Although Iritel has been offering insurance services over its network since 1985 and BTIS since 1987, both acknowledge that only a few pockets of the market are saturated, such as that for endowment quotations. "The transaction side is particularly underdeveloped," says Colin Jones, general manager of BTIS. "And in sectors such as motor and household insurance we're only just beginning."

The BTIS service is used by about 14,000 intermediaries and the aim is to get 30,000 users, says Jones. Iritel prefers to classify its success in the number of quotations which pass over the network - 1m a month, according to Phil Coathup, director of business development.

Many companies, especially the large intermediaries, use more than one network. "In the early days some took all three services and then decided whether to drop one or two of them," says Coathup.

Della Bradshaw

Finding letters for the book of man

Clive Cookson describes a genetic quest that could transform the treatment of disease

Scientists have started the largest international project in the history of biological research - to map and identify all human genes. The resulting "book of man" may provide the basis for preventing or treating most human disease in the next century.

The aim of the Human Genome Project is to identify the estimated 100,000 genes which specify everyone's individual characteristics, from hair and eye colour to susceptibility to disease. As the name implies - genome means all genetic material - the project involves locating every gene on the 23 pairs of human chromosomes, and discovering the precise chemical sequence of the DNA - the molecule that makes up the genes.

Although individual laboratories have been working for several years to identify genes, only a few hundred have been found and sequenced so far - hence the expanded international programme. Co-ordinated by the Human Genome Mapping Organisation (Hugo), it already involves 220 research groups in 23 countries.

Hugo does not have a formal timetable or budget for the project. But according to one estimate it will take 15 years and cost \$3bn. The US Government has committed about \$50m (£30m) to human genome research this year and may spend twice as much next year.

The UK Medical Research Council is spending £1m over three years.

"The whole of medicine will

eventually be based on what the human genome project does," says Sir Walter Bodmer, director of the Imperial Cancer Research Fund and a Hugo

vice president.

The disorders which cause most of the ill health and early deaths in modern industrialised society - heart disease, many forms of cancer, mental illnesses such as schizophrenia and auto-immune disorders such as arthritis - have a significant genetic component. They arise from a complex interaction between genes and environmental factors.

Already, by working in a largely piecemeal fashion, molecular biologists and geneticists have pinpointed the cause of several simple inherited diseases, each of which results from a single defect in one gene.

In families known to be at risk from these diseases, doctors can now test women in about the eighth week of pregnancy (by removing a tiny sample of foetal tissue known as a chorionic villus) and offer an abortion if the defect is present. In London, for example, there has been a big reduction in the number of babies born with thalassaemia (a serious blood disorder which particularly affects people of Mediterranean origin) since King's College Hospital started a thalassaemia screening service for Cypriot families.

Antenatal screening followed by abortion is not, however, a serious option for such disorders as heart disease, cancer and mental illness. Apart from any ethical considerations, their origins are too complex to allow such a clear-cut early diagnosis to be made.

But if the project is successful, it will be possible to give every newborn baby a full DNA profile, accompanied by specific advice on how to reduce the risks of developing

the diseases to which he or she is susceptible. More important, knowing the full genetic causes of diseases will help medical researchers find effective treatments for them.

Without doubt, ethical

debate will bedevil some potential uses of genetic information about individuals. For example, should employers be allowed to test employees' genetic susceptibility to occupational diseases? Should insurance companies ask clients to be tested for susceptibility to heart disease?

Some opponents of genetic

engineering claim that information gained through the human genome project could be abused more seriously - possibly providing the basis for a neo-Nazi eugenics programme.

These fears are, perhaps understandably, voiced most strongly in West Germany; objections from some German members of the European Parliament have held up a proposed £10m EC contribution to human genome research.

Manfredo Macioti, chief adviser to the EC science commissioner, says that the EC programme is being revised to include more safeguards against unethical use of the research.

Sir Walter Bodmer points out, however, that Hugo's charter requires it to examine the ethical implications of its work. "As someone whose family fled from the Nazis, I particularly object to the German Greens saying that this is a route to Nazi-style eugenics."

The human genome consists of 3bn chemical beads twisted into the famous double helix of the DNA molecule. There are four types of bead, known scientifically as bases. They are

the four chemical letters of the genetic code (A, G, T and C) discovered by James Watson and Francis Crick in 1953. (Watson is one of the leaders of the human genome project in the US.)

Biologists began systematically to work out the DNA sequence of individual genes in the 1970s, following a technique developed by Fred Sanger of the MRC Laboratory of Molecular Biology in Cambridge. Then it took a skilled scientist more than a year to find the sequence of a typical gene containing 100,000 bases.

At that rate, the human genome project would have taken centuries to complete. Even the faster manual sequencing methods introduced during the 1980s are far too slow.

The automation of DNA sequencing has been led by two US companies, Du Pont and Applied Biosystems. Each markets a machine, for about \$100,000, which automates part of the process. Ed Chait, Du Pont's molecular genetics sales manager, expects that the two companies will sell about 300 DNA sequencers world-wide this year.

But Chait admits that these first-generation machines are far from adequate for the human genome project. "They can handle 5,000 to 10,000 bases per day running flat out, and 5,000 is probably more realistic in a normal laboratory. For the human genome project we're looking for a million bases per day." He says that speeding up to this rate "is an engineering problem, not a problem of fundamental science. If the funding is there, it could be accomplished within a five-year time-scale."

Sir Walter Bodmer points out, however, that Hugo's charter requires it to examine the ethical implications of its work. "As someone whose family fled from the Nazis, I particularly object to the German Greens saying that this is a route to Nazi-style eugenics."

The human genome consists of 3bn chemical beads twisted into the famous double helix of the DNA molecule. There are four types of bead, known scientifically as bases. They are

the four chemical letters of the genetic code (A, G, T and C) discovered by James Watson and Francis Crick in 1953. (Watson is one of the leaders of the human genome project in the US.)

Biologists began systematically to work out the DNA sequence of individual genes in the 1970s, following a technique developed by Fred Sanger of the MRC Laboratory of Molecular Biology in Cambridge. Then it took a skilled scientist more than a year to find the sequence of a typical gene containing 100,000 bases.

At that rate, the human genome project would have taken centuries to complete. Even the faster manual sequencing methods introduced during the 1980s are far too slow.

The automation of DNA



unlimited copies or clones of a piece of DNA very quickly in a test-tube.

Progress at the back end depends on faster information processing. An important figure in this is Leroy Hood, of the California Institute of Technology, who last month announced the Fast Data

Finder - an array of computer chips developed with two Californian companies, TEW and

Applied Biosystems. It will be programmed to scan the chemical letters of DNA sequenced by the human genome project and to detect patterns which might give a clue to their genetic functions.

Scientists will need all the help they can get from computers not only to read the 3bn letters of the book of man but also to understand the full meaning of the words.

Imos, of the UK. The system, known as Prisme, uses Imos's Transputer electronic circuits and has a calculating capacity of 50 millions of instructions per second (Mips) for the postal codes and 200 Mips for four-line addresses.

The aim is to double the number of optical readers in French sorting offices by 1992. The unit cost should fall from up to FFr 5m (2470,000) to just over FFr 2m, according to Burband. Work is also in progress on an optical reader for cheques, but that has much further to go.

Barbara Casassus

France addresses a problem of handwriting

The French mail system is about to take a step forward as a prototype optical reader starts to decipher handwritten postal codes in the Paris suburb of Bobigny. It should pick out the necessary information from jumbled addresses.

"Our objective is an overall reading rate for addresses of 75 per cent, compared with about 50 per cent at present," says Jean-Claude Burband, head of technical research for the French postal service.

Only 50 per cent of the 80m letters a year sent through the French postal system have handwritten

addresses, but this helps to keep manual sorting costs high. At the moment, most of the mail processed automatically is under contract with banks, insurers and other large companies, which respect La Poste address norms in return for a discount on rates. Current recognition devices cannot read handwriting, nor can they improvise. One line out of place and they are lost.

The postal service does not yet aspire to 100 per cent success. "Per-

fection would be far too expensive," says Michel Bordes, chief telecommunications engineer.

Apart from being unable to unjumble typed addresses, the traditional "mask" technique cannot cope with the multitude of forms and styles that the human hand produces. Even the new system will be hard pressed to distinguish joined-up characters. This may lead La Poste to recommend that boxes are printed on envelopes to separate

postal code numbers.

Preliminary code-reading tests with the latest prototype - taking in 5,000 letters and 2,500 sets of handwriting, sometimes barely legible - gave a success rate of almost 75 per cent and reading errors of about 2.5 per cent. "Our objective is to bring the error rate down to 1 per cent," says Burband.

The system, built by CGA-HBS, part of the French electronics group Compagnie Générale d'Electricité,

has a 128 mm vertical field of vision, double the present capacity. This means five lines of an address can be processed, instead of two.

The readers are equipped with two parallel recognition algorithms, one descriptive and the other based on linear classification. The image is first binarised by the Sybille system, designed to take handwriting into account, and operates at a rate of 12 letters per second.

The 32-bit processor is supplied by

The MAN Group - Partners for Advanced Technology

RESIDENT ABROAD

THE MONTHLY MAGAZINE

FOR EXPATRIATES FROM

THE FINANCIAL TIMES

WHEN IT PAYS TO TIE UP YOUR MONEY

TEN BOOKS IT'S BETTER NOT TO DECLARE

DESIGNER GOLF

PLAY IT SAFE IN A SOFT-TOP MERCEDES

HOUSE PURCHASE ITALIAN-STYLE

PLUS THE SCHOOL FEES

YOU DIDN'T BARGAIN FOR!

RESIDENT ABROAD IS ON SALE NOW IN SPAIN, GIBRALTAR, PORTUGAL, HONG KONG, SINGAPORE, CYPRUS, & MALTA. PICK UP A COPY TODAY!

MAN

FERROSTAAL

MAN G&H

MAN ROLAND

DWE

RENK

MAN B&W

MAN TECHNOLOGIE

GUTEHOFFNUNGSHUTTE

MAN

The MAN Group member companies are actively engaged all over the world in machinery and equipment, in the supply of plant and chemicals, in trading, their high-tech products and services are used to satisfy the demands of the power-generating, chemical and petrochemical industries, transport engineering and materials handling, basic industries, as well as printing and communications engineering.

MAN Aktiengesellschaft
Munich
Unterföhring, Tel. (089) 940-1000, Telex 40 200 000

Wednesday 10 May 1985

HE WANTED SOMEONE FAST, INNOVATIVE AND ON THEIR METTLE

When Eddie Boss was ready to run his own show,
he looked at several venture capital companies.

Then he approached Phildrew Ventures.

Today he is Chairman and Chief Executive of
SG Industries, a manufacturer of steel bar rein-
forcement products, welded steel mesh, wire and
construction products in the UK, USA and Canada.

Coming to Phildrew was a shrewd move.

Because buying the company from its previous
owner, Transport Development Group plc, called
for a rather innovative deal - a cross between a
bought-deal, a buy-in and a buy-out.

First, Phildrew took the company on to its
own books - the 'bought deal' element.

Then Eddie Boss was appointed chief execu-
tive - the 'buy-in' part.

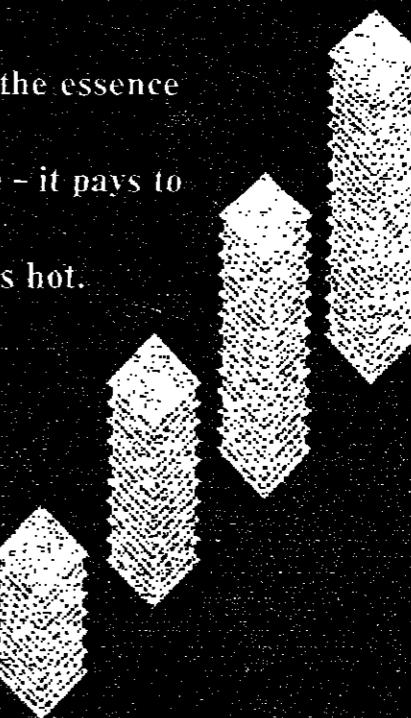
Also, he and the existing management were
offered the chance to purchase up to 15 per cent
of the company - the 'buy-out.'

Only then did we syndicate the deal.

Other venture capital companies might think
this kind of thing just too risky. Particularly when
the total funding required was £68 million.

We beg to differ.

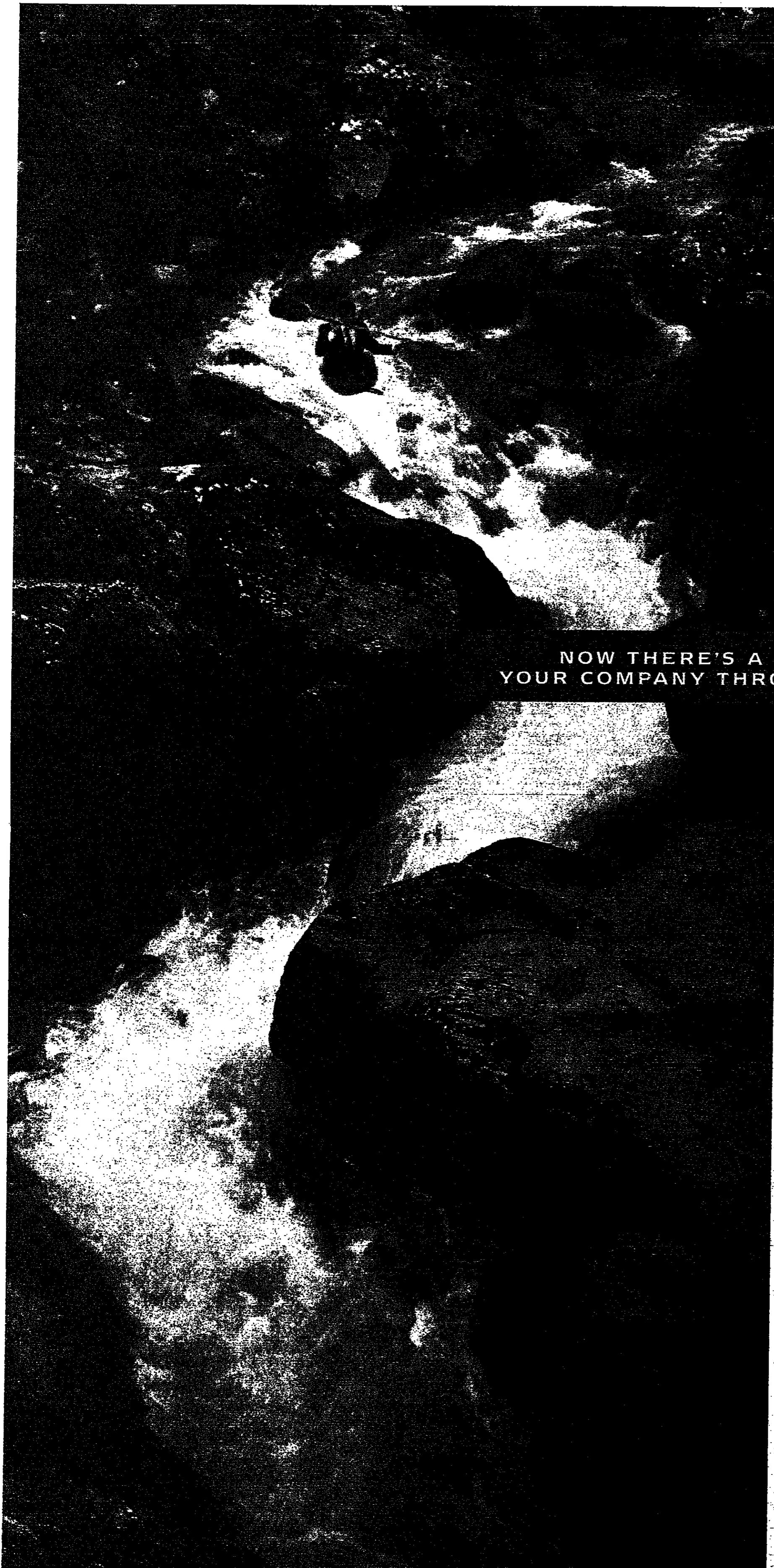
When time is of the essence
- as it was in this case - it pays to
strike while the iron is hot.



FRITHES COURT, 11 FINSBURY SQUARE, LONDON EC2A 1PD. TELEPHONE: 01-628 6366.

PHILDREW VENTURES RECOMMENDS: • INVESTMENT BANKERS: Lazard Frères. • FINANCIAL ADVISORS: PricewaterhouseCoopers. • LEGAL: Neuberger, Phillips & Drew. • VENTURE CAPITAL: TIAA-CREF.

PHILDREW VENTURES
Creative Capital For Management Buy-Outs



**NOW THERE'S A SAFER WAY TO GET
YOUR COMPANY THROUGH ITS EARLY YEARS.**

The early years have always been the most treacherous for a business.

Today, however, they can be positively lethal.

Fluctuating interest rates, for example, directly affect the ability of many companies to pay their bills.

This in turn affects the cashflow and bad debt levels of companies like your own.

And could eventually put your survival (let alone your planned growth levels) in question.

Realising this, we at Trade Indemnity have a range of specifically designed credit risk management services to help free you of cashflow and trade debt worries.

Whichever services you choose, you'll have the expertise of Britain's biggest credit risk managers working for you.

There's our information bank on the financial state of over a million potential customers.

Or our insurance which means you won't pick up the bill for someone else's problems.

Even if one of your customers is a slow payer or becomes insolvent, we have special services to take the problems off your hands.

Like thousands of other companies of all sizes, you'll also get more than a better night's sleep once you take advantage of our services.

In our experience, you'll find overdrafts become easier to arrange.

Interest rates become a little finer on your finance.

Your customers become rather more prompt with their payments.

And you can afford to concentrate on building your business into a bigger one. Rather than just keeping yourself afloat.

To find out more about how we can help you safely navigate the early years and beyond, contact your broker, write to us now at 12-34 Great Eastern Street, London EC2A 3AX, or telephone 01-739 9939.

In today's business world it's sink or swim.

Why risk sinking?



TRADE INDEMNITY

MANAGEMENT

The signs are that unicorns, dragons and the like will soon be joined on the list of mythical beasts by a modern equivalent: the general manager. This poor creature is defined as someone competent to run an organisation of whatever sort regardless of its circumstances.

Although plenty of people bear the title, scholarly researchers and headhunters alike are hard-pressed to find anyone who matches the definition. Take, for instance, Professor John Kotter of Harvard Business School who, after studying so-called general managers in nine corporations, reported that almost all were in fact not just specialised but narrowly so. "They have an unusual set of personal characteristics that closely fit the specific demands of the contexts in which they work."

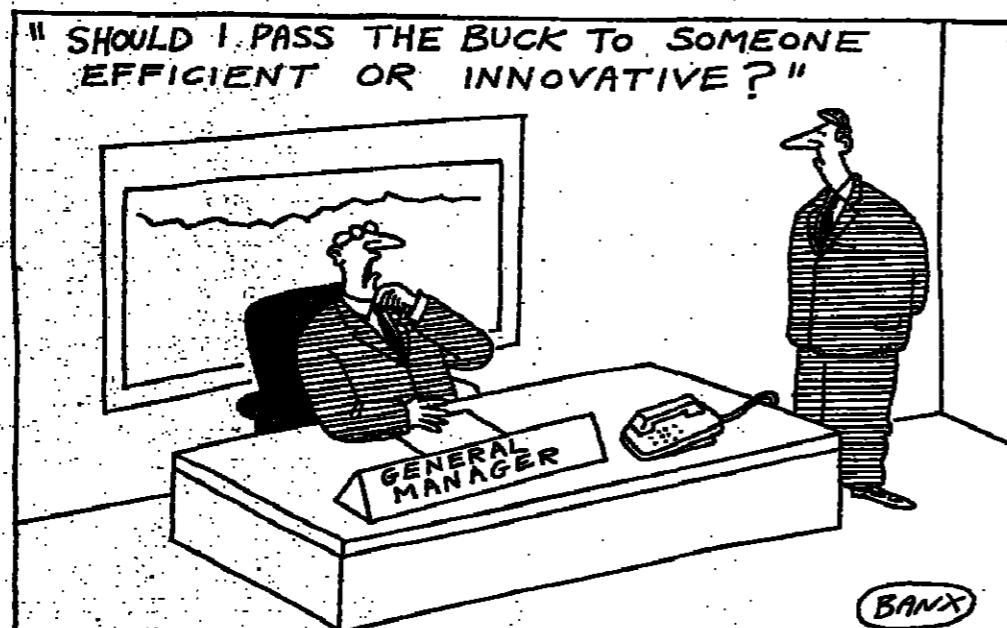
Ironically, omnicompetent managers are turning out to be mythical at a time when they have never been more needed. Today, change is taking place not only more quickly, but in unforeseeable directions, and thus varying as well as quickening the processes needed to cope with it. In many cases, the fitness of businesses to survive will probably depend on their having management capabilities to fit the demands of rapidly shifting contexts of work.

Such changes could well overwhelm even the minority of companies which, having twagged that truly general managers are as rare as hippogriffs, try to work on the "horses for courses" principle.

Examples include the 150 international businesses contributing to the research programme run jointly by Michigan University's management school, the Hay consultancy and the Strategic Planning Institute, under the name of the Organisation and Strategy Information Service.

The findings show that business success, as measured by return on investment, is strongly linked with a particular pattern of executive employment.

The operations with a high return tend to be those which change their managements by recruiting outsiders to important positions at both the early and late stages - the growth and decline phases of the life-cycle of the company's main product. During the mature stage between, however, the successful businesses maintain managerial continuity by filling vacant executive posts by internal promotion.



The very model of a mythical manager

Michael Dixon wonders whether the generalist ever existed

The researchers think the explanation lies in the different demands imposed by the phases. In growth and in decline, emphasis tends to be on doing different things from those done by competitors, which puts a premium on fresh ideas and approaches.

A management is more likely to be open to them when the balance of power is held by executives not brought up in the company's established practices and political ethos. In the mature stage, when the emphasis is on doing the same things more efficiently, the balance is better held by executives deeply familiar with the detailed ways in which their plant and workers and customers operate.

But other studies indicate that what distinguishes the two sets of balance-holders is not simply that the outsiders' experience and ideas are broader than those of the inside. There is much evidence - for example, in the work of the psychologist Jung - that managers who thrive when the prime need is for innovation are different in personality from those successful when efficiency is the key.

Even so, in theory, it should be easy for companies to adopt the horses for courses principle. All they need to do is identify impending shifts in their product life-cycles, and with the aid of personality tests alternately replace a decisive number of managers of the innovative type with the efficient type, and vice versa.

The trouble is that the theory takes no account of the changing conditions in which companies have to operate.

One stumbling block is that the steps to establish a single European market after 1992 are likely to join with advances in technology to make orderly product life-cycles with clearly identifiable stages a thing of the past. There is no reason why Europe should be a market uniformly preferring relatively inexpensive products of standard kinds. It may equally well be a hotchpotch of separate markets each preferring higher-priced goods tailored to its specific wants. Another probability is a varying mixture of both with the same product at different stages of the cycle in different places.

A second obstacle is that, as a result of the diminishing young populations of countries such as West Germany, Britain and France, capable executives of any personality type could well be in too short supply for companies to make changes in their managements' balance of strengths. No matter how much and frequently the sorts of work required of their managers may change, businesses are likely to have to make do with much the same mix of executive abilities that they had before.

The problem, of course, is how.

"There's no doubt that a lot of top executives will need to look closely at their organisations," says Marcus Alexander, a director of the GAH management consultancy set up two years ago by former members of McKinsey and the Boston Consulting Group.

"Left to themselves, both of the personality types can hamper performance. Where the company's strategic need is for efficiency, managers with an innovative disposition will tend to waste resources. When the need is for new developments, the efficiency merchants will waste opportunity.

The tendency in organisations is that, over time, one type or the other gets the upper hand and cements in systems of control that enforce its own preferred methods. So when the strategic need changes, even if top management spots it and works out

and hands down a fresh policy, the control system keeps on pushing the company in the old direction."

If businesses are to be agile enough to cope with the likely changes, Alexander thinks, they need to engineer their control system so that it both prompts innovative managers to be efficient with resources and efficient managers to pursue new opportunities. Fortunately, only a few people of either type are imprisoned in the extent that they are unable to work in the other way.

"But they're most unlikely to do so unless the system makes them. After all, that's what controls exist for: to modify people's habitual behaviour."

The traditional kind of control, whose modifying effect is to restrain, will remain indispensable for keeping innovative types awake to the importance of efficiency. An illustration is the setting of crystal clear targets for the reduction of capital employed in the manager's unit.

By contrast, the measures needed to produce innovative approaches from devotees of efficiency will themselves need to be innovative. The GAH director terms them "inspirational controls". For example, instead of requiring executives to justify in detail their decisions to get new capital equipment for their operation, certain Scandinavian concerns now require them to justify their decisions to keep old equipment.

To serve as a bridge between restraining controls aimed at innovative dispositions and inspirational measures focused on the efficient counterparts, there can also be supportive controls which simultaneously steer both types' behaviour in the desired directions. For instance, in several companies, managers are regularly handed lists of leads to potential clients and required to report what has been done to secure their custom.

The decision to establish such a three-strand control system is inevitably somewhat pessimistic since it acknowledges that some of a company's executives will always pull in different directions, rather than all together in the manner of truly general managers. But given the evidence that they are mythical, businesses which go on acting as though they existed are surely in danger of becoming extinct.

* General managers are not generalists. Organizational Dynamics, 1982, 10 (4).

UK employee training

Will local needs be met?

Charles Leadbeater examines an analysis of government plans

Civil servants at the Department of Employment are filtering the first bids from teams of UK business leaders keen to set up Training and Enterprise Councils.

Employers have responded enthusiastically to the Government's plans to devolve responsibility for designing training programmes to the employer-led councils, according to Alan Bartlett, director of education and training at the Association of British Chambers of Commerce.

The filtering of the bids will be seen by many employers as a key test of whether the Department will encourage their enthusiasm or dampen it down beneath the rules, regulations and paper work of civil service bureaucracy.

The Government hopes to set up about 80 councils over the next four years. They will be led by a board of directors mainly made up of leading private sector employers. The councils will become subcontractors of the Department of Employment's Training Agency. They will be provided with an annual budget of about £25m to run programmes such as employment training for unemployed adults and the Youth Training Scheme.

The introduction of private sector leadership and management is intended to ensure that the programmes are more closely tailored to local business needs. The prospectus for the councils talks optimistically about the flexibility they will have to redesign programmes.

All relatively straightforward. But will the councils be anything more than a privatised version of the senior management of area offices of the Training Agency?

According to a detailed analysis by academics at the London School of Economics, the councils will have to overcome a series of obstacles to fulfil the Government's aims. If TECs could become merely a private sector head for a civil service body, with real decision-making remaining within the employment department.

The LSE report is based on comparisons with private industry councils in the US and chambers of commerce in West Germany, which were both models for the TEC proposals. The report says the councils are an important innovation which could ensure a closer fit between the commercial culture of business and the public service culture of training programmes for the unemployed; but it warns that pitfalls lie ahead.

TECs should encourage employers to develop a commercial approach to training. But in part they will depend on existing organisations such as Chambers of Commerce, or local employer networks to provide the foundations.

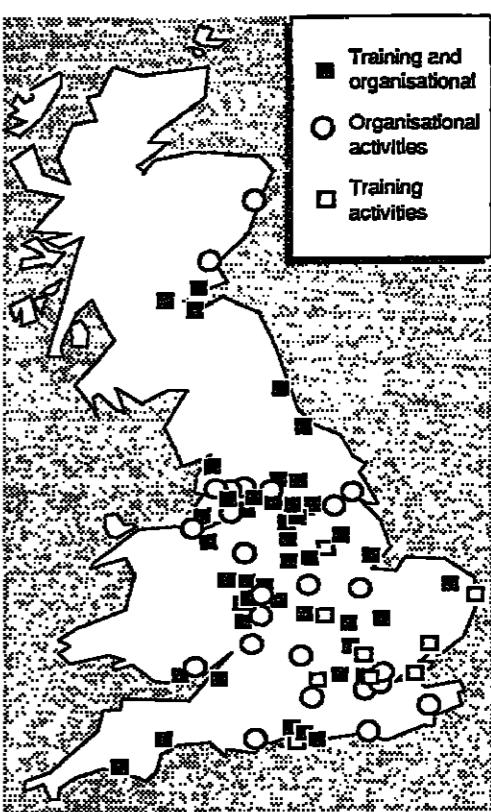
Yet in some areas there are no chambers of commerce and in others they are not involved in training. Thus there could be significant gaps, particularly in most rural areas.

But the problems facing the TEC programme are not confined to coverage.

The Government must provide the councils with enough discretion to set local training targets and standards and to hire and fire staff.

The councils' flexibility will be limited as the majority of staff will be civil servants, they will have little money to hire outside staff, and they are likely to have to use national rather than local performance targets to assess the effectiveness of their programmes.

The TEC prospectus says employers will be



Chambers of Commerce in the UK offer help in varying degrees; since they will provide the foundations of Training and Enterprise Councils significant gaps will clearly arise

free to raise private finance to hire staff and develop special training programmes. Yet even the most successful private industry councils have only managed to raise about 8 per cent of their budgets from industry.

The report also questions whether the Government has thought clearly enough about which employers will serve on the TEC boards and what will motivate them. "Business leadership has nothing to do with company size. The TEC prospectus is insufficiently clear on the concepts and criteria to be used in vetting membership," it says.

The report recommends that the insistence that TECs should be led by the private sector should be relaxed to allow some local authorities to play a leading role.

Finally, says the report, it is likely the TECs will fail to keep the attention of business leaders unless they develop their role well beyond training. Partly for this reason it advises the Government in the long term to consider changing the councils' legal status to compel them to have a representative membership and to give them the power to raise revenue from business.

TECs and Vocational Education and Training, The Practical Requirements, by Robert Bennett, Andrew McCoshan and John Sellgren, Department of Geography, London School of Economics, Houghton Street, London WC1.

FINANCIAL TIMES BUSINESS INFORMATION

Investing For Beginners

by Daniel O'Shea

Is your money working as hard for you as you do to earn it?

How well informed are you?

Do you know a rights issue from a scrip issue? Can you distinguish a merger from an acquisition? Do you know the difference between unit trusts and investment trusts?

Investing for Beginners will provide you with the answers.

Aimed at taking the investor right through the complexities of the stockmarket from scratch, Investing for Beginners sets out to demystify the basic principles of the markets in a practical and authoritative way. It examines investment media ranging from equities and life insurance to related issues such as the interpretation of company accounts.

Developed from a series of 'Beginners Guide' articles published in the Investors Chronicle, this latest edition has been revised to reflect recent radical changes in investment and taxation and the ways in which they affect the investor.

A clear and comprehensive guide, invaluable both to those new to the stockmarket as well as experts wishing to refresh their ideas on the subject.

Published August 1988.

TELEPHONE 01-799 2002

POSTAGE 10P PER COPY

PRICE £12.00

US\$17.00

1 enclose my cheque value £/US\$ made payable to

FT Business Information

I wish to pay by credit card

(mark choice): Visa Access Amex Diners

Card No.

Card Expiry Date

I wish to order 5 or more copies. Please send me details of bulk

order discounts or telephone:

(BLOCK CAPITALS PLEASE)

Mr/Mrs/Miss

Title

Organization

Address

Postcode

Country

Signature

Date

Please allow 28 days for delivery. Refunds are given on books returned in perfect condition and within 7 days of receipt.

Registered Office: Bracken House, 10 Cannon Street, London EC4P 4BY.

Registered in England No. 980896.

558

Reuters and Price Waterhouse announce the Treasurer's Workshop Courses

Reuters and Price Waterhouse have combined their skills in treasury strategy and information requirements to create a unique concept - The Treasurer's Workshop.

In an intensive practical three day session you will be given advice and direction on how to improve yields, reduce costs and manage the risks of interest rate and foreign exchange exposure.

Treasurers, financial managers and those forming or developing a treasury function have already benefited from the course.

Following the success of the programme, we are pleased to announce further workshops over the coming months. If you would like to be one of the 25 participants in a forthcoming workshop, please post the coupon or contact Samantha Coates on 01-250 1122.

I would like to receive more information on the Treasurer's Workshop. Please complete the coupon below or attach your business card and post to Samantha Coates, The Treasurer's Workshop, The Reuter Training Centre, 85 Fleet Street, London EC4P 4AJ or telephone 01-250 1122 for details of the courses.

Name

Company

Address

Tel No.

THE TREASURER'S WORKSHOP

Price Waterhouse

REUTERS

BANKING AND FINANCE IN THE NETHERLANDS

The Financial Times proposes to publish this survey on:

1st JUNE 1989

For a full editorial synopsis and advertisement details, please contact:

RICHARD WILLIS
on AMSTERDAM
(020) 225687/23430

or write to him at:
HERENGRACHT 472,
NL-1017 CA
AMSTERDAM.
Fax No (020) 235591

MUSEUMS AND ART GALLERIES

The Financial Times proposes to publish a Survey on the above on

10TH JUNE 1989

For a full editorial synopsis and advertisement details, please contact:

ALISON NUNN

on 01-873 4677

or write to her at:

Number One, Southwark Bridge
London SE1 9HL

Please allow 28 days for delivery. Refunds are given on books returned in perfect condition and within 7 days of receipt.

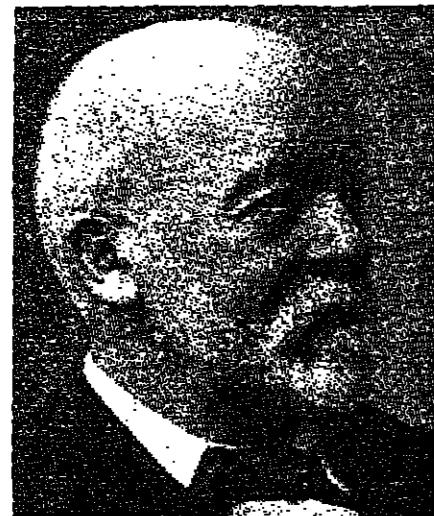
Registered Office: Bracken House, 10 Cannon Street, London EC4P 4BY.

Registered in England No. 980896.

558

**“It is personalities,
not principles that move
the age.”**

Oscar Wilde



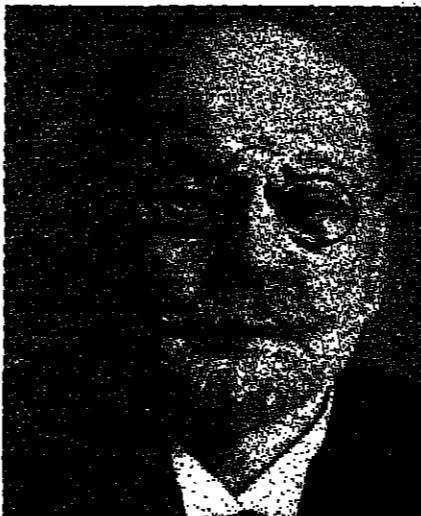
Gottlieb Daimler (1834-1900)
Inventor of the automobile



Karl Benz (1844-1929)
Inventor of the automobile



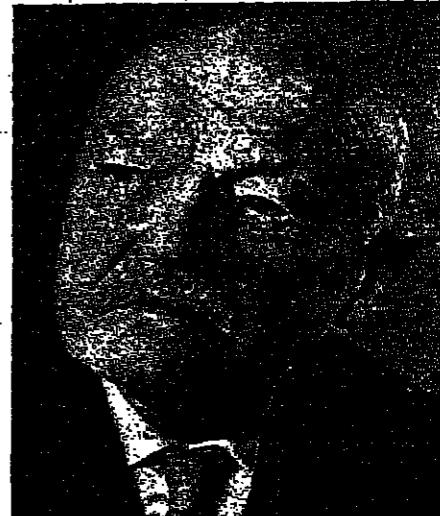
Berta Benz (1849-1944)
The first woman behind the wheel



Emil Rathenau (1838-1915)
Electrical entrepreneur
and founder of AEG



Karl Maybach (1879-1960)
Designer of
lightweight, high-performance engines



Claude Dornier (1884-1969)
Pioneer in
aviation and aerospace

Daimler-Benz is proof that behind brilliant ideas, you usually find brilliant people.

Daimler-Benz: Ours may still be a new name to many Americans, but from the companies that make up our three newly-formed divisions comes some of the most eminent high technology produced in the world today.

Mercedes-Benz automobiles and commercial vehicles. AEG advanced electronics and office technology. The engines, airframes and other aerospace components of Deutsche Aerospace.

And from our history come people who made history. Men and women inseparably linked

with the development of the automobile, for example. And of the electric locomotive.

Pioneers whose achievements heralded the age of aviation. And revolutionized navigation.

Daimler and Benz, Rathenau, Maybach and Dornier. Their visions, their creativity and their perseverance continue to inspire the people of Daimler-Benz today.

People whose knowledge and skills, coupled with vast technological resources, are creating opportunities for great new ideas. Ideas - like those of their predecessors - that can lead to progress and benefits for all.

Daimler-Benz

TELEVISION

Different slice of life

The drowning of the words in television drama by other sounds has gone beyond a joke. These days entire swathes of script are rendered inaudible by a combination of three factors: first, poor diction by actors; secondly dialogue recorded at a very low level; and thirdly music and sound effects mixed in at a very high level. Elderly people, who represent an ever growing proportion of the audience, find this particularly difficult, but you did not need to be elderly to have difficulty, for instance, with a recent "Play On One" called *Biting The Hand*.

Producer Norman McCan- dish and director Carol Wilkes chose to throw at us simultaneously pop music, a drunk talking, and a girl on a telephone, so that none was comprehensible. In the opening episode of *Take Me Home*, produced by David Shouten and directed by Jane Howell, even those of us with abnormally good hearing were lucky to catch one word in three during some sections because Keith Barron was allowed to mutter and sound effects were mixed in at a ludicrously high level. Similarly in the first episode of *Shalom Saloom*, produced by Chris Parr, dialogue and music was arranged in such a way as to ruin both.

Perhaps this muddling of materials makes producers and directors feel terribly "creative," and no doubt they catch the habit from one another. But it is time a few editors and executive producers began stamping on it since it is very silly and deeply irritating for the audience.

In other respects *Shalom Saloom* is proving more

rewarding than might have been feared from the opening three quarters of the first episode. That looked threateningly like one of those dramas used by the Open University to illustrate case studies for sociologists. Though nobody actually carried a placard saying "Third generation Jewish immigrant rich, rebellious, but less religious than parents and much less so than grandparents" or "Second generation Asian immigrant confused by combination of Eastern and Western values," they might just as well have done. There was a strong feeling that the primary purpose was not dramatic but didactic.

However, by the end of the second episode all the dynamics of soap opera (or, to be fair, a Shakespeare play) were exerting themselves and you really wanted to know what would happen next: would Shehnaaz make a go of her home-based and, presumably, illegal factory; would Jackie have the baby; would Mumtaz eventually rebel against Muslim law; would the Asian textile workers strike against their Jewish bosses? Some of the answers should be revealed at 9.30 tonight, and however exasperatingly pedagogic the plot, the acting is of a consistently high standard.

As for *Take Me Home*, it paints a picture of life in a new town which sustains the depressing views of such places given in previous films and novels – the soulless shopping centres, undifferentiated architecture, and of course rain – but the portrait of a love affair may turn out to be different. Of course it may not: there was strong hint of women's magazine fiction in the introduction to the bored middle aged cab

driver, played by Barron, and the romantic young wife Kathy, played by Maggie O'Neill. But there was also something in Tony Marchant's writing when the couple actually began to fall for each other which suggested there may be a rather sharper eye (and ear) at work here than is usual in "women's" stories of this sort.

After a bout of near hysteria in British commercial television following the publication of the Government's White Paper on "Broadcasting In The Nineties" we seem to have entered a period of equally injudicious placidity. At first the attitude among many in ITV seemed to be that all was lost because of the idea of selling franchises to the highest bidder. Now that the notion of "programme quality hurdles" for bidders has been introduced, and the assurance made that the ITV authority would not necessarily have to accept the highest bid, an unearthenly calm has descended.

But how much do these quality hurdles really mean? Suppose you are a rich communications company wanting to acquire an ITV franchise; will you bid at the franchise auction? Why should you? After all, your bid might be higher than necessary and since the authority's power to block takeovers is being removed it would seem to make better sense to wait on the sidelines until the franchise is allocated and then make a dawn raid. What price then the programme quality hurdles?

"On takeovers" the White Paper states "Those buying into companies will have to satisfy the proposed programming tests and the ownership rules" but while it is easy to make such an assertion in a

ARTS



Toby Roet and Mumtaz Saitar in "Shalom Saloom".

Walesa and other trade unionists.

Reporters are now very unfashionable in current affairs programmes. Producers, who feel themselves to be television's true professionals, resent the fame and fortune they see accruing to people they often regard as figureheads. Yet it is unusual for a programme without a reporter to communicate as much as one of James Cameron's or James Molesman's. So it was encouraging to find producer/director Ross Wilson working, seemingly, so well with Reid, former leader of the Clyde shipworkers. Seeing Reid offer his interpretation of events in Poland, informed by his own background in politics, one recalled how effective foreign current affairs programmes can be.

Without going starry eyed it ought to be said that several of the programmes among the avalanche marking Mrs Thatcher's 10th anniversary in power were quite nasty. None, unfortunately, had the sharpness of *That Was The Week* at its best, nor the surreal vivacity of *Monty Python*. But *Spitting Image* touched all the questionable bases – Parkin, Keays, Proctor, Archer, Ingham (and, incidentally, introduced a particularly use

ful symbol of British centre party politics in the form of a Pushmi-pullyu with the faces of Owen and Aspinwall). And in *Rory Bremner*, the best stand-up comedy on British television at present, Steve Nallon proved yet again that his Thatcher is wickedly like the opera works first as a drama and only second as an opportunity for vocal display.

This is perhaps fortunate, as after the revivals over the last five years it seems the supply of grand Puccini singers has been nearly exhausted. The American soprano Olivia Stapp is well known on the continent and was a most successful Lady Macbeth in Berlin, but the role of Turandot is taxing in a different way. The strained tone and endless gulps for breath told of a voice being stretched to its limits, and often beyond.

Among the more serious programmes *Thatcher's Children* on BBC1 proved that common sense serves us as well as better than statistics, and London Weekend's ponderous "trial" of Thatcherite economics – *Mire or Mire* – proved that statistics mean merely what the speaker wants them to mean. The best of the serious programmes are particularly significant now when there is so much anxiety about this particular government's attempts to manacle and stifle the broad

cast. Among the more serious programmes *Thatcher's Children* on BBC1 proved that common sense serves us as well as better than statistics, and London Weekend's ponderous "trial" of Thatcherite economics – *Mire or Mire* – proved that statistics mean merely what the speaker wants them to mean. The best of the serious programmes are particularly significant now when there is so much anxiety about this particular government's attempts to manacle and stifle the broad

cast.

Otherwise the best impression of the evening was made by the new Canadian Lando Bartolini. Although the singer's age

was not given in the programme, it is clear from his biography that he is an experienced artist and his singing was that of a technician who is thoroughly sure of his instrument, a strong and cleanly-produced Italian tenor. Not much finesse perhaps, but there was a welcome absence of vulgarity.

Given the volume of sound emanating from the pit, that was in itself a restraint to be applauded. Stephen Barlow, in his Royal Opera debut, did not stint the violence of the orchestra, where feelings of love and suffering are conditioned by rites passed down through the centuries. A staging at once so strong and so beautiful that the opera works first as a drama and only second as an opportunity for vocal display.

Richard Fairman



Richard Fairman

A Tale of Two Cities

CITIZENS THEATRE, GLASGOW

The sun has shone on Glasgow, too, this week, for the opening of the seventh Mayfest, now well established as our Island's second biggest arts festival. Box office receipts stood at £250,000 at the weekend, well on the way to the target figure of £600,000 in the total cost of £1m. Glasgow District Council gives £200,000 this year, the Strathclyde Region £20,000, the Scottish Arts Council £24,000.

Visible signs of Mayfest, apart from a tangible sense of jollity abroad, include George Wylie's extraordinary paper boat moored on the Clyde opposite the Renfrew Ferry, itself a festival hub of stand-up comics and pleasant quaffing.

The nautical theme continues at the Citizens', where a ten-year renovation plan has been completed with an ocean-going all-white post-Modernist foyer, the original Victorian statuary magnificently restored in the glass frontage. There are even a couple of port-holes, and I dare say, the old cry of "Hello, sailor!"

This new frontage, costing about £200,000, has been funded by the Scottish Development Agency and planned to complement the neighbouring commercial development in the Gorbals. The full impact is not yet clear, but the yellow bricks are slightly worrying. Inside, an airy impersonal spaciousness has replaced the warm red hubbub, and the new bars are characterless.

But the main thing is the confident retention of a theatre building that was falling apart at the end of the 1960s and was nearly abandoned in favour of a "cultural compact" in the following decade. The jewel of an auditorium is unscathed, though comfortable new red seats have been installed and the red and green picture obscured beneath a new layer of mottled gold leaf, all part of a £250,000 refurbishment undertaken by the Citizens' themselves.

I rather like the brash vulgarity of all this; the Citizens' have never been known



Tim Woodward

stricken, haunted Dr Manette. His daughter Lucie is rescued from sentimental Anglo-French rodomontade by the oddly icy Ellis Van Mar, to whom Ruth Gemmell's famous Goldoni production, and especially to *The Servant of Two Masters*, instead, though, we have two masters of the servants.

The method of treating the doomed aristocrat, Charles Darnay, and the sacrificial warden, the gaoler, extends this theatre's range of doppelganger experiments while investing the story with a brand new schizophrenic resonance. Tim Woodward speaks splendidly as the divided self while Tristram Wyman (happy echo here of Dickens's alphabet game as analysed by Steven Marcus, now on CD) is the dumb double, always facing upstage.

Dialogue is faithfully lifted from the novel, and how very well worked are these scenes between trans-Channel spies and emotional desperados. Robert David MacDonald is a pomposly dismissive Marquis, Patrick Hammaway a blustery go-between as Mr Lorry, Laurence Rudge a

Michael Coveney

London Philharmonic

FESTIVAL HALL

In the middle of Sunday's LPO concert, the Chairman of the Arts Council presented the Evening Standard's 1989 opera award to the orchestra and to the many others who had collaborated in Michael's *Saint-François d'Assise*, a notable British premiere which was triumphantly realised on the South Bank. Award fully in order, though the passing-of-statuettes replays for the sake of the press cameras were a bit off; it was worrying, however, to hear Mr. Palumbo declare that the presentation was not only the "easiest" but the "most pleasurable" part of the evening for him. The rest of us, with no trouble at all, enjoyed the music even more.

We had wondered how it would turn out, for the conductor Yuri Simonov was standing in for Klaus Tennstedt (who is having a hip replaced). The menu Tennstedt had drawn up comprised Act 2 of *Die Fledermaus*, without the spoken dialogue, and the tone-poems *Don Juan* and *Till Eulenspiegel* composed by that other Strauss just 15 and 20 years later. Whatever Tennstedt touches one might have been imagining in advance, one wouldn't expect them from Simonov; the greater the pleasure, then, of hearing Simonov's spinet damascinations while cleverly threading the substance of Manette's revelatory Bastille letter throughout the action.

Without special subtleties, both the Richard Strauss evergreens had plenty of vitality – unflagging energy, but also clean lines, crisp colours and confident dramatic propor-

tions. Many a modern reading of *Juan* or *Till* winkles out interesting tidbits at grave cost to the overall drive. Simonov's account showed how each whole piece actually goes which is what anyone should be lucky enough to hear first. With Johann Strauß II he allowed his imagination free rein, and we got a performance of terrific brio – though here first-time listeners were disadvantaged: the fun of *Fledermaus* Act 2 depends upon the characters set up in Act 1, and the programme-book gave us a mere sketch of the action without even the words of the Act 2 numbers, sung in German.

Among an excellent cast Jeffery Black's Eisenstein was persuasively virile in that languid, gaudy, and the delight Nancy Gustafson took in Rosalinde's music was infectious, though her airs for the mock-Hungarian set-piece need work yet. There was a charmingly artful Adele by Lillian Watson, a ripe, show-style Orlofsky from Claire Powell, and lively support from William Shimell, Roderick Kennedy and Gunvor Nilsson. Keen contributions from the London Philharmonic Choir too, if not quite the comically mauldin drop for "Dudu" and from Simonov bounces so happily through the programme in his own way.

Without special subtleties, both the Richard Strauss evergreens had plenty of vitality – unflagging energy, but also clean lines, crisp colours and confident dramatic propor-

David Murray

ARTS GUIDE

THEATRE

London

The Black Prince (Adelwych). Ian McEwan gives the performance of a lifetime in Iris Murdoch's distillation of her own Hamlet novel. Witty black farce, virtuous and entertaining (586 640).

John (The Pit). Deborah Warner's RSC revival reveals a near-masterpiece, hitherto ignored. May 10, 11, 22, 27-30 (588 889).

A Walk in the Woods (Comedy). Tim Pegg (Strand).

Charles Darnay and the warden, the gaoler, extends this theatre's range of doppelganger experiments while investing the story with a brand new schizophrenic resonance. Tim Woodward speaks splendidly as the divided self while Tristram Wyman (happy echo here of Dickens's alphabet game as analysed by Steven Marcus, now on CD) is the dumb double, always facing upstage.

Dialogue is faithfully lifted from the novel, and how very well worked are these scenes between trans-Channel spies and emotional desperados. Robert David MacDonald is a pomposly dismissive Marquis, Patrick Hammaway a blustery go-between as Mr Lorry, Laurence Rudge a

Michael Coveney

stricken, haunted Dr Manette. His daughter Lucie is rescued from sentimental Anglo-French rodomontade by the oddly icy Ellis Van Mar, to whom Ruth Gemmell's famous Goldoni production, and especially to *The Servant of Two Masters*, instead, though, we have two masters of the servants.

The method of treating the doomed aristocrat, Charles Darnay, and the sacrificial warden, the gaoler, extends this theatre's range of doppelganger experiments while investing the story with a brand new schizophrenic resonance. Tim Woodward speaks splendidly as the divided self while Tristram Wyman (happy echo here of Dickens's alphabet game as analysed by Steven Marcus, now on CD) is the dumb double, always facing upstage.

Dialogue is faithfully lifted from the novel, and how very well worked are these scenes between trans-Channel spies and emotional desperados. Robert David MacDonald is a pomposly dismissive Marquis, Patrick Hammaway a blustery go-between as Mr Lorry, Laurence Rudge a

Michael Coveney

stricken, haunted Dr Manette. His daughter Lucie is rescued from sentimental Anglo-French rodomontade by the oddly icy Ellis Van Mar, to whom Ruth Gemmell's famous Goldoni production, and especially to *The Servant of Two Masters*, instead, though, we have two masters of the servants.

The method of treating the doomed aristocrat, Charles Darnay, and the sacrificial warden, the gaoler, extends this theatre's range of doppelganger experiments while investing the story with a brand new schizophrenic resonance. Tim Woodward speaks splendidly as the divided self while Tristram Wyman (happy echo here of Dickens's alphabet game as analysed by Steven Marcus, now on CD) is the dumb double, always facing upstage.

Dialogue is faithfully lifted from the novel, and how very well worked are these scenes between trans-Channel spies and emotional desperados. Robert David MacDonald is a pomposly dismissive Marquis, Patrick Hammaway a blustery go-between as Mr Lorry, Laurence Rudge a

Michael Coveney

stricken, haunted Dr Manette. His daughter Lucie is rescued from sentimental Anglo-French rodomontade by the oddly icy Ellis Van Mar, to whom Ruth Gemmell's famous Goldoni production, and especially to *The Servant of Two Masters*, instead, though, we have two masters of the servants.

The method of treating the doomed aristocrat, Charles Darnay, and the sacrificial warden, the gaoler, extends this theatre's range of doppelganger experiments while investing the story with a brand new schizophrenic resonance. Tim Woodward speaks splendidly as the divided self while Tristram Wyman (happy echo here of Dickens's alphabet game as analysed by Steven Marcus, now on CD) is the dumb double, always facing upstage.

Dialogue is faithfully lifted from the novel, and how very well worked are these scenes between trans-Channel spies and emotional desperados. Robert David MacDonald is a pomposly dismissive Marquis, Patrick Hammaway a blustery go-between as Mr Lorry, Laurence Rudge a

Michael Coveney

stricken, haunted Dr Manette. His daughter Lucie is rescued from sentimental Anglo-French rodomontade by the oddly icy Ellis Van Mar, to whom Ruth Gemmell's famous Goldoni production, and especially to *The Servant of Two Masters*, instead, though, we have two masters of the servants.

The method of treating the doomed aristocrat, Charles Darnay, and the sacrificial warden, the gaoler, extends this theatre's range of doppelganger experiments while investing the story with a brand new schizophrenic resonance. Tim Woodward speaks splendidly as the divided self while Tristram Wyman (happy echo here of Dickens's alphabet game as analysed by Steven Marcus, now on CD) is the dumb double, always facing upstage.

Dialogue is faithfully lifted from the novel, and how very well worked are these scenes between trans-Channel spies and emotional desperados. Robert David MacDonald is a pomposly dismissive Marquis, Patrick Hammaway a blustery go-between as Mr Lorry, Laurence Rudge a

Michael Coveney

stricken, haunted Dr Manette. His daughter Lucie is rescued from sentimental Anglo-French rodomontade by the oddly icy Ellis Van Mar, to whom Ruth Gemmell's famous Goldoni production, and especially to *The Servant of Two Masters*, instead, though, we have two masters of the servants.

The method of treating the doomed aristocrat, Charles Darnay, and the sacrificial warden, the gaoler, extends this theatre's range of doppelganger experiments while investing the story with a brand new schizophrenic resonance. Tim Woodward speaks splendidly as the divided self while Tristram Wyman (happy echo here of Dickens's alphabet game as analysed by Steven Marcus, now on CD) is the dumb double, always facing upstage.

Dialogue is faithfully lifted from the novel, and how very well worked are these scenes between trans-Channel spies and emotional desperados. Robert David MacDonald is a pomposly dismissive Marquis, Patrick Hammaway a blustery go-between as Mr Lorry, Laurence Rudge a

Michael Coveney

stricken, haunted Dr Manette. His daughter Lucie is rescued from sentimental Anglo-French rodomontade by the oddly icy Ellis Van Mar, to whom Ruth Gemmell's famous Goldoni production, and especially to *The Servant of Two Masters*, instead, though, we have two masters of the servants.

The method of treating the doomed aristocrat, Charles Darnay, and the sacrificial warden, the gaoler, extends this theatre's range of doppelganger experiments while investing the story with a brand new schizophrenic resonance. Tim Woodward speaks splendidly as the divided self while Tristram Wyman (happy echo here of Dickens's alphabet game as analysed by Steven Marcus, now on CD) is the dumb double, always facing upstage.

Dialogue is faithfully lifted from the novel, and how very well worked are these scenes between trans-Channel spies and emotional desperados. Robert David MacDonald is a pomposly dismissive Marquis, Patrick Hammaway a blustery go-between as Mr Lorry, Laurence Rudge a

Michael Coveney

stricken, haunted Dr Manette. His daughter Lucie is rescued from sentimental Anglo-French rodomontade by the oddly icy Ellis Van Mar, to whom Ruth Gemmell's famous Goldoni production, and especially to *The Servant of Two Masters*, instead, though

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 01-673 3000 Telex: 922185 Fax: 01-407 5700

Wednesday May 10 1989

The dazzling dollar

IS IT impossible to keep a bad currency down? The improvement in the US external imbalance appears to have slowed and reputable forecasters, like the International Monetary Fund, even expect it to go into reverse. Yet the dollar goes from strength to strength.

Since the beginning of the year the dollar has climbed from Y125 to Y185 and from DM 1.77 to DM 1.92. Nothing in US trade performance explains such strength and nothing in the remarkable trade performance of Japan or West Germany explains the weakness of their currencies.

The standard explanation of short-term currency movements focuses on interest rate differentials. Yet *vis à vis* the D-Mark, the interest rate differential in favour of the dollar on three-month Euromoney is lower than at the beginning of the year and it has fallen quite sharply over the last six weeks. It is true that *vis à vis* the Yen the differential is higher than at the beginning of the year, but it too has fallen recently.

There is, of course, no lack of other explanations. The problem is rather the reverse.

In the past dollar strength has often been explained by unexpectedly rapid economic growth, which is expected to lead to a tighter monetary policy and higher US interest rates.

At other times (like now) slower growth is alleged to be the reason for the dollar's strength, the likely result being lower imports and smaller trade deficits. There are also monetary explanations. On this view what matters is relative growth of money supplies, with US monetary policy apparently very tight for a long time.

Political impasse

When all else fails, there are the political explanations. When the dollar has been weak commentators have pointed to the political impasse over the budget in Washington. Now that the dollar is strong, commentators point to the Recruit scandal in Japan and neutralism in West Germany.

Fortunately, this vast outpouring of more or less plausible exegesis is entirely beside the point, which is, as Marxists are fond of saying, not to

Disarmament without tears

THE OBJECT of the defence proposals approved yesterday by the national executive committee of the Labour Party is, of course, to convince the electorate that Labour is a responsible party of government which will not leave Britain defenceless against aggression or blackmail from a hostile power. A majority of the electorate believes that this would be the effect of unilateral nuclear disarmament, which was proposed by Labour in the last two general elections.

Accordingly the party leadership has decided not to repeat that proposal next time round.

But the proposals do not read like the work of people convinced that a nuclear deterrent is either necessary or desirable; and in point of fact they are not addressed to the electorate but to the party itself. The authors seem to be trying to convince themselves that they have not really betrayed their unilateralist principles.

Validity

So the thrust of the document is not to assert the validity of nuclear deterrence but rather to assert that nuclear weapons are, in any case, on their way out and that therefore it does not really matter if Britain retains hers for a few more years. "The important objective of early decommissioning, first Polaris and then Trident" it says, "could be pursued by Britain within the context of the Start-2 negotiations, depending on their pace and progress. Our aim is to bring about the elimination of that capability." Hardly the strongest possible negotiating hand.

Not surprisingly Mr Mikhail Gorbachev is the document's number one hero. A lengthy preamble is devoted to celebrating the changes he has brought about both in Soviet domestic affairs and within a life-time. The Foreign Secretary (hero number two), is the international climate. "It is" we are told, "the historic coincidence of change in the Soviet Union coupled with response from the US that has transformed the context in which defence policy must be examined." The authors seem blissfully unaware that defence policy has to be planned over a

understand things, but to change them. The question is what the monetary authorities should do in response to the dollar's strength?

Their powers must not be exaggerated. They cannot, for example, implement the set of real rates of exchange consistent with long-term current account equilibria (whatever they may be). What they can do, however, is determine what the exchange rate movements suggest about the direction of monetary policy and then judge whether they should respond to what they are being told. Fortunately, what they are being told is clear and perfectly sensible.

Valuable contribution

Monetary policy needs to be tightened in West Germany and Japan, at least enough to stabilise their currencies against the dollar and preferably to strengthen them. Tighter monetary policy in the surplus countries would make a valuable contribution to global disinflation, while stronger currencies in these countries would also accelerate import growth, itself desirable (notably in Japan).

If the surplus countries were tightening their monetary policies, the global background for domestic inflation would be more favourable in the US. Accordingly, the Federal Reserve would be justified in taking a relaxed view of US monetary policy in the face of domestic economic weakness.

Global macroeconomic co-ordination has never been easy.

But when the foreign exchange markets are asking the authorities to do what appears sensible in domestic terms, the opportunity should be seized.

The monetary authorities of West Germany and Japan should tighten monetary policy further, with a view to strengthening their exchange rates, cooling inflationary pressures and facilitating global realignment of payments adjustment.

But to ensure that there is no global overkill, the US should not attempt to follow them. In short, never mind why the exchange rate markets are behaving as they are; just make the response they are suggesting.

Tim Coone and Lionel Barber assess the mood following Sunday's bitterly disputed elections in Panama

Makeshift barricades of stones and rubbish litter the streets of one of the more exclusive neighbourhoods of Panama City. Close by, riot troops idle languidly by their trucks. Their job: to cordon off the main centre which last night was due to announce the official results of last Sunday's bitterly disputed elections.

Panamanians like to tell visitors: "We are peaceful people. We are not like the rest of Central America. We don't like violence." That image may now have to be re-examined. The aftermath of Sunday's polls, widely seen as rigged by strongman General Manuel Antonio Noriega to prolong his *de facto* rule of Panama, events have taken a violent turn. Even the day after polling, riot police were restrained and respectful with chanting opposition demonstrators on Panama's streets. A police major patiently calmed down an agitated woman who hurled insults at him. Another soldier politely admonished a woman for having brought her young son to the demonstration. Yet another, after colleagues had fired the first birdshot rounds to disperse an already firing crowd, commented to a TV cameraman: "I don't like this business of Panamanians fighting Panamanians."

The opposition march on the election centre, where results had been awaited in vain for over 24 hours, was about to break up peacefully.

Then civilian government supporters in two cars came careering provocatively through the crowd. In seconds a peaceful demonstration had been converted into a Central American riot. Plainclothes paramilitaries, a feature of Noriega's rule, fired shots in the air with automatic rifles. Shortly after, a local TV cameraman was mortally wounded by shots from a passing car; two other people were wounded. The car was covered with pro-government posters. But why had the regime hardened its stance?

Gen Noriega, the controversial head of Panama's armed forces, suffered a humiliating defeat at the polls. His name was not on any ballot slip, but almost every voter believed that the elections were a plebiscite as to whether he should continue in the post which has allowed him to run the country for the past eight years.

Former US President Jimmy Carter, one of a large group of international observers in Panama to monitor Sunday's voting, on Monday night lent



General Manuel Noriega: suffered a humiliating defeat at the polls

Opposition loses its innocence

support to those who denounced the polls as a fraud. He said the opposition, in fact, won by a ratio of three to one.

Gen Noriega is now back in a corner, but he has demonstrated extraordinary ability to survive under pressure. Last year he successfully faced down the Reagan Administration's bungled attempts to remove him through a policy of economic sanctions, diplomatic isolation, and support for Panama's weak and divided opposition. Now it is President George

Bush who threatens to topple him.

The Panamanian people are hapless victims caught in the middle of this conflict of wills. Gen Noriega continues in power, having apparently cheated massively in favour of his presidential candidate from the ruling Revolutionary Democratic Party (PRD), Mr Carlos Duque. There is no visible sign of divisions in the ranks of the 15,000-strong Panama Defence Forces (PDF) - Noriega's power base.

The US Administration seems to

have three options to dethrone the General, about all of which there are serious doubts: through the local opposition overthrowing him, by foreign pressure and more severe economic sanctions, or through direct military intervention, an extreme option not ruled out by Washington.

Even an interim measure like a trade embargo would be damaging to both sides. US companies in Panama would be hit and Panamanian hostility towards Washington - caused by

Gen Noriega, were involved in the Philippines elections in 1985 when a popular groundswell backed by the army led to the downfall of President Ferdinand Marcos. They would like to see a repeat performance.

Other officials argue this is wrong-headed because the Panamanian Defence Forces (PDF) have so far stayed loyal.

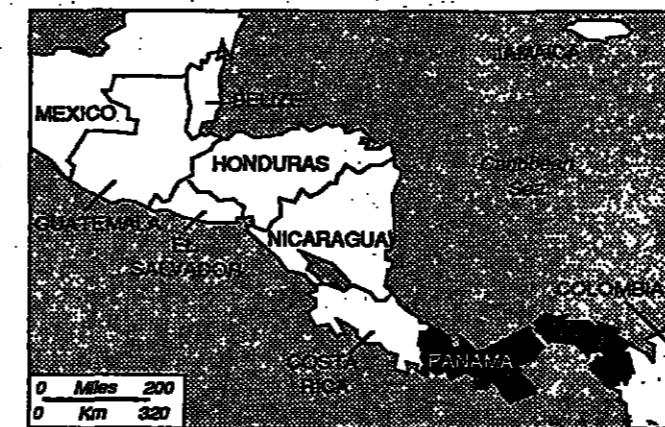
Mr Bush's immediate response is likely to be tempered - allowing public and world opinion to rally against the Panamanian Government.

A show of force such as reinforcing the 14,000-strong Southern Command garrisons is under review but within the limits of the treaty which

allows the US to protect American interests and US citizens in the Canal Zone.

If other Latin American states can persuade Gen Noriega that his country will remain a pariah as long as he is in power, then a deal with the US, probably involving dropping the drug charges, would yet be struck.

US officials have made clear that their options will, in part, be determined by events on the ground. Chiefly, including the deputy chief of mission in



indicted the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama. Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts

brought the General on drug trafficking charges and he responded by removing Mr Eric

bitterly

Alice Rawsthorn reports on the difficulties of the US textile industry

Fraying around the edges

The annual meeting of the American Textile Manufacturers Institute is usually a jolly affair. The stars and stripes are unfurled. Southern college football songs are sung; spouses watch wide-eyed while their nearest and dearest deliver their speeches. This year's meeting in Florida last month was even jollier than usual. Imports are down. Exports are up. Output is rising. Investment has reached a record level. Ostensibly the US textile industry has every reason to celebrate.

But behind this rosy facade, the industry is in turmoil. Its apparent recovery owed more to the recent weakness of the dollar than to a genuine resurgence. Despite the increase in investment, the US textile and clothing companies are still a long way behind their European competitors in terms of automation and design.

Moreover textiles has been ravaged by the wave of corporate activity that has swept across the US industrial landscape. The giants which once dominated the industry - Burlington, Blue Bell, J.P. Stevens, West Point-Pepperell and Levi Strauss - have become embroiled in bids or buy-outs.

This frenzy of activity has left the industry with a crippling burden of debt. The short-term cost of emergency sales and enforced closures has already been devastating. The long-term implications for an industry already struggling to compete in the international market are ominous.

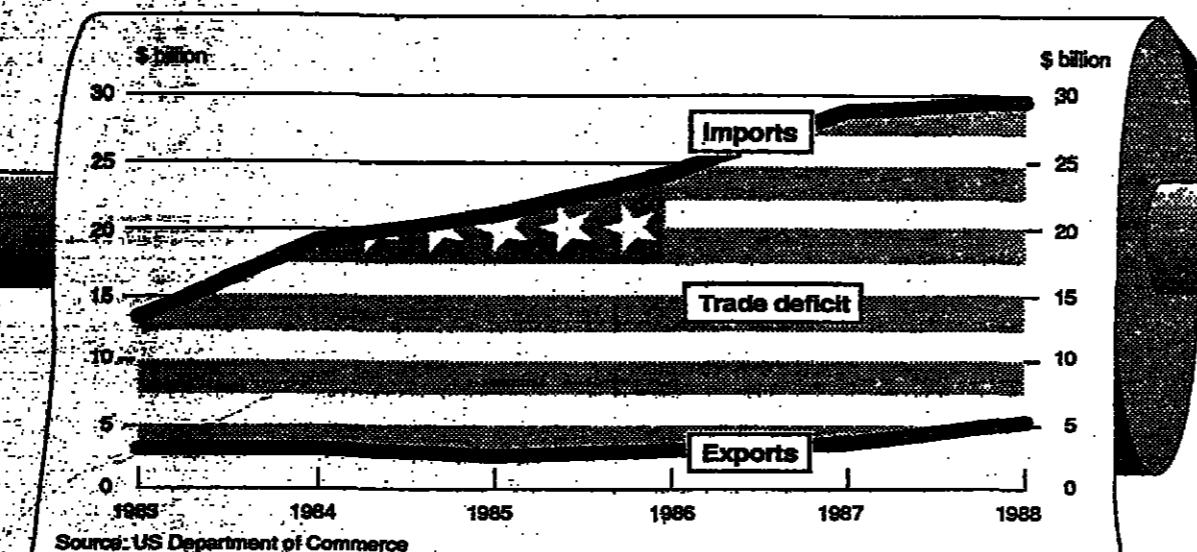
Textiles, which includes the clothing industry, is one of the largest areas of manufacturing in the US. The textile sector, which includes spinning and weaving, employs 726,000 people chiefly in the southern states of Georgia, Alabama and the Carolinas. Across the country, the clothing industry has a workforce of over one million.

The innovations of the US industry, such as Isaac Singer's sewing machine and Levi Strauss's blue jeans, have helped to shape today's international textile trade. Yet its development in the post-war period has been characterised not by innovation but by complacency.

The US industry thrived in the 1950s and 1960s thanks to the apparently inexorable growth of its domestic market. In the early 1970s, when the oil-price crisis plunged the European textile companies into a painful period of restructuring, the US economy emerged unscathed. The textile industry benefited from a buoyant domestic demand until the end of the decade.

But in the early 1980s the US textile companies came face to face with reality when the US market was swamped by a surge of south-east

US trade in textiles and clothing



Asian imports. The problem was exacerbated when demand slowed. The US industry faced a future in which it could no longer depend on domestic growth to offset the influx of imports. The impact was devastating. Nearly 250,000 jobs were lost in textiles and clothing between 1983 and 1985.

The parallel pressures of increasing imports and a mature market did at least force the US companies to face the long-term problems of poor productivity and lacklustre design that they had been able to avoid in the years of prosperity. Excess capacity was wasted. Poorly performing plants were closed. Investment rose rapidly. Clothing companies developed new sources of supply from subcontractors in south-east Asia.

The need to invest in automation is intensified by the labour problems facing the industry. One of the traditional advantages of the industry's concentration in the southern states has been the abundance of comparatively cheap labour.

But in recent years other industries have invested in the south. The level of unemployment has fallen - to about 3 per cent in some Carolina counties - and prospective employers can be choicer about where they work. Textiles is still seen as a low-pay, low status area of employment.

The industry will have to invest in improving pay and conditions or it will risk recruitment problems. The industry must also get to grips with the need to improve its international marketing. The US textile companies relied on domestic growth for so long that they neglected other markets. Many still regard exports as an opportunity to be exploited only when the dollar falls.

Since the mid-1980s domestic demand has been static. The US com-

panies must now nurture new markets to secure growth and to offset the encroachment of imports. They have a long way to go before they are as adept at international marketing as their competitors in Italy and West Germany.

Yet the principal problem facing the textile companies is the legacy of the leveraged bids and buy-outs that have transformed US industry in the 1980s. The European textile industries have harnessed advances in technology to reduce the labour cost advantage enjoyed by the emerging economies of south-east Asia. Yet the level of automation in US textiles is lower than in Italy or West Germany.

The need to invest in automation is intensified by the labour problems facing the industry. One of the traditional advantages of the industry's concentration in the southern states has been the abundance of comparatively cheap labour.

But in recent years other industries have invested in the south. The level of unemployment has fallen - to about 3 per cent in some Carolina counties - and prospective employers can be choicer about where they work. Textiles is still seen as a low-pay, low status area of employment.

The industry will have to invest in improving pay and conditions or it will risk recruitment problems. The industry must also get to grips with the need to improve its international marketing. The US textile companies relied on domestic growth for so long that they neglected other markets. Many still regard exports as an opportunity to be exploited only when the dollar falls.

Since the mid-1980s domestic demand has been static. The US com-

panies must now nurture new markets to secure growth and to offset the encroachment of imports. They have a long way to go before they are as adept at international marketing as their competitors in Italy and West Germany.

Before the buy-out Burlington was in the throes of an ambitious expansion and investment programme. After the buy-out it began a sweeping series of disposals whereby its workforce was reduced from 44,000 to 26,000 and its turnover from \$3.2bn in the year before the buy-out, to about \$2.4bn last year.

The disposals are now over. Burlington, having raised \$1bn, can repay its debts from cashflow. But it is difficult to envisage that the Burlington of today is very different from how it would have been in the hands of Mr Edelman. As if to add insult to injury, some of its biggest plants have been bought by Dominion.

The textile industry is now bracing itself for another rush of disposals after Farley Industries' \$3bn takeover of West Point-Pepperell. Mr Bill Farley, the Chicago industrialist, paid just \$300m of his own money for West Point. The rest has been raised from \$1.2bn in bank debt and \$1.5bn of junk bonds. Mr Farley, like the management of Burlington, has begun his new business under a debt of debt.

But the burden of borrowings also threatens the industry in the longer term. The worst possible scenario is that a slowdown in consumer spending, or a rapid rise in interest rates, could force companies to default on their debts. This may then trigger a series of emergency sales and compulsory closures across the industry.

Even if this situation is averted, the burden of borrowings still poses serious problems. The industry's attempts to repay its debts - the closures and disposals - have already created critical gaps in capacity.

Many companies have also cut capital expenditure. Given that the level of automation in US textiles is already far lower than in western Europe, these cuts could be very damaging to its long-term competitiveness.

Kurt Salmon, the international management consultancy in New York, estimates that the industry needs to spend between 6 and 8 per cent of turnover on capital expenditure in order to catch up with its European competitors. At present it spends about 4 per cent and that proportion could fall because of the recent cutbacks.

The long-term legacy of the bids and buy-outs casts a cloud over the future of the US industry. It will also make it much more difficult to tackle the long-term challenge of turning US textiles into an internationally competitive industry.

LOMBARD

Backdoor reform of pensions

By Barry Riley

SLOWLY THE British occupational pensions industry is gathering its powerful lobbying forces to defend itself against the latest assault from the right-wing think tanks which heavily influence Government policy.

First, though, it is having to shake off recent complacency. The industry considered that it had successfully fought off the attack by the Chancellor, Mr Nigel Lawson, ahead of the 1987 General Election. A well-aimed probe by the Treasury and the Inland Revenue resulted in only minor measures. A degree of future protection seemed to be afforded by the Chancellor's 1988 promise that any fundamental reforms would be preceded by a green paper.

Mr Lawson nevertheless slipped a time bomb into his Budget speech this year. A \$60,000 cap would be placed on the level of earnings which would enable an employee to qualify for benefits from an occupational pension scheme.

This cap would be indexed - but only to the retail price index, and not to the faster-rising index of average earnings. Politicians are adept at using inflation to do their dirty work for them through various forms of creep and drag, affecting the tax structure in ways that they would find it awkward to propose directly. For example, the ceiling on house mortgage loans which qualify for interest relief was set at \$25,000 by the Labour Government in 1974, equivalent to some \$26,000 in today's money, and therefore affecting only the very rich. However, today the limit is only \$20,000 - despite a minor increase in 1983 - and is significantly below the level of the average new residential mortgage.

There must also be concern at the way in which the Treasury has assumed the driving seat while the Department of Social Security, which has primary responsibility for the structure of pensions, has hardly appeared to know what has been going on. It is perfectly right, of course, for the Inland Revenue to be concerned about tax abuses of pension schemes. But there are suspicions that the proposals owe more to the influence of doctrinaire proponents of popular capitalism than to the need to react to excesses of tax evasion.

More than that it is hard to say, because the reforms have scarcely been given official explanation or justification.

LETTERS

A degree of bossiness may be required

From Mr Jonathan Stern and Mr Michael Grubb

Sir, It takes a brave person to argue with Samuel Brittan as to what constitutes "market forces" ("The green power of market forces," May 4).

Yet to a non-economist there is something curious about proposing a vehicle congestion tax and then claiming that there is no conflict between that and "market forces."

The British Government has spent much of the past decade telling us that reduced taxation, free enterprise and promoting the rights of individuals to do whatever they want,

free from Government interference, are the basis of prosperity and a healthy society.

The challenges of international pollution and global climate change will probably require strong measures to reduce energy demand and limit industrial emissions. These may include taxation to reflect external costs - but to most of us this would still be intervention.

In many cases taxation would have to be astronomical to achieve the desired result: who chooses a car or refrigerator on the basis of its long-run discounted energy cost?

Unless one believes in a big

shift from income tax to resource and pollution taxes - and even this may be impracticable - then the available evidence suggests that regulated standards will be crucial, not peripheral as Mr Brittan suggests.

Standards and/or taxes can only be enforced by governments acting both singly and in concert. While this process need not, in Mr Brittan's words, require a "retreat into hysteria and irrationality," it will require a considerable degree of "bossiness." Without this, free market-minded consumers are likely to believe

that if they are prepared to pay a higher price, reflecting environmental costs, they can pollute as much as they like.

Mr Brittan may be correct that global environmental concerns will not set the end of the free market approach. But he is wrong to think that those who follow such an approach will make any great contribution to global environmental problems.

Jonathan Stern,
Michael Grubb,
The Royal Institute of International Affairs,
Chatham House,
10 St James's Square, SW1

over the years to come.

But the real action is in the House of Lords, where the amendment to the Companies Bill, to remove doubts over unlawful financial assistance to ESOPs, is expected to be agreed with all-party support.

Removal of the threat of criminal sanctions from this rapidly developing field is a truer guide to this Government's positive intentions.

Laurie Brennan,
New Bridge Street Consultants,
2 Tolls Street, EC4

in fact your little episode prompted me to think about tourism in our cities. This morning I stood in the middle of the Heritage Park, in Castlefield, and I realised that there are a great many places in our development area that are of interest to our visitors and are integral parts of Manchester's history and indeed our national history.

The Roman Fort, for example, denotes the birth of Manchester. The canals mark the start of the Industrial Revolution and Central Manchester was the world's first passenger railway station. Granada Studios organise the now famous Guided Tour, the only one of its kind in the United Kingdom. There, combined with the theatres, galleries, museums, the C-MEX centre which is capable of accommodating almost any indoor event - Chinatown, with its magnificient restaurants, and of course the Hallé Orchestra, all mean that there is an enormous amount of entertainment available to our visitors.

What's more, there is a great deal of scope for further development of tourism and leisure pastimes and there is plenty of space to do so. It is one of our aims to build on our existing assets to make Central Manchester a really exciting place for visitors and those who work here.

With all this going on, I can't think why you'd want to go to the Cayman Islands anyway.

F C Hawkins Esq
The Bee Hive
Honeypot Lane
Beesnæs
Wessex BB1 8B2

10 May 1989

Dear Fred

Too bad about your holiday in the Cayman Islands being put off.

Still every cloud has a silver lining and as you have time on your hands, five years by the sound of it, why not exchange the delights of the Caymans for a tour of Manchester before the date at the Old Bailey?

In fact your little episode prompted me to think about tourism in our cities. This morning I stood in the middle of the Heritage Park, in Castlefield, and I realised that there are a great many places in our development area that are of interest to our visitors and are integral parts of Manchester's history and indeed our national history.

The Roman Fort, for example, denotes the birth of Manchester. The canals mark the start of the Industrial Revolution and Central Manchester was the world's first passenger railway station. Granada Studios organise the now famous Guided Tour, the only one of its kind in the United Kingdom. There,

combined with the theatres, galleries, museums, the C-MEX centre which is capable of accommodating almost any indoor event - Chinatown, with its magnificient restaurants, and of course the Hallé Orchestra, all mean that there is an enormous amount of entertainment available to our visitors.

What's more, there is a great deal of scope for further development of tourism and leisure pastimes and there is plenty of space to do so. It is one of our aims to build on our existing assets to make Central Manchester a really exciting place for visitors and those who work here.

With all this going on, I can't think why you'd want to go to the Cayman Islands anyway.

Yours ever
Jimmy
James Grigor
Chairman

CENTRAL MANCHESTER DEVELOPMENT CORPORATION

CHURCHGATE HOUSE
56 OXFORD STREET
MANCHESTER M1 6EU
TELEPHONE 061-238 1165
TELEFAX 061-238 7615

Name _____
Position _____
Company Name _____
Address _____
Postcode _____ Tel.No. _____

Here for the beer

From Mr John Bishop

Sir, I am increasingly dismayed by the way in which members of the UK Government present figures with misleading glosses which give a wholly false impression.

In a recent debate on the Finance Bill, Mr John Major, the Chief Secretary to the Treasury, is quoted as saying: "The Chancellor had judged it appropriate to budget for a further

year of substantial debt repayment. That meant that within three years they would have repaid about a sixth of debt accumulated over two centuries, saving about £2bn a year in interest payments."

The clear implication is that the National Debt has been increasing for over two hundred years, and it is only now that the UK has a Government capable of reducing it.

The truth is that the National Debt has considerably more than doubled during the term of the Thatcher Government: from \$27.675m at March 31 1979 to no less than \$197.616m at March 31 1988, an increase of \$170.916m, or 125 per cent.

This is after receipts of so-called oil revenues - which are essentially capital - of \$50.423m, and privatisation

receipts, net of costs - also essentially capital by nature - amounting to \$17.254m during the same period.

If the Government is now about to make some slight reduction in the outstanding debt, it is about time. The record is deplorable.

Oliver Smedley,
Garden Cottage,
Duck Street, Wenvoe Ambo,
Saffron Walden, Suffolk

As this letter isn't addressed to you, the reader, you might like to find out more about what the Central Manchester Development Corporation is doing to revitalise the heart of Manchester. Fill in this coupon and send it to:

Pamela Bishop,
Marketing Manager,
Central Manchester Development Corporation,
Churchgate House, 56 Oxford Street,
Manchester M1 6EU

If it is of no interest to another brewer, why should it be of interest to the one who owns it now? If a pub is indeed such a poor investment, why should it be out of reach financially to the present tenant?

And indeed, if the brewers are as altruistic as their ads

thomson's

SPECIALIST PENSIONS BROKERS
for individual advice and service
Call David Dayson or Christopher Ward
01-528 9297

FINANCIAL TIMES COMPANIES & MARKETS

Wednesday May 10 1989

27



INSIDE

Japanese musclemen count the cost

By Nikki Tait

Their muscle is legendary. But the fear of the four major Japanese securities houses inspire in their European and US competitors may be somewhat misplaced, if the key measure of success is profitability. Norma Cohen looks at a surprising publication from Nomura which shows just what it cost its Daiwa, Nikko and Yamaichi to operate abroad. Page 32

Ismails have whale of a time. Call them Ismail. The story of the brothers, Hassam and Mamad, is a classic case of rags to riches. Nearly 60 years ago they left India for Madagascar, where they set up Societe Commerciale de Tananarive. Today their two sons, Salim and Aziz, run a group with 8,000 employees and annual sales of nearly \$50m. Paul Betts explains how the company has grown to be one of the largest in the Indian Ocean, managing cotton plantations and textile mills in Madagascar as well as a large fishing fleet specialising in shrimps. Page 30

Knotty problems for Tanzania

In the "good old days" Tanzania's sisal barons could afford to build castles on their estates and ship in Louis Armstrong to entertain them at their seaside club. But that all changed after the Arusha declaration of Julius Nyerere (left) nationalised most large estates in 1967, and the country's production of the crop declined from 220,000 tonnes to its present 30,000 tonnes. An effort is under way to revive the industry - but it is not proving trouble-free. Aidan Hartley reports. Page 38

Glaxo does some hard talking

Stop reading the tea-leaves and try a dose of hard science. This is what Glaxo, Britain's biggest pharmaceutical company, appears to be saying to the small army of analysts and fund managers attempting to monitor its progress. At a meeting last week it spelt out in some technical detail progress concerning products, passing through the last stages of research and development. Peter Marsh looks at progress towards a "treasure trove" of 25 major new drugs. Page 37

Grandees and grand hotels

The periodic bid speculation that surrounds Trusthouse Forte, the British hotels group led by Mr Rocco Forte (left), has swirled up again over the past few days. But the company's fate rests in the hands of a crop of British grandees, sitting on an archaic body, who collectively have it in their power to block any bid. David Waller reports. Page 35

Market Statistics

Base lending rate	4.5%	London short-term	4.4-4.5%
Banker Govt bonds	4.5%	London traded options	3.5%
European options exch	4.5%	Money markets	4.5%
FT-A indices	4.5%	New int. bond issues	3.5%
FT-A world indices	5.5%	World commodity prices	3.5%
FT int. bond service	5.5%	World stock and index	4.5%
Financial futures	4.5%	UK dividends announced	3.5%
Foreign exchanges	4.5%	Unit trusts	4.5-4.8%
London recent issues	3.5%		

Companies in this section

Altch Holdings	22	Hongkong Bank	22
Amoco Inds	22	Hornbeam	22
Bayer	22	McCarthy & Stone	22
Butlers	22	McCaw Cellular	22
Bunzl	22	McInerney Properties	22
Buhrmann-Tetradex	22	National Telecom	22
Chancery	22	Parkland Textile	22
Corton Beach	22	Plessey	22
DFC New Zealand	22	Post Office	22
Daimler-Benz	22	Prudential	22
Edgar	22	Quadrant Group	22
Elders Resources	22	Quinton (Jefferson)	22
Euroactividade	22	Socotec	22
Fairchild Inds	22	Sound Diffusion	22
Ferranti	22	Southern Sun	22
GIB Group	22	Stad Rotterdam	22
General	22	Subtitle Speakerman	22
Glauber	22	Swissair	22
Glaxo	22	Titan Holdings	22
Halliburton	22	Trafalgar House	34, 22
		UBS	22
		Wal-Mart	22

Chief price changes yesterday

FRANKFURT (DM)		Am/D'Lopex	104.0	+ .00
Porche	628	Coast	555	+ .20
Merced	309	Foto	34	- .00
Polis	22	Poste	34	- .00
Bayer-Hypo	368.5	Post Office	347	- .10
DLW	548	Post	638	- .10
Heinz	551	Prudential	1147	- .50
		Quadrant	1220	+ .10
		Quinton (Jefferson)	1220	+ .10
		Socotec	34	- .00
		Sound Diffusion	22	- .00
		Southern Sun	22	- .00
		Stad Rotterdam	22	- .00
		Subtitle Speakerman	22	- .00
		Swissair	22	- .00
		Titan Holdings	22	- .00
		Trafalgar House	34, 22	- .00
		UBS	22	- .00
		Wal-Mart	22	- .00

LONDON (Pence)		Markit Bank	213	+ .10
Porche	628	Poste	34	- .00
Merced	309	Poste	34	- .00
Polis	22	Poste	34	- .00
Bayer-Hypo	368.5	Post Office	347	- .10
DLW	548	Post	638	- .10
Heinz	551	Prudential	1147	- .50
		Quadrant	1220	+ .10
		Quinton (Jefferson)	1220	+ .10
		Socotec	34	- .00
		Sound Diffusion	22	- .00
		Southern Sun	22	- .00
		Stad Rotterdam	22	- .00
		Subtitle Speakerman	22	- .00
		Swissair	22	- .00
		Titan Holdings	22	- .00
		Trafalgar House	34, 22	- .00
		UBS	22	- .00
		Wal-Mart	22	- .00

Nabisco to sell five divisions

By Nikki Tait

RJR NABISCO, the US foods and tobacco giant which was taken over by leveraged buy-out specialist Kohlberg Kravis Roberts in December, yesterday formally put-in-for sale its European biscuits and snacks companies.

The five companies are the first planned disposals to be announced by Nabisco since KKR gained control of the company. The sale of the businesses is already the subject of much speculation - will be via a "controlled auction", to be handled by Morgan Stanley, the US bank and Samuel Montagu, the UK merchant bank. Analysts in London predicted yesterday that the aggregate proceeds might amount to about \$2bn.

Financing arrangements for the \$25m KKR offer require debt repayments of more than \$5bn by early 1990, and the company said that the current sale was part of the divestments intended to meet this target. The five businesses

involved encompass the vast majority of Nabisco's European brands - except the Del Monte products, which are subject to separate evaluation by US investment bank, Goldman Sachs. Nabisco says no decision over them has yet been taken.

The five companies are the first planned disposals to be announced by Nabisco since KKR gained control of the company. The sale of the businesses is already the subject of much speculation - will be via a "controlled auction", to be handled by Morgan Stanley, the US bank and Samuel Montagu, the UK merchant bank. Analysts in London predicted yesterday that the aggregate proceeds might amount to about \$2bn.

Financing arrangements for the \$25m KKR offer require debt repayments of more than \$5bn by early 1990, and the company said that the current sale was part of the divestments intended to meet this target. The five businesses

involved encompass the vast majority of Nabisco's European brands - except the Del Monte products, which are subject to separate evaluation by US investment bank, Goldman Sachs. Nabisco says no decision over them has yet been taken.

No breakdown is given for profits of the individual businesses, but the aggregate pre-tax figure in 1988 - clear of any interest charges - was \$137m.

Nabisco, which has owned most of the businesses for some time, is prepared to sell them separately, together or in any combination.

The auction procedure will depend to an extent on the level of firm inquiries. However, the first step will be to send out an initial offering memorandum to interested parties - once they have signed a confidentiality agreement - next week. Nabisco suggested that a three to six-month timescale for the entire auction process was about right.

It declined to comment on interest already shown in the businesses, beyond saying that it had been fairly extensive.

RJR NABISCO DISPOSALS

Business	1988 Net Sales
UK biscuit business	£170m
Walker's Crisps	£114m
Smith's Crisps	£145m
UK food group	£168m
Coats	£72m

Mouth-watering monster munch for Europeans

Lisa Wood and Anatole Kaletsky examine the coming auction of RJR Nabisco's food businesses

THE prospect of owning a clutch of European brands, including Monstern Munch, Crispy Tubes, Petit Coeur and Ritz crackers, was whetting corporate appetites throughout much of the world yesterday.

The auction by RJR Nabisco, the food group taken over by Kohlberg Kravis Roberts, US leveraged buy-out specialists, of five snacks and biscuits companies - three in Britain, one in France and another in Italy - is the biggest voluntary disposal of food brands since the sale, started in 1986, by Hanson of Imperial Foods in Europe and SMC's food division in the US.

Mr Michael Landymore, of Henderson Croswright, the London stockbroker, said: "These sales represent a tremendous opportunity to acquire critical mass in the fast growing UK snacks market, and to a lesser extent the nascent Continental snacks market, as well as a useful number two ranking in the rather mature and very competitive UK biscuits market."

But he warned that KKR might be over-optimistic in the prices it wanted for some of the businesses.

United Biscuits, a possible bidder, which is committed to developing its presence on the Continent, has said it will not pay "fancy prices" that dilute earnings after the first year of acquisition.

With a collective bid estimated by analysts to be in excess of \$2bn the sale is the first investment by KKR since its \$255m acquisition of RJR Nabisco in December.

KKR is committed to reducing its overall debt on the deal by \$5.5bn by February 1990. Other disposals are likely to follow this year.

Mr Edward Glover, president of International Nabisco Brands,

said yesterday in London that a decision on which businesses should be sold had taken some time, partly because Mr Louis Gerstner, the chief executive of RJR Nabisco, had only been recently appointed.

The business, with total sales of \$1.2bn, had been selected for sale for three main reasons, said Mr Glover. They were so good that KKR expected that the sale prices would be very attractive relative to the earnings they represented, they could be either sold together or separately and they had no major synergies with the US businesses identified for retention.

Once this money is raised, RJR will have no difficulty in running KKR as a stable going concern, despite the future last year about the risks inherent in the record-breaking leveraged buy-out.

According to KKR officials, there is virtually no chance of the firm selling Nabisco's core US biscuits operations in the future.

Mr Henry Kravis, KKR's senior partner, has said that he wants to hold on to a large proportion of RJR's food operations, in part because he does not want his firm's future to be excessively dependent on the politically risky tobacco business.

Another obvious reason for holding on to Nabisco US is its extremely strong market position. Nabisco controls 45 per cent of the US biscuit market, with a market share three times greater than the next contender.

The jewel in the crown of the five European businesses is Walker's, whose crisps are the number one brand in the UK, commanding a 32 per cent market share. Acquisition of this business in tandem with Smith's, the leading producer of extruded snacks such as Monstern Munch, would give a potential purchaser a serious presence for years.

He claimed that through the acquisition of IGR, which will add golf courses and playing rights in Ireland, Spain, Portugal, France and the US, the company would become the "market leader" in its sector in Europe.

Euroactividade, which is registered in Lichtenstein and quoted on the Zurich, Geneva, Luxembourg, Brussels and Amsterdam stock exchanges, was founded by Mr Moeller's wife Mrs Dorothea Moeller in 1970.

The Moeller family owns around 22 per cent of the company - with the balance on the "open market" - but Mr Moeller indicated yesterday that over the next five to 10 years, as the business expands, the family stake would be likely to come down to "perhaps 5 to 10 per cent."

Mr Klaus Moeller, Euroactividade's chairman, promised yesterday that the company would

build up its business substantially in the next two or three years with an investment programme of over \$150m.

Coats seeks terms for Tootal bid

By Alice Rawsthorn
in London

COATS VIVELLY, Europe's biggest textile group, has entered discussions to agree terms for a bid for Tootal, one of the leading players in the UK textile industry.

Tootal has been haunted by takeover speculation since late last year when it emerged that Mr Abraham Goldberg, the Australian industrialist, who bid unsuccessfully for it in 1985,

INTERNATIONAL COMPANIES AND FINANCE

UBS urges sweeping Swiss reform

By William Dulforce in Geneva

SWITZERLAND'S biggest bank has come out in favour of fundamental changes in Swiss corporate practices that would open companies to foreign takeovers and force them to adopt policies more friendly to shareholders.

Swiss enterprises could not hope to isolate themselves from international mergers and acquisitions, Mr Niklaus Senn, chairman of Union Bank of Switzerland, told the Swiss American chamber of commerce in Zurich.

His speech was one of the most powerful recommendations for further deregulation and international integration of Swiss business and finance since Nestlé, the Swiss foods group, announced last November that it would allow foreigners to buy its registered shares.

Reciprocity in stock ownership had to be granted to foreign investors, Mr Senn

affirmed. Many Swiss enterprises had to rely on foreign acquisitions for growth and the European Commission had already decided that it could ban the Swiss from buying Community enterprises, should discrimination against foreign ownership be maintained in the Swiss company law now under revision.

Mr Senn was "less convinced" his arguments applied fully to financial institutions. He said he would not advocate special treatment for banks in Swiss corporate law but proposed that Swiss banking authorities should hold a veto over purchases of controlling interests in Swiss banks.

The legal framework that allowed Swiss companies to protect themselves against foreign control by registering only Swiss shareholders was now being questioned by Swiss investors themselves, Mr Senn



Niklaus Senn: wants further deregulation

Changes in company law should clarify takeover proce-

dures. Any purchase above 5 per cent of a company's outstanding shares should be publicly announced and bids for more than a third of outstanding shares should be made publicly to all shareholders.

With the top 10 Swiss companies selling on average 35 per cent of their products abroad, it was difficult to see that national interests or national security would be endangered by registering foreign shareholders, Mr Senn said.

Restrictive registration practices, the resulting fractured capital bases and poor, infrequent reporting were depressing Swiss share prices.

Improving company reports should be a first step. UBS has formulated measures to inform its shareholders better but the work was being slowed while waiting for clearer EC guidelines and the revision of Swiss corporate law.

said. They realised that it offered shareholders much less protection against management abuse than was the case in other countries.

Changes in company law

should clarify takeover proce-

Glaverbel boosts sales 16%

By Tim Dickson

GLAVERBEL, the leading flat glass producer in Benelux and third biggest in Europe, yesterday announced a 16 per cent increase in its 1988 consolidated sales to BFr23.86bn (\$5.8bn).

About 4 per cent of the overall total came from the first time contributions of Cataphoto of the US and Iridel-Clavert in Italy.

Consolidated income from operations, before taxes and extraordinary items, rose from BFr1.6bn in 1987 to BFr2.76bn last year but the net figure (before minority interests) was up 24 per cent at BFr2.45bn.

The company said the results were achieved "after an increase of depreciation resulting from industrial investments" and after the absorption of additional financial charges stemming from Glaverbel acquiring a stake in AFG Industries, the second largest flat glass producer in the US.

Shareholders' equity after the proposed dividend payout of BFr66 per share, up from BFr48, has risen from BFr8.488bn in 1987 to BFr11.384bn.

Bührmann to raise Fl 180m

By David Brown in Amsterdam

BUHRMANN-Tetterode, the Dutch paper and packaging group, is planning a one-for-10 rights issue, involving 2.9m rights to raise an estimated Fl 180m (\$83.7m), to finance "future acquisitions."

The move, analysts say, may be a possible prelude to hostile takeover bid for Ahrend, the Dutch office furnishing group with annual sales of Fl 450m, in which Bührmann has built up a majority stake but has been unable to establish voting control.

A hostile bid for Ahrend, should it materialise, would come in the middle of growing controversy over the Netherlands' highly-restrictive system of corporate anti-takeover defences and a general upswing in hostile bids over recent months. Moreover, it could represent an important test case of the effectiveness of such defences.

Bührmann was adamant yesterday that the rights issue is totally unrelated to the Ahrend affair. Negotiations with the

Ahrend board are continuing. Bührmann also plans to dispose of its loss-making tissue and toys divisions, which together generated between 10 to 15 per cent of 1988's Fl 450m turnover.

Bührmann said first-quarter turnover rose 22 per cent to Fl 1.2bn (up 15 per cent adjusted for group changes). The company added that it expects "further growth" in 1989 profitability. Last year, group net profit increased by 26 per cent to Fl 164m.

For the first time, Bayreuth gave a breakdown of sales and profits according to region and business area. European turnover rose 5.3 per cent to DM327.5bn last year, contributing DM35m of pre-tax profits.

North American sales rose 8.4 per cent to DM7.3bn, making DM476m profit. Latin American sales rose 32.9 per cent to DM2.6bn, making DM130m profits.

Of the DM4bn operating profit last year (up 22 per cent), polymers' contribution was DM355m (down 6 per cent), organic chemicals made DM701m (up 68 per cent), industrial products DM1.668m (up 30 per cent), health care DM925m (up 24 per cent), agricultural chemicals DM295m (up 16 per cent) and information technology DM635m (down 8 per cent).

WestLB has said its share issue has been expanding its activities over recent months in the Bensluis region and broadening its range of related financial activities.

While there is scope for further growth on the competitive Dutch market, Mr van Leeuwen said a "co-operation pact" is essential to Stad's ambition to play a European rather than strictly regional role on the EC insurance market.

Last year, Stad Rotterdam had a premium income of Fl 1.92bn and net profits of Fl 62m (\$28.5m).

Stad Rotterdam in talks

By David Brown

STAD ROTTERDAM, the Dutch insurance group, is holding negotiations with several EC-based financial groups with the aim of concluding a strategic share-swap of up to 10 per cent before the end of the year.

Mr Luck van Leeuwen, chairman, would not specify which companies were involved in the talks, but said yesterday they would be outside the Benelux region and that the share-swap could be the prelude to an eventual full merger.

The medium-sized Dutch

WestLB plans share issue

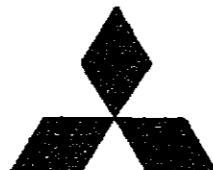
WestDEUTSCHE Landesbank Girozentrale (WestLB), the West German regional bank, is to raise DM500m (\$265m) by issuing common shares this year and another DM1.125bn through participation certificates (Genusschuldschein) in coming years, writes Our Financial Staff.

WestLB had said in December it would raise about DM1.5bn in 1989 to expand its capital base. The participation certificate issues will be placed in several tranches in the coming years. Shareholders will keep their holdings the same.

NEW ISSUE

All these securities having been sold, this announcement appears as a matter of record only.

April, 1989



Mitsubishi Estate Company, Limited

U.S.\$700,000,000

4% PER CENT. NOTES DUE 1994 WITH WARRANTS

ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.

Mitsubishi Finance International Limited
J. P. Morgan Securities Ltd.Algemene Bank Nederland N.V.
BNP Capital Markets Limited
Deutsche Bank Capital Markets Limited
IBJ International Limited
LTCB International Limited
Nomura International LimitedSwiss Bank Corporation
Investment BankingMitsubishi Trust International Limited
Yamaichi International (Europe) LimitedBaring Brothers & Co., Limited
Daiwa Europe Limited
Robert Fleming & Co. Limited
Kleinwort Benson Limited
Morgan Stanley International
J. Henry Schroder Wag & Co. Limited

Bayer on course for another record year

By David Marsh in Leverkusen

BAYER, ONE of the Big Three West German chemicals groups, appears on course for another record year after a 20.8 per cent increase in pre-tax group profits to DM950m (\$505m) in the first quarter.

Mr Hermann Josef Strenger, chairman, said group turnover rose 12 per cent in the quarter to DM1.3bn, after a rise for the whole of 1988 of 9 per cent to DM40.5bn.

Restrictive registration practices, the resulting fractured capital bases and poor, infrequent reporting were depressing Swiss share prices.

Improving company reports should be a first step. UBS has formulated measures to inform its shareholders better but the work was being slowed while waiting for clearer EC guidelines and the revision of Swiss corporate law.

Daimler forecasts unchanged profits

By David Marsh in Stuttgart

DAIMLER-BENZ, the West German motor conglomerate, expects group profits this year to remain at around last year's level of DM1.7bn (\$880m), Mr Edward Reuter, chairman, said yesterday.

Daimler's car production is likely to drop this year as a result of a continuing environmental dispute hitting sales of diesel cars in Germany.

Group turnover rose 3 per cent to DM1.7bn in the first quarter, but the stock market reacted with disappointment to the news of profits likely to stagnate after last year's weakening.

The company is profiting from the continued chemicals boom. Foreign sales - around 30 per cent of total business - rose 15 per cent in the quarter, with domestic sales up 6 per cent.

The relatively weak D-Mark helped this year's returns. Mr Strenger said 5 per cent of turnover growth was due to currency fluctuations.

Group pre-tax profits last year rose 23.2 per cent to DM3.78bn, and the dividend was increased to DM12 a share from DM10 (plus a DM1 bonus) in 1987. After-tax profit rose 23.6 per cent to DM1.91bn.

The improvement took pre-tax yield on turnover to 9.3 per cent, the highest since 1970. Capital investment rose 23 per cent to DM3.1bn. Investments are planned at DM3.4bn for 1989. Research and development expenditure rose to DM5.5bn.

For the first time, Bayreuth gave a breakdown of sales and profits according to region and business area. European turnover rose 5.3 per cent to DM327.5bn last year, contributing DM35m of pre-tax profits.

North American sales rose 8.4 per cent to DM7.3bn, making DM476m profit. Latin American sales rose 32.9 per cent to DM2.6bn, making DM130m profits.

Of the DM4bn operating profit last year (up 22 per cent), polymers' contribution was DM355m (down 6 per cent), organic chemicals made DM701m (up 68 per cent), industrial products DM1.668m (up 30 per cent), health care DM925m (up 24 per cent), agricultural chemicals DM295m (up 16 per cent) and information technology DM635m (down 8 per cent).

For the first time, Bayreuth showed its irritation over a campaign against diesel engines in Germany over the last year on the grounds that diesel particles caused cancer and were responsible for smog. He called on the Government in Bonn to fulfil its

promises over diesels and state unequivocally that the engines were safe.

Recalling that Bonn had earlier favoured diesel sales on the grounds of ecology, Mr Reuter said Daimler was asking itself how much trust it would place in future political statements.

Daimler will be making a

capital gains issue to increase its capital resources in line with international standards.

Mr Reuter said the Deutsche Aerospace division, formed to group its aerospace and defence activities, would have capital resources of around DM5bn but details would depend on whether and when the MBB acquisition went through.

The new shares are to begin trading on May 25.

The assets of Hardy have a book value of £122.7m, and were recently valued by Robertson ERC the oil consulting company, at £115.5m, including deductions for future tax liabilities which may be recoverable.

Offers for the company, however, are understood to have been far below these sums. Companies have been wary about the portfolio of US oil and gas interests, with many believing they are worth far less than the \$99.6m valuation given by ERC.

Mr Eric Parker, Trafalgar House chief executive, said he believed the demerger would have a minimal impact on the price of the main Trafalgar House shares, which means the oil shares would amount to a bonus to shareholders.

Hardy has 18.8m barrels of oil reserves, and 173.3bn cu ft of gas in the UK and North America.

Current production is running at 5,600 b/d for oil, and 13m cu ft of gas a day, with pro-forma pre-tax profits in the year until the end of March at £24.5m. Let, Page 26; Results Page 34

Trafalgar House to demerge oil unit

By Steven Butler
In London

TRAFAJAR HOUSE, the property and construction group, yesterday said it would demerge and seek a separate stock market listing for its oil and gas subsidiary under the name Hardy Oil & Gas.

The decision follows Trafalgar House's failure to sell the division for what it considered an acceptable price. It had been trying to get out of the oil and gas business since last August.

Trafalgar House also announced an strong increase in pre-tax profits in the six months to March, from £28.3m to £113.8m (\$190m). Earnings per share were up from 13.7p to 18.0p.

Shares in Hardy Oil & Gas are to be distributed free of charge as a special dividend to Trafalgar House shareholders on the register at May 19, on the basis of one new share for every 10 Trafalgar House shares.

The new shares are to begin trading on May 25.

The assets of Hardy have a book value of £122.7m, and were recently valued by Robertson ERC the oil consulting company, at £115.5m, including deductions for future tax liabilities which may be recoverable.

Offers for the company, however, are understood to have been far below these sums. Companies have been wary about the portfolio of US oil and gas interests, with many believing they are worth far less than the \$99.6m valuation given by ERC.

Mr Eric Parker, Trafalgar House chief executive, said he believed the demerger would have a minimal impact on the price of the main Trafalgar House shares, which means the oil shares would amount to a bonus to shareholders.

Hardy has 18.8m barrels of oil reserves, and 173.3bn cu ft of gas in the UK and North America.

Current production is running at 5,600 b/d for oil, and 13m cu ft of gas a day, with pro-forma pre-tax profits in the year until the end of March at £24.5m. Let, Page 26; Results Page 34

Generali shows growth

By Our Financial Staff

ASSICURAZIONI Generali, Italy's largest insurance group, boosted 1988 parent-company net profits to £340.1bn (\$344.5m) from £254.2bn in 1987, and said it expects to repeat a consolidated attributable net profit of more than £500m for 1989 compared with £421.5bn a year earlier.

The profit for 1988 is £230 per share. This compares with £160 last year before a one-for-one scrip issue and a one-for-two rights issue.

Profits from life insurance jumped 64 per cent and profits from the non-life sector rising

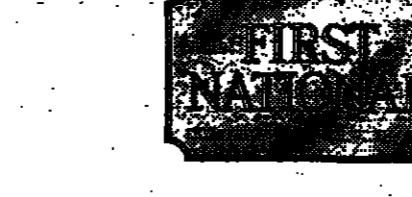
a steady 11 per cent.

Group consolidated premiums rose 11.9 per cent to £10.97bn last year, with 36.1 per cent deriving from the Italian market.

In the non-life sector in Italy, theft and sickness insurance business performed better than the market average.

• Pirelli Tyre Holding, the new Netherlands-based holding company for the Pirelli group's tyre interests, lifted net consolidated profits from £1.17bn in 1987 to £1.21bn (\$67.2m) last year on a pro-forma basis.

April, 1989

First National Bank Plc
Pounds Sterling 450,000,000
Revolving Credit Facility

Arranged by:

Bank of America International Limited
Crédit LyonnaisBank of Tokyo International Limited
Midland Montagu

INTERNATIONAL COMPANIES AND FINANCE

US groups seek \$1.4bn HDTV aid

By Louise Kehoe in San Francisco

AMERICAN electronics manufacturers are seeking a total of \$1.35bn in government funding, loans and loan guarantees for an ambitious plan to rebuild the US consumer electronics industry and place the US in the forefront of high definition television (HDTV).

The proposal calls for an unprecedented level of industry collaboration and industry-government co-operation in the US. It was presented to Congress in Washington yesterday by the American Electronics Association, a trade group representing more than 3,500 US companies.

Key elements of the plan include government incentives for US companies to invest in advanced television technology development and production, strategic use of the broadcast standard to provide opportunities for US companies, and the establishment of a government-funded corporation to be known as ATV Corporation.

"A decisive, industry-led, government-supported advanced television strategy is needed if the US is to have a strong base in ATV and other high definition products and components," said Mr. Todd Nixon, vice-president of the Boston Consulting Group, which developed the plan on behalf of the industry group.

The proposed ATV Corporation would monitor and guide development of a US-based ATV industry and supporting component industries, emphasising weak or threatened sectors," said Ms. Pat H.H. Hubbard, vice-president of the AEA, who presented the plan to the Senate Committee on Commerce, Science and Transportation.

The ATV Corporation would be managed by a board of directors appointed by President Bush and Congress, representing industry, government and academia, and would be chaired by an industry leader.

Halliburton earnings hit by lull in exploration

By James Buchan in New York

HALLIBURTON, the US oilfield service and engineering group, reported a sharp decline in first-quarter earnings in the face of a drop in exploration for oil and gas in the US. But the company, based in Dallas, is banking on an upturn in the second half of the year.

The company, the second largest in the US oilfield service industry, said its net income from operations fell to \$12.4m or 18 cents a share from \$22.5m or 22 cents in the 1988 first quarter. A change in accounting policies resulted in reported net income of \$13.7m or 13 cents a share against \$31.8m or 30 cents.

Revenues rose 14 per cent to \$1.2bn. Sales in the oilfield services business actually rose 17 per cent, to \$557.6m, but this was wholly because of acquisitions. Overall, spending by customers declined because of uncertainty about oil prices.

There were 21 per cent fewer active drilling rigs in the US in the latest quarter than in the 1988 quarter, with a 15 per cent decline worldwide.

Mr. Thomas Crukshank, the chief executive, said: "We expect our oilfield market to strengthen in the second half of 1989 as our customers increase spending, particularly for natural gas development in the US. As this occurs, our oilfield services group will benefit from improved operating margins."

Wall St braces itself for RJR junk bonds

By James Buchan in New York

WALL STREET is bracing itself for the sale this week of \$4bn in speculative securities from RJR Nabisco, the tobacco and food group, in a financing that could mark a tumultuous coming of age for the upstart junk bond market.

Drexel Burnham Lambert, the investment firm which made high-yield and high-risk corporate bonds respectable, was yesterday sounding out professional buyers before pricing five separate issues of the highly complex securities. The bonds are designed to repay some of the short-term money borrowed by Kohlberg Kravis

Roberts, a specialised investment firm, in its \$250m take-over of RJR last year.

Many on Wall Street believe the bonds are the best junk securities ever offered. But the sheer size of the underwriting, which will cover 10 per cent of the entire junk bond market for RJR alone, has raised institutions and credit analysts.

Junk bond prices, under pressure because of new fears that the US is heading for recession, have been falling as investors clear out lower-quality bonds to make room for the new offering. RJR's existing bonds have also been out of

favour. But as one arbitrageur said: "If IBM came up with a \$4bn offering, its paper would be weak."

Drexel Burnham said yesterday it is sole-underwriting two \$1.25bn issues of deep-discount and pay-in-kind 12-year bonds. To give RJR a grace period, these bonds pay no cash interest until 1994.

Merrill Lynch is co-underwriting three subordinated issues, which comprise \$750m in cash-interest bonds, a \$500m issue where the interest rate can be reset, and \$250m in floating-rate bonds.

Ms Gloria Vila, a senior ana-

lyst at Moody's credit rating agency, said the bonds are attractive because of RJR's strong brand names and reliable cash-flow. "This is probably a soundly structured transaction," she said. The bonds are rated B1, which is high for speculative issues.

But yesterday the \$150bn junk bond market was showing signs of indigestion. RJR already has \$1bn in junk bonds outstanding, comprising \$5bn in high-grade debt transformed into junk by the takeover and \$65m in so-called "cramdown" paper paid to RJR's stockholders.

But yesterday the \$150bn junk bond market was showing signs of indigestion. RJR already has \$1bn in junk bonds outstanding, comprising \$5bn in high-grade debt transformed into junk by the takeover and \$65m in so-called "cramdown" paper paid to RJR's stockholders.

McCaw Cellular losses mount

By Roderick Oram in New York

McCaw Cellular Communications, a leading US cellular telephone service company 22 per cent owned by British Telecom, has reported a sharply higher first-quarter loss.

The net loss for the three months ended March 31 was \$87.7m or 76 cents a share, against a net loss of \$61.4m or 50 cents a year earlier. Revenues rose 50 per cent to \$102.2m from \$67.3m.

The company, based near Seattle, Washington, said the result was consistent with its plan, because many of its operations were still in a start-up phase. McCaw has borrowed heavily to buy up-

licences covering 50m potential customers, making it the largest franchise holder in the US. Its long-term debt rose to \$1.95bn at the end of the quarter from \$1.85bn at the end of last year, pushing interest expense to \$80.5m from \$59.3m in the fourth quarter and \$36.1m in the first quarter of last year.

McCaw will not become profitable until late 1991 or early 1992. For all of last year McCaw lost \$87.7m, against \$63.7m a year earlier.

Its financial performance improved in the latest quarter, however, with operating cash-

flow (before depreciation, amortisation and interest) a positive \$4.3m, against a negative \$8.8m a year earlier.

Its number of subscribers, allocated to take account of those territories it owns with other operators, rose by 13 per cent to 257,000 at the first quarter's end from 227,000 at the end of last year.

BT paid \$1.5bn earlier this year for its 22 per cent stake in McCaw, a "price" considered steep by many analysts. At the end of the first quarter McCaw had assets of \$2.05bn, compared with \$2.06bn at the year-end.

McCaw will not become profitable until late 1991 or early 1992. For all of last year McCaw lost \$87.7m, against \$63.7m a year earlier.

Clothing sales boost Wal-Mart

By Karen Zagor in New York

WAL-MART, one of the largest US retailers, yesterday reported a 29 per cent increase in first-quarter profits, on the back of a strong rise in sales.

Net income for the quarter to April 30 was \$198.2m or 35 cents a share against \$153.5m or 27 cents a year earlier. Sales were up 25 per cent at \$5.37bn from \$4.28bn.

Mr. David Glass, president and chief executive, said: "First-quarter sales, driven by improved apparel sales and basic in-stock position, ran above plan throughout the period."

GIB in American DIY deal with Salomon

By Tim Dickson in Brussels

GIB GROUP, Belgium's largest retailer with a turnover last year of Bfr170bn (\$4.26bn), yesterday unveiled a do-it-yourself acquisition in the US which will bring its activities there close to 25 per cent of total sales.

The investment, which is being made jointly with the leading investment bank, Salo-

mon Brothers, comes on top of last month's \$125.7m offer by GIB for full control of its American DIY associate, Scoty's, where it holds a 48 per cent stake.

Yesterday's deal will involve the \$245m purchase by GIB and Salomon of Central Hardware Company, which owns 33 shops in the mid-west, princi-

ally in Missouri, Indiana, Ohio and Tennessee.

A new company will be set up in which Salomon will initially hold 55 per cent and the parent company of Handy Andy, where GIB is the 65 per cent majority shareholder, will

hold 45 per cent.

Under the agreement GIB has the right to buy a further

20 per cent of Central Hardware shares at any time over the next five years. Central Hardware turned in \$350.7m sales in 1988 and after-tax profits of \$18.5m.

GIB said yesterday the group saw US DIY activities as a "growing market" and that the new company would benefit from Central's "know-how."

BELGIUM

The Financial Times proposes to publish this survey on:

19 JUNE 1989

For a full editorial synopsis and advertisement details, please contact:

RUTH PINCOMBE
on BRUSSELS (02)513 2816
RUE DUCALE 39 HERTOGSTRAAT,
B1000 BRUSSELS, BELGIUM.

or
LINDSAY SHEPPARD at:
Number One
Southwark Bridge
London
SE1 9HL
Tel: 01 873 3225

FINANCIAL TIMES
TODAY'S BUSINESS NEWSPAPER

Notice to
WARRANTHOLDERSTHE NIPPON FIRE & MARINE
INSURANCE COMPANY, LIMITED

U.S. \$100,000,000

5 1/4 per cent Notes 1993 with Warrants

To the Holders of the above-captioned Warrants:
You are hereby notified that the Board of Directors of The Nippon Fire & Marine Insurance Company, Limited passed resolutions on March 29, 1989 and April 5, 1989, authorising the issue on April 25, 1989 of 30 million new shares of common stock of the Company by way of public offering at a price of 1,101 Yen per share.

The issue of new shares on April 25, 1989, requires an adjustment of the Subscription Price for the Warrants.
With effect from April 25, 1989, the Subscription Price for the Warrants will be adjusted from 888 Yen to 880.20 Yen.

THE NIPPON FIRE & MARINE INSURANCE
COMPANY, LIMITED

Dated: May 10, 1989

This announcement appears as a matter of record only.

May 1989


Elkem

Elkem a/s
U.S. \$100,000,000

Euro-Commercial Paper Programme

Dealers

The Royal Bank of Canada

UBS Phillips & Drew Securities Limited

Arranger

UBS Phillips & Drew Securities Limited

PAN-HOLDING
SOCIETE ANONYME
LUXEMBOURG

As of April 30, 1989, the unconsolidated net asset value was USD 295,393,931.63 i.e. USD 480.32 per share of USD 100 par value.

The consolidated net asset value per share amounted, as of April 30, 1989, to USD 488.74.

PAREUROPE GROWTH SICAV
Société d'Investissement à Capital Variable

10A, Boulevard Royal

R.C. Luxembourg B 25755

Av. aux Actionnaires

Convocation

Nous vous prions de bien vouloir assister à l'Assemblée Générale Ordinaire de PAREUROPE GROWTH SICAV, Société d'Investissement à Capital Variable, qui sera tenue au siège social, 10A, Boulevard Royal, Luxembourg, le Mercredi 24 mai 1989 à 11 heures

et qui sera lue le jour suivant:

1. Recevoir et adopter le rapport de gestion du Conseil d'Administration pour l'exercice clos au 31 décembre 1988.

2. Recevoir et adopter le rapport du Réviseur d'Entreprise pour l'exercice clos au 31 décembre 1988.

3. Recevoir et approuver les comptes annuels arrêtés au 31 décembre 1988.

4. Accorder la répartition bénéficiaire à l'Assemblée.

5. Donner quinze aux Administrateurs et au Réviseur d'Entreprise pour l'accomplissement de leur mandat jusqu'au 31 décembre 1988.

6. Renouveler le mandat du Réviseur d'Entreprise pour un terme d'un an devant expirer à la prochaine Assemblée Générale Ordinaire des Actionnaires.

7. Divers.

Les personnes nommées inscrites au registre des actionnaires à la date de l'Assemblée seront autorisées à voter en donnant procuration en vue du vote.

Les procurations doivent parvenir au siège social au moins 24 heures avant la réunion.

La présente convocation et une formule de procuration ont été envoyées à tous les actionnaires inscrits au 3 mai 1989.

Des formules de procuration sont disponibles sur demande au siège social de la Société.

Pour le Conseil d'Administration
I. Picard
Secrétaire Général

AMEV Financial Highlights

Profit & Loss Account

(millions of guilders)

Adjusted to exceptional items	1988	1987
Life Assurance	228.3	221.1
Non-Life Insurance	38.2	53.8
Other Activities	70.4	44.2
	336.9	319.1
Taxation	(65.9)	(54.6)
Third Party Interests	3.1	(2.1)
	274.1	262.4
Exceptional Items	2.1	29.3
	276.2	291.7

£1 = approx. Dfl 3.60

AMEV Worldwide

AMEV is an international insurance and financial services group based in the Netherlands. Its shares are quoted on the Amsterdam Stock Exchange and AMEV share options are traded on the European Options Exchange. Total assets are now Dfl 26bn.

AMEV operates in 12 countries: Belgium, Denmark, Eire, France, the Netherlands, Spain, the United Kingdom, Australia, New Zealand, Hong Kong, Singapore and the USA.

AMEV in the UK

In the UK AMEV operates through AMEV (UK) Ltd which is the holding company of Gresham Assurance Group, Bishopsgate Insurance Ltd and its subsidiary Leadhull Insurance Ltd.

<p

Let the world leader in ADRs move you closer to American investors.



Simply stated, The Bank of New York administers more sponsored American Depository Receipt programs than any other bank in the world. As a result, no one is more adept at helping you reach American investors.

With The Bank of New York, your ADR facility is managed by the largest U.S. securities processor. That means advanced

record-keeping systems, effective shareholder maintenance and comprehensive corporate trust services. In fact, among major ADR depositaries only The Bank of New York is in the stock transfer business. As a result we offer many services which may complement an ADR program, such as tender and exchange agent as well as dividend reinvestment.

But technology is only one reason why more non-U.S. companies rely on The Bank of New York for ADR services. We're continually looking for new ways to use ADRs. Several industry practices have resulted from our innovation: Level-I sponsored ADRs, ADRs for acquisitions and employee share programs, and sponsored ADRs for debt.

Working with you, our professionals will structure an ADR facility specific to your needs. Our ADR-dedicated staff is the industry's largest and has the experience to advise you on all aspects of ADRs.

Find out how your company can benefit. Call Fred Graef, Vice President, in London at (01) 522-6328 or Joe Velli, Senior Vice President, in New York at (212) 495-7011.

© 1989 The Bank of New York Member FDIC

THE
BANK OF
NEW
YORK

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue

May 1989

\$100,000,000

PEFCO Private Export Funding Corporation

9.45% Secured Notes, Series DD, Due December 31, 1999

BT Securities Corporation

Bank of America NT&SA

Chase Securities, Inc.

Citicorp Securities Markets, Inc.

Dillon, Read & Co. Inc.

J.P. Morgan Securities Inc.

Salomon Brothers Inc.

Chemical Securities, Inc.

County NatWest Government Securities Inc.

First City, Texas-Houston, N.A.

First National Bank of Chicago

Manufacturers Hanover Securities Corp.

NCNB National Bank

Security Pacific Merchant Bank

Continental Bank

FBS Capital Markets Group

First Interstate Bank, Ltd.

Harris Government Securities, Inc.

Marine Midland Securities, Inc.

PNC Securities Corp

Southeast Bank, N.A.

INTERNATIONAL COMPANIES AND FINANCE

Socota weaves an island fortune

The Ismail group is preparing to double its sales, reports Paul Betts

It is a classic rags to riches story, Indian-style. Nearly 60 years ago, Hassan and Mamad Ismail, two brothers, modest farmers, left Porbandar on the north-western coast of India for a better life in Madagascar.

There they set up a trading business in textiles and general goods called Societe Commerciale de Tananarive (Socota). Today their two sons, Salim and Aziz Ismail, run one of the largest industrial groups in the Indian Ocean, managing cotton plantations and textile mills in Madagascar, as well as a large shrimp fishing fleet.

The group employs 8,000 people and has annual sales of nearly \$50m.

The Ismails are now expanding and diversifying their textile business with a new FF150m (\$23.3m) textile weaving plant in Mauritius.

They are also planning to develop in Madagascar their fishing business by investing in new inland shrimp farms. "If all goes well, we should be doubling our turnover during the next few years with these new investments," said Mr Salim Ismail, who heads the family's textile businesses while his cousin Aziz runs the fishing operations.

With the new textile mill the Ismails are taking a calculated risk. The plant, which will produce 7m metres of finished cotton and polyester fabrics annually, is the biggest industrial investment completed to date in the island of Mauritius. Financed in part by the World Bank's International Finance Corporation (IFC) and the European Investment Bank, the plant marks a new phase in the industrialisation efforts of Mauritius.

After successfully developing

a small-scale textile and garment export industry, Mauritius is now seeking to move up-market. Higher wages, full employment, and competition from other low-cost garment makers have increasingly forced Mauritius to develop better designed, more sophisticated, and higher quality textiles to remain competitive.

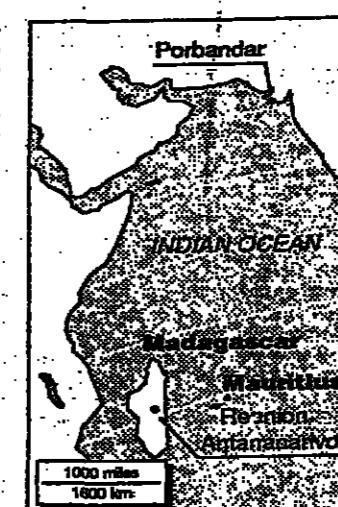
"There is no reason for a heavy textile industry to be more competitive in the Indian Ocean these days than in Europe," said Mr Ismail. "In the cloth production business, labour now accounts for less than 10 per cent of total costs. Indeed, European countries are now importing more and more finished garments from abroad and less and less cloth.

"Our bet is that by being close to our garment manufacturing customers in Mauritius, supplying them quickly with good quality textiles, we can enhance their competitiveness and their export opportunities especially in Europe," he added.

The new Socota textile mill offers customers faster response times and much greater flexibility in choice of patterns, colours and cloths than has been available up to now in the Indian Ocean textile sector. The Ismails are also

French nationals and are as at ease in Paris as they are at their Indian Ocean bases.

France is also the biggest export market for the Mauritian garment and textile business absorbing about half the



island's total textile exports to the EC.

The Ismails, like the Mauritian authorities, are now less worried about the possible implications of an easing of EC trade barriers against rival Asian textile exporting countries which do not enjoy the advantages of the Lome Convention signatories. During the official opening of the Socota mill, government officials in Port Louis expressed considerable concern over the expected intensification of competition in the European textile and garment market when the current multilateral agreements expire in two years time.

"It is one of the reasons why the local textile and garment industry must produce higher value added products. In the upper range of the market, price is not as important as quality and speed," said Mr Salim Ismail. "It is a race against time. Our new mill must reach its production

cruising speed as smoothly as possible to be in a strong position to face the tougher competition of the coming decade."

Mr Ismail is also worried about the risk of overcapacity in the Mauritius textile business. A rival Franco-Moroccan textile venture called Wovenex has recently embarked on a FF300m textile mill investment in Mauritius with the active support of the local authorities. When it comes on stream next year, it is likely to put pressure on the local textile market and on Socota's investment.

But the latest generation of Ismails is showing all the pioneering spirit of its forefathers by ploughing into a new industrial adventure in Mauritius. The Ismails have long been accustomed to taking risks.

After all, although their substantial cotton and textile assets in Madagascar came under state control in the 1970s, they succeeded after long negotiations in retaining overall management of the business with a minority equity stake of 27.5 per cent.

They are now betting that a greater degree of regional economic contacts will develop between various countries deep in the Indian Ocean keen to expand their exports to Europe and other western markets. With their footholds in both Madagascar and Mauritius and a increasingly viable presence in Paris, the Ismails feel they are now well placed to take advantage of this emerging climate of regional economic co-operation.

"We are investing in the long term in Mauritius," said Mr Salim Ismail, who is planning to build himself a villa overlooking one of the island's blue lagoons.

Rise in number of tourists helps Southern Sun profit

By Jim Jones in Johannesburg

A SHARP increase in the numbers of foreign tourists and improved local demand lifted room occupancy rates in the year to March for Southern Sun, South Africa's largest hotel chain.

Average room occupancy rates rose to 62 per cent from 58 per cent, and this contributed to a strong improvement in operating margins. Turnover rose to R20m (£10.8m) from R18m while the operating profit before rent, interest and tax payments was lifted to R3.9m from R3.6m and the pre-tax profit increased to R2.3m from R5.9m.

Mr Bruno Corte, managing director, is worried that recent

government action to cool consumer spending will affect local demand for hotel accommodation. He nevertheless foresees a small increase in occupancy rate as foreign tourism is expected to continue growing.

He warns that this year's profit growth is unlikely to be as strong because of higher interest rates and pressures on operating margins.

Net earnings increased to 35.7 cents a share from 14.8 cents and the annual dividend was lifted to 25 cents from 10 cents. Southern Sun is controlled by South African Breweries, the diversified beer and consumer products group.

Turnover of Edgars, which is controlled by South African Breweries, advanced to R1.58bn (£81.3m) in the 52 weeks to April from R1.18bn in the preceding 52 weeks. This represents a growth of 20 per cent in real terms. The

Focus on fashion raises Edgars' net to R185m

By Jim Jones

EDGARS, one of South Africa's largest clothing retail chains, has lifted annual sales by more than a third but is worried about the prospect of substantially lower sales growth during the current financial year.

The economy is expected to slow as the Government's austerity measures bite and this is likely to affect sales progressively, the directors say.

Net earnings increased to 35.7 cents a share from 14.8 cents and the annual dividend was lifted to 25 cents from 10 cents. Southern Sun is controlled by South African Breweries, the diversified beer and consumer products group.

group's share of the national clothing, footwear, textiles and accessories market has risen to 15.5 per cent.

Pre-tax profit rose to R185m from R155m. The directors attribute the company's strong growth to a successful programme of opening new customer accounts and to a close focus on fashion. The fashion market as a whole grew by 9 per cent. The directors say the sector's overall growth helped lift trading margins.

Net earnings rose to 221 cents from 189 cents and the dividend has been increased to 75 cents from 53.5 cents.

NZ bank slides into loss

By Our Financial Staff

DFC NEW ZEALAND, a privatised investment bank 20 per cent owned by Salomon Brothers of the US, yesterday unveiled a slide into loss for the year to March and announced its withdrawal from retail deposit taking.

After more than doubling loan loss provisions to NZ\$39.0m (US\$39.4m) from NZ\$39.5m, the net loss was NZ\$4.9m against profits of NZ\$21.8m. Mr Keith Sutton, executive director, described the deficit as "understandable given the adverse domestic

business conditions and continuing company failures in New Zealand."

Operating income was down at NZ\$125.8m against NZ\$146.9m. Mr Sutton said DFC was taking action to ensure that corporate lending returned to profitability. Personal deposit taking, which will end in June, is a very small part of DFC's total funding, he said, but has a high transaction overhead.

The remainder of DFC is owned by the local National Provident Fund.

Australian bank write-off

By John Elliott in Hong Kong

HONGKONG BANK of Australia, a subsidiary of Hong Kong and Shanghai Banking Corporation, has made a provision for losses amounting to about A\$9m (US\$7.2m) in its results for 1988. This follows a collapse in March involving one of its customers, National Safety Council, a company operating in the aircraft industry.

The provision was announced yesterday by Mr William Purves, the corporation's chairman at its annual meeting in Hong Kong. On

March 22 the Australian bank was informed that liquidators had been appointed to part of National Safety.

Mr Purves said it decided to make a "substantial provision" against its exposure which reduced profit of the unit from A\$21.9m to A\$12.7m.

Mr Purves added that "in group terms the effect of this change is not material." In March the group announced profits of HK\$4.3bn (US\$533m) for the year to last December after tax and undrawn transfers to inner reserves.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Washington, D.C.

**U.S. \$ 300,000,000
9 3/4% Notes of 1989, due 1996**



Deutsche Bank Capital Markets Limited

Credit Suisse First Boston Limited

Algemene Bank Nederland N.V. Limited

BNP Capital Markets Limited

Daiwa Europe Limited

Goldman Sachs International Limited

Merrill Lynch International Limited

Morgan Stanley International

Nomura International plc

Shearson Lehman Hutton International, Inc.

Swiss Bank Corporation Investment Banking

S.G. Warburg Securities

UBS Phillips & Drew Securities Limited

INTERNATIONAL COMPANIES AND FINANCE

Big supplier starts to think small

Peter Marsh reports on a chemicals company's marketing switch

David Lawson is trying to teach his workforce to think small and expensive rather than big and cheap.

Mr Lawson is managing director of Manchester-based Sulphur Chemicals, part of the Courtaulds textiles and materials group. His company has embarked on a £20m programme to move its product strategy away from high volume, low value materials to goods made in tiny quantities but sold at high prices.

In many ways the changes at Sulphur Chemicals mirror what is happening in much of the chemicals sector in Western Europe, a £25bn-a-year industry that has recovered reasonably well from a poor period in the early 1980s.

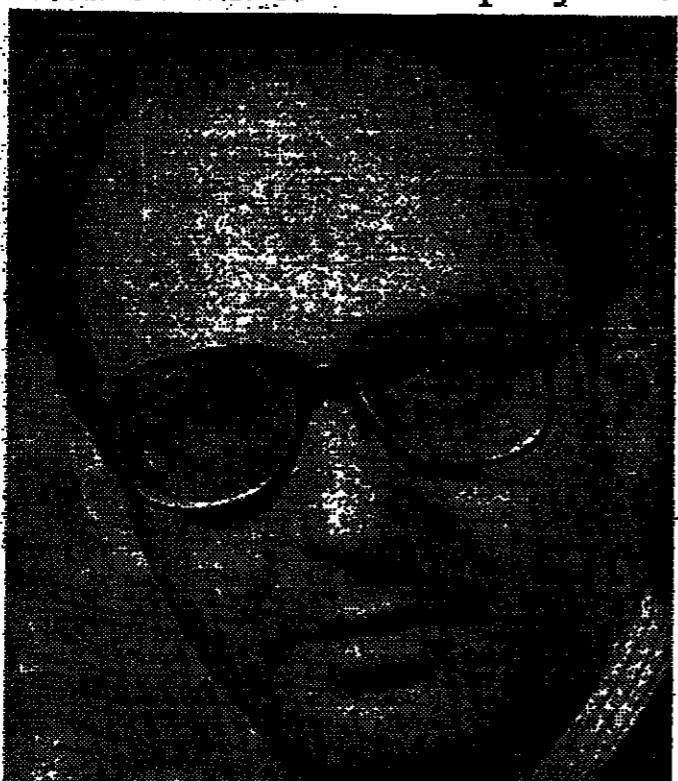
While a decade ago many companies churned out large quantities of commodity materials generally confident they would find customers for them, increased competition and more fragmented markets have in the past few years forced the industry to steer towards more specialised product sectors in which the focus is on tailoring goods to customers' needs.

Such broad business factors — together with the need to think on a global rather than UK scale as a reflection of the increasingly international nature of the chemicals sector — hit home at Sulphur Chemicals about five years ago.

Until then the company, which has annual sales of about £15m and employs 150 people, had existed reasonably happily as a large-scale producer of a smelly and highly poisonous substance called carbon disulphide, a vital raw material for the viscose yarn of the type made in Courtaulds textiles plants.

Much of the output of the Manchester plant, which opened in 1917, was as a result geared expressly to satisfying the requirements of other parts of the Courtaulds group.

That changed, however, when the plant began to look fragile during the 1970s and early 1980s as Courtaulds' textile factories faced with lower demands for viscose through competition from other fibres, cut their



David Lawson: expects turnover to double

requirements for carbon disulphide. Other users of carbon disulphide, which can also act as an ingredient of cellulose film and 'artificial' rubber, failed, meanwhile, to take up the slack in demand.

The position for makers of carbon disulphide has not improved and today the material — of which Sulphur Chemicals is now Britain's only producer — is very much a sunset substance with about 50 per cent overcapacity worldwide.

Around 1985 the outlook for carbon disulphide was already clear and Courtaulds realised it had to broaden activities at the Manchester site if the factory was to keep going. By then employment at the site had fallen by half from the 220 or so people who worked at the plant in the late 1970s.

As the first stage of a survival plan for the Manchester site Courtaulds authorised the construction of a 50m production unit at the site for turning

out batch quantities of specialty chemicals for use in substances such as crop-protection compounds and drugs.

Many of these materials are, like carbon disulphide, based on sulphur (which the company imports mainly from Poland) but involve far more complex manufacturing steps.

The new plant, which has just started up, will probably make 600 tonnes of chemicals in its first year of operation — against the 90,000 tonnes a year capacity of the carbon disulphide facility on the site.

The latter will continue to operate for the foreseeable future, although probably with a reduced output — actual production now is about 40,000 tonnes a year.

Although output by volume of the carbon disulphide unit is certain to dwarf that of the new unit, there is a vast difference in the value of the materials from the two plants. While a tonne of carbon disulphide is

sold for about £200, the same quantity of the chemicals from the new facility can easily fetch a sum 100 times higher.

Mr Lawson, whom Courtaulds recruited two years ago to run the Manchester site from an executive post at the Tootal textiles group, says the first stage of diversification went better than expected.

Materials from the new production unit are already being exported to Japan and the US. Customers include a number of big chemical companies including the US's Exxon and South, Hoechst of West Germany, Beecham and Glaxo of Britain and Ciba-Geigy of Switzerland.

Mr Lawson is sufficiently confident to be talking about another £15m worth of investment at the Manchester site over the next few years to take the company farther along the road of specialty chemicals.

He also expects turnover to double and the proportion of production that is exported to rise over this period from one third to two thirds.

What of the changes for the people on the Manchester site? Mr Lawson, while he has retained some members of the management team which was at Sulphur Chemicals when he arrived, has brought in a number of new people to reflect what he says has been a requirement for "a complete change of philosophy."

"A few years ago we had a small group of established customers in the UK and there really wasn't much selling required," Mr Lawson says. "Now we have to be far more marketing-led and offer more of a technical service to customers."

This approach entails mapping out production requirements for potential purchasers of chemicals well before manufacturing starts. Sometimes it can involve an interaction between Sulphur Chemicals and an outside company during the design stage of a new plant.

Indevo is seeking to expand its corporate financial activities through a complex financial arrangement with Infinia AB, a leading Swedish financial group, which will acquire a majority of Indevo shares.

The new group will have combined assets of SKr5bn (£775m) and operate in the Nordic region as well as Britain, Spain, Switzerland, Singapore and the US.

Mr Sjörgen said the company

European consultancy planned by Indevo

By Robert Taylor
In Stockholm

PLANS ARE well advanced for the creation of a trans-national management consultancy company to rival the American giant McKinsey in the western European market, in the 1990s.

Mr Bertil Sjörgen, chairman of the Swedish concern Indevo, said yesterday it hoped to announce joint ventures this summer with leading consultancy groups in France and West Germany.

It is also talking to a Spanish company with a view to setting up a joint venture.

This follows the recent announcement that Indevo had reached agreement on a joint venture with Telos, the largest independent consultancy in Italy.

Mr Sjörgen added: "A major restructuring in the consultancy business is going on at the moment in Europe, and over the next three to five years we hope to have built up a strong alternative to McKinsey."

Indevo is seeking to expand its corporate financial activities through a complex financial arrangement with Infinia AB, a leading Swedish financial group, which will acquire a majority of Indevo shares.

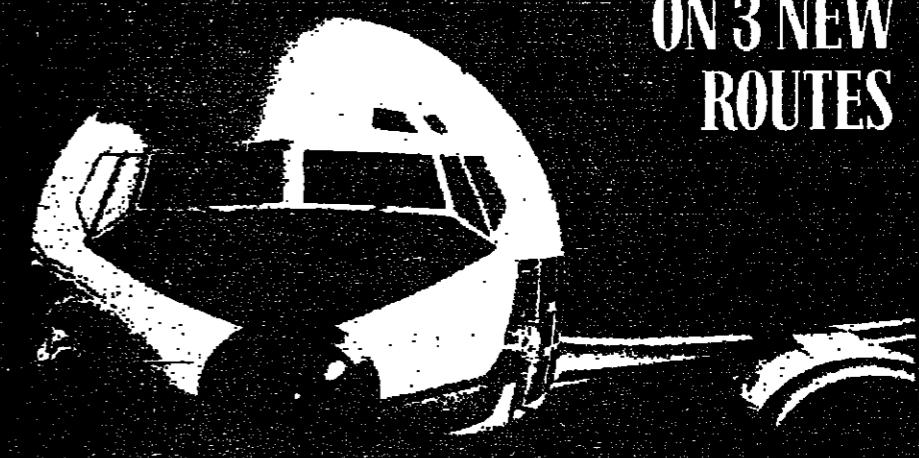
The new group will have combined assets of SKr5bn (£775m) and operate in the Nordic region as well as Britain, Spain, Switzerland, Singapore and the US.

Mr Sjörgen said the company

hoped that the current expansion would enable it to make a flotation on the London Stock Exchange sometime next year.

Indevo has a wide range of business customers in Sweden. They include Volvo, Asea Brown Boveri, SKF, and leading banks.

Its Italian partner Telos has Fiat, Alfa Romeo, Olivetti and Cinzano on its portfolio of clients.

GATWICK-SCANDINAVIA
We've cut the cost of business travelON 3 NEW
ROUTES

Air Europe have cut the cost

of business travel, but not the quality of service. Privileges for passengers include free use of an exclusive airside lounge at Gatwick and lounges at most other airports, a separate Business Class cabin and, of course, superb in-flight service aboard the latest Boeing 737 aircraft.

So now you really can save, but still enjoy the best, when you fly on business. Book through your travel agent or contact us direct on 0345 444737.

Oslo £302 Rtn. Save £54*

Gatwick-Oslo	Dep. 1630	Oslo-Gatwick	Dep. 0730
	Avt. 2115		Avt. 0900

Copenhagen £274 Rtn. Save £48*

Gatwick-Copenhagen	Dep. 1100	Copenhagen-Gatwick	Dep. 1600
	Avt. 1405		Avt. 1655

Stockholm £368 Rtn. Save £64*

Gatwick-Stockholm	Dep. 1755	Stockholm-Gatwick	Dep. 0715
	Avt. 2155		Avt. 0855

*Savings against other carriers' Business Class fares of £314, £322 & £432.

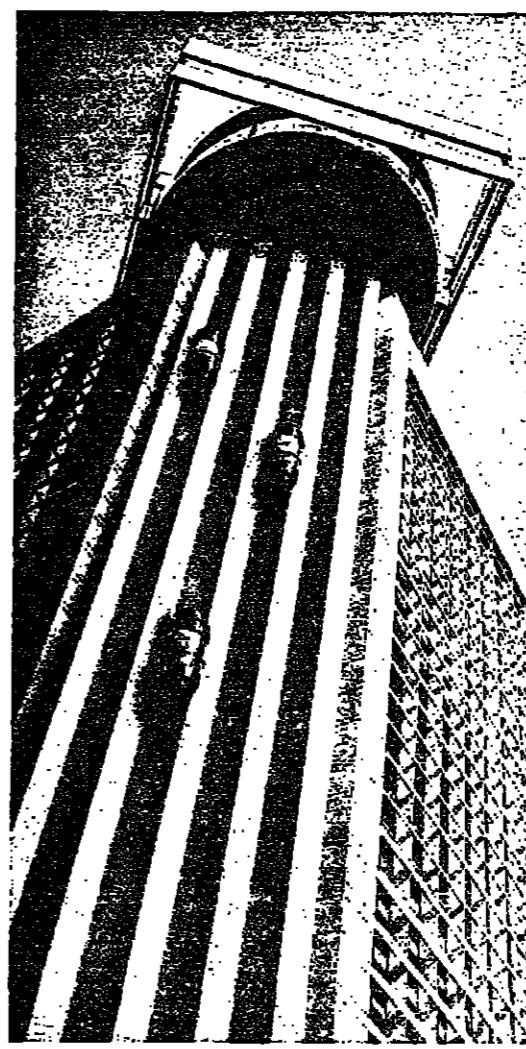
Introductory 'Two for One' offer. Travel Business Class return to Oslo before June 30th, Copenhagen or Stockholm before July 18th, and take a companion free.

**Business
air europe
Class**

TOGETHER WE MEAN BUSINESS

ALSO DAILY SCHEDULED SERVICES FROM GATWICK
TO PARIS, BRUSSELS, MUNICH, GENNA, PALMA,
IBIZA, GIBRALTAR, MALTA AND BY AIR EUROPE EXPRESS
TO ROTTERDAM, DUSSELDORF AND ANTWERP.

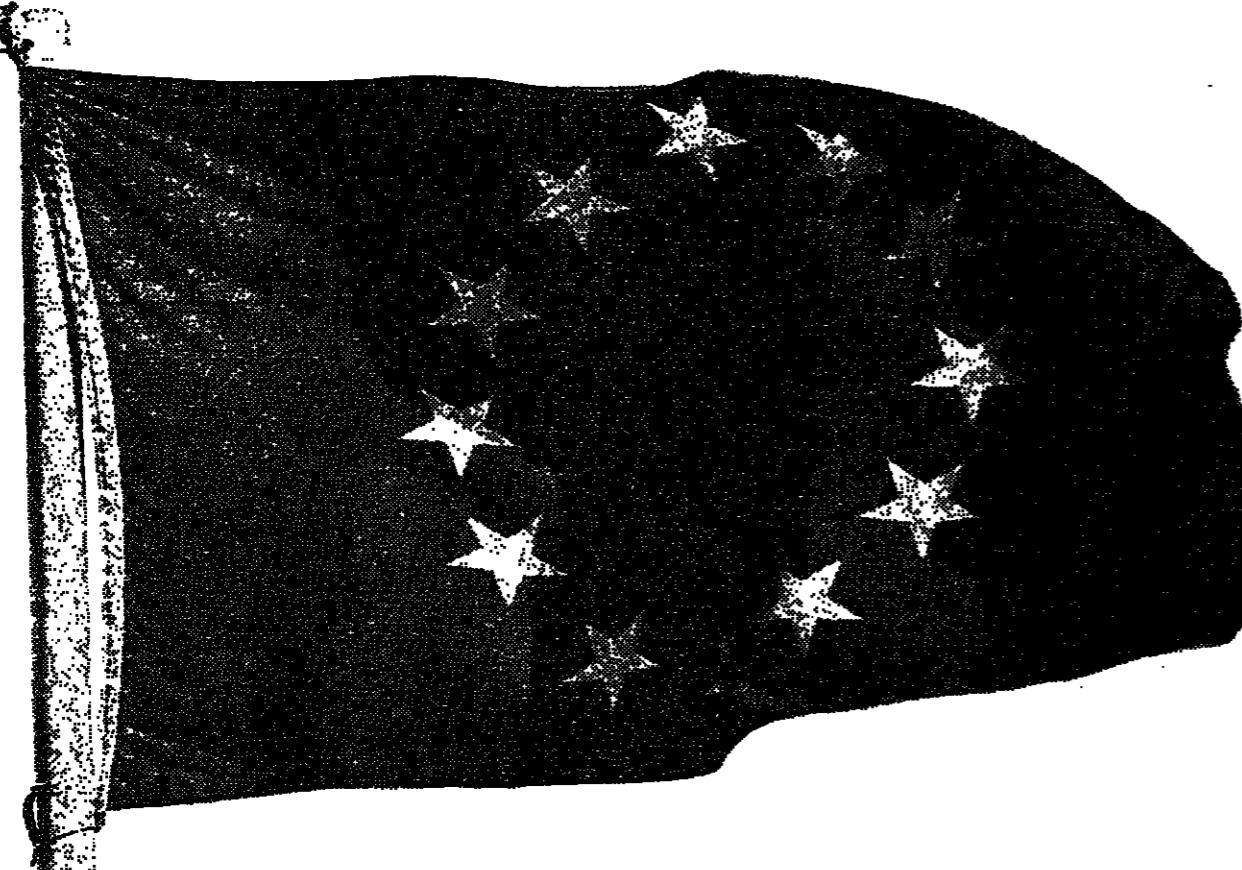
PAN PACIFIC SINGAPORE EXECUTIVE EXPERIENCE



- 2-day/1-night accommodation on the exclusive Kingfisher Floor, accessible via card-operated elevator
- Extended check-out time, 6pm
- A private lounge for entertaining your guests
- Complimentary breakfast, high tea and evening cocktails
- Exclusive butler service (she'll even suggest which tie to go with your suit)
- Complimentary laundry and dry cleaning service
- Complimentary use of super deluxe hospitality suites
- Access to PBX service and Dow Jones News/retrieval service
- Complimentary use of Oasis Health and Fitness Club facilities
- No extra charge for associate or spouse
- 24-hour Business Centre
- Chauffeur'd airport limousine transfer (£345++ each way)
- Other Executive Perks:
 - Choice of 3 video channels with 42 of the latest movies in town
 - Choice of 11 food and beverage outlets
 - Free parking
 - A stone's throw from the financial district
 - 15 minutes from Changi International Airport
 - Only \$325++ per night.*
- Price does not include 10% service charge and 5% government tax.

* Valid from 1 June 1989 - 31 Dec 1989.

FOR INFORMATION AND RESERVATIONS, PLEASE CALL: 01-232-1234, 01-232-1235, 01-232-1236, 01-232-1237, 01-232-1238, 01-232-1239, 01-232-1240, 01-232-1241, 01-232-1242, 01-232-1243, 01-232-1244, 01-232-1245, 01-232-1246, 01-232-1247, 01-232-1248, 01-232-1249, 01-232-1250, 01-232-1251, 01-232-1252, 01-232-1253, 01-232-1254, 01-232-1255, 01-232-1256, 01-232-1257, 01-232-1258, 01-232-1259, 01-232-1260, 01-232-1261, 01-232-1262, 01-232-1263, 01-232-1264, 01-232-1265, 01-232-1266, 01-232-1267, 01-232-1268, 01-232-1269, 01-232-1270, 01-232-1271, 01-232-1272, 01-232-1273, 01-232-1274, 01-232-1275, 01-232-1276, 01-232-1277, 01-232-1278, 01-232-1279, 01-232-1280, 01-232-1281, 01-232-1282, 01-232-1283, 01-232-1284, 01-232-1285, 01-232-1286, 01-232-1287, 01-232-1288, 01-232-1289, 01-232-1290, 01-232-1291, 01-232-1292, 01-232-1293, 01-232-1294, 01-232-1295, 01-232-1296, 01-232-1297, 01-232-1298, 01-232-1299, 01-232-1300, 01-232-1301, 01-232-1302, 01-232-1303, 01-232-1304, 01-232-1305, 01-232-1306, 01-232-1307, 01-232-1308, 01-232-1309, 01-232-1310, 01-232-1311, 01-232-1312, 01-232-1313, 01-232-1314, 01-232-1315, 01-232-1316, 01-232-1317, 01-232-1318, 01-232-1319, 01-232-1320, 01-232-1321, 01-232-1322, 01-232-1323, 01-232-1324, 01-232-1325, 01-232-1326, 01-232-1327, 01-232-1328, 01-232-1329, 01-232-1330, 01-232-1331, 01-232-1332, 01-232-1333, 01-232-1334, 01-232-1335, 01-232-1336, 01-232-1337, 01-232-1338, 01-232-1339, 01-232-1340, 01-232-1341, 01-232-1342, 01-232-1343, 01-232-1344, 01-232-1345, 01-232-1346, 01-232-1347, 01-232-1348, 01-232-1349, 01-232-1350, 01-232-1351, 01-232-1352, 01-232-1353, 01-232-1354, 01-232-1355, 01-232-1356, 01-232-1357, 01-232-1358, 01-232-1359, 01-232-1360, 01-232-1361, 01-232-1362, 01-232-1363, 01-232-1364, 01-232-1365, 01-232-1366, 01-232-1367, 01-232-1368, 01-232-1369, 01-232-1370, 01-232-1371, 01-232-1372, 01-232-1373, 01-232-1374, 01-232-1375, 01-232-1376, 01-232-1377, 01-232-1378, 01-232-1379, 01-232-1380, 01-232-1381, 01-232-1382, 01-232-1383, 01-232-1384, 01-232-1385, 01-232-1386, 01-232-1387, 01-232-1388, 01-232-1389, 01-232-1390, 01-232-1391, 01-232-1392, 01-232-1393, 01-232-1394, 01-232-1395, 01-232-1396, 01-232-1397, 01-232-1398, 01-232-1399, 01-232-1400, 01-232-1401, 01-232-1402, 01-232-1403, 01-232-1404, 01-232-1405, 01-232-1406, 01-232-1407, 01-232-1408, 01-232-1409, 01-232-1410, 01-232-1411, 01-232-1412, 01-232-1413, 01-232-1414, 01-232-1415, 01-232-1416, 01-232-1417, 01-232-1418, 01-232-1419, 01-232-1420, 01-232-1421, 01-232-1422, 01-232-1423, 01-232-1424, 01-232-1425, 01-232-1426, 01-232-1427, 01-232-1428, 01-232-1429, 01-232-1430, 01-232-1431, 01-232-1432, 01-232-1433, 01-232-1434, 01-232-1435, 01-232-1436, 01-232-1437, 01-232-1438, 01-232-1439, 01-232-1440, 01-232-1441, 01-232-1442, 01-232-1443, 01-232-1444, 01-232-1445, 01-232-1446, 01-232-1447, 01-232-1448, 01-232-1449, 01-232-1450, 01-232-1451, 01-232-1452, 01-232-1453, 01-232-1454, 01-232-1455, 01-232-1456, 01-232-1457, 01-232-1458, 01-232-1459, 01-232-1460,



BfG:Your Bank for Europe.

Adjusting to a wider market.

The nineties will see Europe develop into a single market. All forecasts point to fresh dynamism in economic activity and new opportunities for companies which set about preparing for Europe's future single market in good time. Those who take a pole position now by enhancing their competitive ability will experience no problems in adjusting to the wider market.

Talk to us, we are your bank.

As one of Germany's major full-service banks, the BfG is already thinking and acting European today. We are stepping up our co-operation with

our European subsidiaries, while further expanding our international presence. Today, we maintain offices in Amsterdam, Basle, London, Luxembourg, Moscow, Paris and Zurich.

As a member of the Aachener und Münchener Group, we have additional representatives in Belgium, France, Greece, Italy, the Netherlands and the United Kingdom.

The BfG, with its professional and qualified consultancy services, is poised to accompany you into Europe. We are equipped to face the European challenge. So, talk to us, we are your bank.

BfG:Bank Aachener und Münchener Group

BfG:Bank, Postfach 110222, Theaterplatz 2, 6000 Frankfurt am Main 1 · BfG:Bank (Schweiz) AG INGEBA, Aeschengraben 12, Postfach 243, 4010 Basel · Zürich-Branch, Löwenstraße 61, Postfach 677, 8001 Zürich · BfG:HongKong, 13/F Fairmont House, 8 Cotton Tree Drive, Central, HongKong · BfG:Finance Asia Ltd, c/o Jean Bertholet, B.P. 1123, 1233 Luxembourg · BfG:Moskau, Proyezd Khudozhestvennogo Teatra 5/6, Podyezd 4 Kv.35, Moskau 103009 · BfG:New York, 400 Park Avenue, New York, N.Y. 10022 · BfG:Cayman Islands, c/o BfG:New York



Security Pacific Hoare Govett Excellence in Acquisition Finance

This announcement appears as a matter of record only.

£129,900,000

Acquisition and working capital facilities

£20,000,000

Senior subordinated term debt

Marshalls Finance Limited

for the acquisition of
MW Marshall & Company Limited
by its management.

The undersigned structured, arranged
and underwrote these transactions.

Security Pacific Hoare Govett

Funds provided by:

Lead Managers

Security Pacific National Bank
Bank of Tokyo Group
Barclays Bank PLC
The Royal Bank of Scotland plc

Co-Managers

Dresdner Bank AG, London Branch
The Dai-Ichi Kangyo Bank, Limited
The Mitsubishi Trust and Banking Corporation
The Nippon Credit Bank, Ltd.

Participants

Banco di Roma, London Branch
Banque Francaise du Commerce
Exterieur, London Branch
Compagnie Monoges de Banque
Kansallis Banking Group
Skopbank

Societe Europeenne de Banque S.A.
The Saitama Bank, Ltd.
The United Bank of Kuwait Plc
The Yasuda Trust and Banking Company, Limited

Agent
Security Pacific National Bank

Marshalls management team was advised by Price Waterhouse

INTERNATIONAL CAPITAL MARKETS

Japanese brokers flag overseas

Norma Cohen on the high cost of foreign expansion to the Big Four

The legendary muscle of the four leading Japanese securities firms and the fear they inspire in their European and US competitors may be somewhat misplaced, if the key measure of success is profitability.

Indeed, some insights into just what it has cost the four top houses — Nomura Securities, Daiwa, Yamaichi and Nikko — to operate abroad are contained in a surprising publication recently prepared by Nomura.

Japanese securities houses, like most overseas firms operating in London, are not given to freely informing the public about their profits and losses unless required to by law. Even the companies' annual reports do not break down profits and losses of subsidiaries.

As a rule, the only information about how well Japan's Big Four are doing in Europe is gleaned exclusively from filings at Companies House required by UK law. And, of the Big Four, Nomura and Daiwa have not yet filed annual earnings for the year ended September 1988, even though they are supposed to do so within three months of closing their accounts.

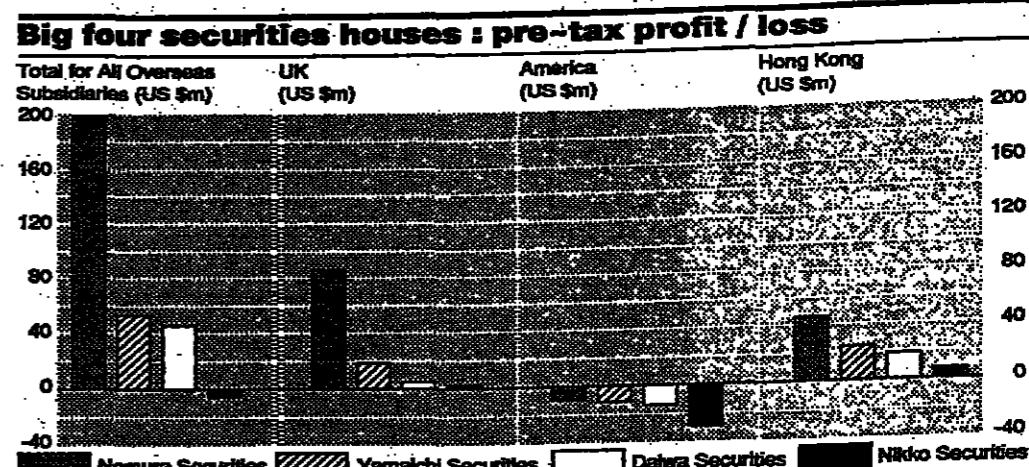
Not surprisingly, Nomura's new guidebook shows the profitability of its overseas operations dwarfing those of its three smaller competitors. The Japanese have apparently found it the roughest going in the American markets, with all four firms posting substantial pre-tax losses in the year to last September — a period that admittedly includes the 1987 stock market crash. Nomura, for instance, lost \$15m, more than either Daiwa Securities or Yamaichi Securities, which lost \$11m and \$13m respectively.

Nikko Securities sustained the largest losses in the US, showing a pre-tax shortfall of \$31m for that year. The loss was sufficient to make it the only one of the four to show an overall loss — of \$5m — overseas for the year.

Nikko said it had been more heavily involved in US equities than its competitors and also sustained losses in a fixed-income arbitrage unit that has been closed down. The firm has since also sharply pared its US equities business, as has Nomura.

Furthermore, according to Mr Steven Arlind, Nikko's US executive director, the US subsidiary has eradicated losses for the six months ended March 1988, earning a slight profit.

Another perspective on the



Source : Nikkei Newsletter on Bond & Money, Jan. 15 1988

showing a pre-tax shortfall of \$31m for that year. The loss was sufficient to make it the only one of the four to show an overall loss — of \$5m — overseas for the year.

Nikko's official said that part of the latest setback reflected the high cost of moving to new larger premises — an explanation also offered by Daiwa.

Daiwa shows after-tax profits

for the year to September 1987 at \$6.5m — which includes a \$2.5m tax credit — down from \$18.6m after-tax profits of about \$23m.

Yamaichi, which has filed its 1988 fiscal year returns at Companies House, shows after-tax profits for that period of \$5.8m, down sharply from \$24.3m the year before. However, the firm's 1987 profits do reflect a sharp increase in the 25.8m recorded in 1986 when Yamaichi lagged well behind its larger competitors.

Of course, the intense competition in all these markets has made business tough for everyone. Pressure to cut commissions and fees and to underwrite loss-leading business to gain market share has proved an expensive exercise all round. But one thing is sure — the Japanese are not having a free ride.

Marketing the new contract

internationally will be a key factor in its success, said Enviro Futures Canada, which plans to promote the new bond contract. A number of domestic dealers are committed to support it.

Desjardins Credit Union,

the largest Quebec-based

financial institution, is moving

into full-service securities

trading and is linking up with

rival bank Desjardins Langlois

via a C\$10m (US\$45m) deal.

Desjardins has 1,850

branches and 10 affiliated

subsidiaries. It plans to develop

an active role in securities

trading.

Marketing the new contract

internationally will be a key

factor in its success, said Enviro

Futures Canada, which

plans to promote the new bond

contract. A number of domes-

tic dealers are committed to

support it.

Desjardins Credit Union,

the largest Quebec-based

financial institution, is moving

into full-service securities

trading and is linking up with

rival bank Desjardins Langlois

via a C\$10m (US\$45m) deal.

Desjardins has 1,850

branches and 10 affiliated

subsidiaries. It plans to develop

an active role in securities

trading.

The decision had been

widely expected following

the central bank's appointment

of an administrator for UBC last

month. The official shut down

the bank's operations to prevent

preferential treatment

being given to some creditors.

Mr Antoine Obegi, UBC's

managing director, and one of

the bank's executives were

arrested in mid-April and

charged with mismanagement

of bank funds. Project Holding

Sal and Société Libérale d'In-

vestissement International,

Lebanese companies, own 51

per cent and 49 per cent

respectively of UBC.

The Bank of France said pro-

visions needed to cover poten-

tially bad loans, together with

losses associated with illegal

activities, would exceed

FRF300m (US\$45m).

The decision had been

widely expected following

the central bank's appointment

of an administrator for UBC last

month. The official shut down

the bank's operations to prevent

preferential treatment

being given to some creditors.

The decision had been

widely expected following

the central bank's appointment

of an administrator for UBC last

month. The official shut down

the bank's operations to prevent

preferential treatment

being given to some creditors.

The decision had been

widely expected following

the central bank's appointment

of an administrator for UBC last

month. The official shut down

the bank's operations to prevent

preferential treatment

being given to some creditors.

The decision had been

widely expected following

the central bank's appointment

of an administrator for UBC last

month. The official shut down

the bank's operations to prevent

preferential treatment

being given to some creditors.

The decision had been

widely expected following

the central bank's appointment

of an administrator for UBC last

month. The official shut down

the bank's operations to prevent

preferential treatment

being given to some creditors.

The decision had been

widely expected following

INTERNATIONAL CAPITAL MARKETS

New issues again dominate trading

By Andrew Freeman

NEW-ISSUE activity gave a buoyant impression to Euro-bond markets yesterday, but underlying support remained weak. The dismal performance of government bond markets did little to help sentiment.

The fixed-rate US dollar sector was tapped, with two deals arousing considerable comment.

A \$100m seven-year deal for the Industrial Development Bank of India (IDBI) was brought by Credit Suisse First Boston to a sceptical reception. The bonds were priced at 100% to yield 103 basis points over US Treasuries.

Several houses are understood to have been bidding for the deal some weeks ago at around 95 basis points over Treasuries, well away from where they believed there was

tension to underwriting commitments. However, away from the syndicate broker screens were displaying prices of less than 94% bid, way outside fees.

The proceeds were unswapped by the borrower, although most investors are believed to have asset-swapped their bonds to achieve floating-rate funds at around 27 basis points over Libor.

Investors who declined to buy the bonds said that after swapping they wanted a spread of around 30 basis points over Libor.

Banque Paribas Capital Markets (BPCM) was the lead manager of a \$200m seven-year deal for Qantas, the Australian airline company. The bonds came with a 9.3% per cent coupon and were priced at 101% to yield some 63 basis points over Treasuries.

The deal met a slow reception, in part because the Treasury market fell by around 1% point. BPCM was quoting the bonds at less than 95 bid, outside fees of 1% per cent. An official said there had been demand

from institutions in a range of countries including the UK and the Middle East.

Comments from syndicate managers concentrated on the pricing, which was described as rather tight. The maturity of the deal was felt to be in line with limited demand for dollar bonds, but several co-managers are thought to have sold their allocations back to the lead manager.

New-issue traders said the terms were generous and the bonds were trading inside fees at less than 90 bid, after an earlier high of less than 91 bid. The proceeds were unswapped.

Daiwa Europe was the lead manager of an Ecu75m three-year deal for Abbey National which started slowly. The bonds came with a 9% per cent coupon and were offered to investors at less than 95 fees to yield 9 per cent.

Commerzbank was the lead manager of a DM150m four-year dual currency deal for its own subsidiary. The deal can be redeemed in either dollars or D-Marks. It met a good reception.

Elsewhere, Nomura International launched a \$150m equity warrant deal for Kenwood. The five-year deal came with an indicated coupon of 5% per cent and was swapped up. The paper was quoted by Nomura

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Shoko Chukin Bank	50	9.3	101 1/2	1994	1 1/2	Daiwa (Europe)
Standard Corp.	200.1	9.5	101 1/2	1994	1 1/2	BPCM
Korean Corp.	50	9.5	101 1/2	1994	1 1/2	Nomura Int.
Ind.Dev.Bk of India	100	9.5	100 1/2	1994	1 1/2	Merrill Lynch
SEK (d)	30	17 1/2	100	1991	2	Merrill Lynch
CANADIAN DOLLARS						
LB Rheinland Platz Fin.	65	11	101 1/2	1992	2 1/2	Mitsubishi Fin.
AUSTRALIAN DOLLARS						
Full Capital (UK) (d)	55	(c)	102	1994	1 1/2	Fuji Int.
ECUs						
Abbey National	75	9	101 1/2	1992	2 1/2	Daiwa (Europe)
D-MARKS						
Commerzbank Overseas Fin. (d) (a)	150	8 1/2	100	1993	n/a	Commerzbank
STERLING						
Avis Europe	75	11 1/2	100 1/2	1998	1 1/2	Samuel Montagu
YEN						
Royal Trustco (b)	60	7.7	102	2004	1 1/2	Sanwa Int.
400m equity warrants. (a)Private placement. (b)Fees. (c)Borrower may repay interest and principal in DM or US\$ at a break even of DM1.67 to 8. (d)Payable in AS for 20 years, then in Yen at long-term prime + 1%. (e)Step down coupon first year at 16.7%, and thereafter at 14%. (f)Redemption linked to Gold to US\$ rate.						

real investor demand for dollar-denominated paper. If they won the mandate, they intended to persuade the borrower to make the bonds cheaper before launch.

This was an implicit warning to the borrower following its experience with a \$25m deal for the Indian state-owned Oil and Natural Gas Commission last year, which was finally launched by BPCM at a spread rumoured to have been well outside the price at which the mandate was originally awarded.

A CSFB official said it had identified demand before launching yesterday's deal and had found institutional interest in Japan, Italy and Germany. CSFB took a quarter of the deal itself.

It was quoting the paper at less than 1% bid, a discount equivalent

ITT unveils further employee stock ownership plan

By Karen Zagor in New York

ITT, the big US industrial and insurance conglomerate which has been the subject of Wall Street takeover speculation, yesterday announced an employee stock ownership plan (Esop) coupled with a 12m-share buyback.

Mr Rand Araszkog, chief executive, said the Esop would hold

ITT will use the proceeds from the Esop to repurchase an additional 12m shares. The company said this was to prevent dilution to existing shareholders.

It has already bought back more than 12m shares under a separate programme which allows for the repurchase

of up to 15m shares in ITT.

Mr Araszkog said the Esop would "allow us to increase our contributions to the existing employee savings plan at nominal additional cost to the company."

More than 47,000 US-based salaried employees will benefit from the plan.

ITT's 1988 earnings were

700m of newly issued convertible preferred shares. Combined with an existing plan, it would boost employee ownership from 4 per cent to 11 per cent of the company's stock. Mr Araszkog said the Esop would borrow the money to fund the benefits with ITT guaranteeing the debt.

ITT will use the proceeds from the Esop to repurchase an additional 12m shares. The company said this was to prevent dilution to existing shareholders.

It has already bought back more than 12m shares under a separate programme which allows for the repurchase

of up to 15m shares in ITT.

Mr Araszkog said the Esop would "allow us to increase our contributions to the existing employee savings plan at nominal additional cost to the company."

More than 47,000 US-based salaried employees will benefit from the plan.

ITT's 1988 earnings were

700m of newly issued convertible preferred shares. Combined with an existing plan, it would boost employee ownership from 4 per cent to 11 per cent of the company's stock. Mr Araszkog said the Esop would borrow the money to fund the benefits with ITT guaranteeing the debt.

ITT will use the proceeds from the Esop to repurchase an additional 12m shares. The company said this was to prevent dilution to existing shareholders.

It has already bought back more than 12m shares under a separate programme which allows for the repurchase

of up to 15m shares in ITT.

Mr Araszkog said the Esop would "allow us to increase our contributions to the existing employee savings plan at nominal additional cost to the company."

More than 47,000 US-based salaried employees will benefit from the plan.

ITT's 1988 earnings were

700m of newly issued convertible preferred shares. Combined with an existing plan, it would boost employee ownership from 4 per cent to 11 per cent of the company's stock. Mr Araszkog said the Esop would borrow the money to fund the benefits with ITT guaranteeing the debt.

ITT will use the proceeds from the Esop to repurchase an additional 12m shares. The company said this was to prevent dilution to existing shareholders.

It has already bought back more than 12m shares under a separate programme which allows for the repurchase

of up to 15m shares in ITT.

Mr Araszkog said the Esop would "allow us to increase our contributions to the existing employee savings plan at nominal additional cost to the company."

More than 47,000 US-based salaried employees will benefit from the plan.

ITT's 1988 earnings were

700m of newly issued convertible preferred shares. Combined with an existing plan, it would boost employee ownership from 4 per cent to 11 per cent of the company's stock. Mr Araszkog said the Esop would borrow the money to fund the benefits with ITT guaranteeing the debt.

ITT will use the proceeds from the Esop to repurchase an additional 12m shares. The company said this was to prevent dilution to existing shareholders.

It has already bought back more than 12m shares under a separate programme which allows for the repurchase

of up to 15m shares in ITT.

Mr Araszkog said the Esop would "allow us to increase our contributions to the existing employee savings plan at nominal additional cost to the company."

More than 47,000 US-based salaried employees will benefit from the plan.

ITT's 1988 earnings were

700m of newly issued convertible preferred shares. Combined with an existing plan, it would boost employee ownership from 4 per cent to 11 per cent of the company's stock. Mr Araszkog said the Esop would borrow the money to fund the benefits with ITT guaranteeing the debt.

ITT will use the proceeds from the Esop to repurchase an additional 12m shares. The company said this was to prevent dilution to existing shareholders.

It has already bought back more than 12m shares under a separate programme which allows for the repurchase

of up to 15m shares in ITT.

Mr Araszkog said the Esop would "allow us to increase our contributions to the existing employee savings plan at nominal additional cost to the company."

More than 47,000 US-based salaried employees will benefit from the plan.

ITT's 1988 earnings were

700m of newly issued convertible preferred shares. Combined with an existing plan, it would boost employee ownership from 4 per cent to 11 per cent of the company's stock. Mr Araszkog said the Esop would borrow the money to fund the benefits with ITT guaranteeing the debt.

ITT will use the proceeds from the Esop to repurchase an additional 12m shares. The company said this was to prevent dilution to existing shareholders.

It has already bought back more than 12m shares under a separate programme which allows for the repurchase

of up to 15m shares in ITT.

Mr Araszkog said the Esop would "allow us to increase our contributions to the existing employee savings plan at nominal additional cost to the company."

More than 47,000 US-based salaried employees will benefit from the plan.

ITT's 1988 earnings were

700m of newly issued convertible preferred shares. Combined with an existing plan, it would boost employee ownership from 4 per cent to 11 per cent of the company's stock. Mr Araszkog said the Esop would borrow the money to fund the benefits with ITT guaranteeing the debt.

ITT will use the proceeds from the Esop to repurchase an additional 12m shares. The company said this was to prevent dilution to existing shareholders.

It has already bought back more than 12m shares under a separate programme which allows for the repurchase

of up to 15m shares in ITT.

Mr Araszkog said the Esop would "allow us to increase our contributions to the existing employee savings plan at nominal additional cost to the company."

More than 47,000 US-based salaried employees will benefit from the plan.

ITT's 1988 earnings were

700m of newly issued convertible preferred shares. Combined with an existing plan, it would boost employee ownership from 4 per cent to 11 per cent of the company's stock. Mr Araszkog said the Esop would borrow the money to fund the benefits with ITT guaranteeing the debt.

ITT will use the proceeds from the Esop to repurchase an additional 12m shares. The company said this was to prevent dilution to existing shareholders.

It has already bought back more than 12m shares under a separate programme which allows for the repurchase

of up to 15m shares in ITT.

Mr Araszkog said the Esop would "allow us to increase our contributions to the existing employee savings plan at nominal additional cost to the company."

More than 47,000 US-based salaried employees will benefit from the plan.

ITT's 1988 earnings were

700m of newly issued convertible preferred shares. Combined with an existing plan, it would boost employee ownership from 4 per cent to 11 per cent of the company's stock. Mr Araszkog said the Esop would borrow the money to fund the benefits with ITT guaranteeing the debt.

ITT will use the proceeds from the Esop to repurchase an additional 12m shares. The company said this was to prevent dilution to existing shareholders.

It has already bought back more than 12m shares under a separate programme which allows for the repurchase

of up to 15m shares in ITT.

Mr Araszkog said the Esop would "allow us to increase our contributions to the existing employee savings plan at nominal additional cost to the company."

More than 47,000 US-based salaried employees will benefit from the plan.

ITT's 1988 earnings were

700m of newly issued convertible preferred shares. Combined with an existing plan, it would boost employee ownership from 4 per cent to 11 per cent of the company's stock. Mr Araszkog said the Esop would borrow the money to fund the benefits with ITT guaranteeing the debt.

ITT will use the proceeds from the Esop to repurchase an additional 12m shares. The company said this was to prevent dilution to existing shareholders.

It has already bought back more than 12m shares under a separate programme which allows for the repurchase

of up to 15m shares in ITT.

Mr Araszkog said the Esop would "allow us to increase our contributions to the existing employee savings plan at nominal additional cost to the company."

More than 47,000 US-based salaried employees will benefit from the plan.

ITT's 198

UK COMPANY NEWS

Trafalgar House beats estimates with £114m

By Clare Pearson

TRAfalgar House, the shipping, property and construction group, yesterday announced a better-than-expected 33 per cent rise to £113.8m in interim pre-tax profits, thanks mainly to a strong contribution from UK commercial property interests.

At the same time the company unveiled plans to demerge its oil interests in a separate listed company and to buy a third London hotel, Dukes in St James's, for £15.7m.

The oil and gas interests, for which Trafalgar was unable to obtain a satisfactory price after they were put up for sale last summer, are to be demerged as Hardy Oil and Gas through a distribution of shares to Trafalgar's shareholders.

Earnings per share for the six months to end-March rose 31 per cent to 18p (13.7p), and the dividend is lifted to 8p (7.2p).

The result was scored on turnover of £1.42bn (£1.21bn).

The oil and gas results were excluded from all the figures.

Mr Eric Parker, chief executive, struck an optimistic note about prospects for the property and investment division, which lifted operating profits



Eric Parker: commitment to five-star leisure market.

See Lex

Bullers chairman voted out

By Vanessa Houlier

SHAREHOLDERS AT the annual meeting of Bullers, maker of fine arts and giftware, yesterday refused to re-elect Mr John Briggs, the company's chairman and chief executive.

Mr Allan Jones, a director,

said the shareholders' decision came as a surprise to the board. There was no discussion at the meeting prior to the vote, he added.

The outcome was decided by a poll, in which 2.2m votes were against Mr Briggs's re-

Receivers defer Sound Diffusion decision

THE JOINT receivers of Sound Diffusion, the electrical equipment leasing group, said yesterday that they had met the creditors' committee and decided, with two in favour and one strongly opposed, to defer a decision over whether the company should be placed in liquidation.

At a meeting on March 3, creditors had called for the group to be liquidated.

Mr Christopher Morris and

Mr Tony Houghton of Touche Ross, noted that since the meeting, Department of Trade inspectors had been appointed to investigate the affairs of

Blagden Industries and Ertexine House.

"The Financial Services Act, as it impacts on Life Assurance and Pensions, imperils the very people it was meant to protect."

"The paradox is that for legislation aimed at consumer protection, the Act's two main results are increased costs and a reduction in choice for the consumer."

"There is, in my view, no true equivalence between a statement from a direct salesman that he only works for the firm that employs him and the requirement for an Independent Financial Adviser to disclose the commission he receives."

"Far from its declared aim of polarising sales outlets into either 'independent' or 'tied', the Act has created for the consumer an 'Alice in Wonderland' world where the same large corporation - Bank, Building Society or whatever - may be both 'independent' and 'tied'. Does anybody really believe that the ordinary consumer will be able to tell the difference?"

"NPI is one of the few consistent champions of the Independent Financial Adviser."

JEREMY HARDIE, CHAIRMAN, NPI
153rd AGM TUESDAY 9th MAY 1989

NPI's financial strength, products, past performance and high standards of service are acknowledged throughout the marketplace. As recognised leaders in the field of pensions 1988 saw NPI's annual premiums rise to an all time record of £33 million - an increase of 30% over 1987.

For more details of NPI or to obtain a copy of the Annual Report and Accounts please ring Kate Maxwell on 0892 705703.



IT PAYS TO LISTEN TO EXPERTS

Stitching up the international market

Alice Rawsthorn sees the logic of a merger between Coats Viyella and Tootal

MANY years ago, or so the story goes, the heads of J & P Coats and English Sewing Cotton, two of the great trading empires of 19th Century Britain, divided the world market for sewing thread between them.

The story is probably apocryphal. Yet Coats Viyella and Tootal, the giant textile groups that inherited Coats and English Sewing, dominate the thread market to this day.

Yesterday Coats announced its intention to acquire Tootal. If it succeeds, it will not only secure an estimated 33 per cent of the £1.5bn thread market but will augment its interests in the production of clothing and home textiles in the UK.

Whether Coats succeeds depends on the outcome of the current discussions between Sir David Alliance, its chairman, and Mr Geoffrey Maddrell, chief executive of Tootal.

The two men could scarcely be less similar. Sir David, who arrived in Britain as a penniless émigré in the 1950s, has wheeled and dealled his way to create Europe's biggest textile group. Mr Maddrell is cast in the milder mould of the business school strategists who have risen within British industry in the 1980s.

For Tootal, the talks may form the final stage of a frustrating period in which it has struggled to stave off the advances of Mr Abraham Gold-



Geoffrey Maddrell (left), chief executive of Tootal and Sir David Alliance, chairman of Coats

overseas sourcing is attractive.

Yet the real appeal lies in thread. Although Coats and Tootal are the leading players in the world market, their activities tend to be geographically complementary. In Europe, Coats is stronger in the south and Tootal in the north. In North America, Coats concentrates on consumer and Tootal on industrial thread.

Coats dominates Latin America. While Tootal is the leading player in the Far East.

Tootal's presence in the Far

East is especially appealing with China, that has enabled it to set up a series of joint ventures to source low cost Chinese yarn to supply its international thread interests.

There is a possibility, however, that the combination of Coats and Tootal's thread companies could trigger a monopoly investigation in Europe or the US.

Coats, with gearing of about 5 per cent, has the capacity to raise the \$400m or so that the City reckons it must pay for Tootal. Yet the City is less sanguine as to whether it has the managerial ability to cope with such a sizeable acquisition.

When Sir David orchestrated the takeover of Coats Patons in 1985 he fulfilled his ambition of controlling an international force in textiles. But since last spring, when the UK textile industry has been hit by the strength of sterling, Coats Viyella has floundered.

Its pre-tax profits plummeted by 36 per cent to £135m on sales of \$1.85bn in 1988. Coats has been forced to resort to painful cost cutting which has reduced its worldwide workforce by about 4,000 to 67,500 since the start of 1988.

The restructuring is far from completed. But Sir David, who has never been far away from any of the wheeling and dealing in textiles, could not resist the temptation of Tootal.

Whether he can clinch a deal on with Mr Maddrell by the deadline of midnight on Thursday remains to be seen.

International Signal founders quit Ferranti

By Terry Dodsworth

MR JAMES GUERN and Mr Clyde Ivy, the two founders of International Signal, the secret defence group acquired by Ferranti 18 months ago, are leaving the company to pursue private interests.

Their departure will be accompanied by the purchase of ISC Technologies and a 60 per cent shareholding in Electronic Systems, a small Nigerian group. Ferranti refused to put a figure on the sale price of these two operations, but said that it was equal to their net book value of less than \$100,000.

According to Ferranti, Mr Guern, who was unobtainable yesterday, had made the decision to leave the merged group because he was an entrepreneur who preferred the environment of a small privately-owned company.

The sale of the two divisions will reduce Ferranti's turnover by around \$20m out of a total of \$1bn. The company said there should be some cost savings. The effect on the balance sheet should be negligible, it added, and the businesses have not been making any contribution to group pre-tax profits.

Hoskyns returns to market

By Terry Dodsworth, Industrial Editor

HOSKYNNS, the computing services business acquired 18 months ago by Plessey, has lost around £1.5m on the shares placed yesterday. These were originally acquired at 410p when Plessey bought a controlling stake in Hoskyns from Martin Marietta, the US electronics group.

The placing of 8m shares at 390p a piece, followed a commitment made by Plessey to maintain its share price for a period of time.

Hoskyns wanted to maintain its quotation to enable it to continue to make acquisitions over anti-monopoly commitments to the UK Government that would allow them to renew their bid: if the two companies can come to an agreement with the authorities, they are likely to renew their assault within the next few weeks.

Some analysts said that the decision to go ahead with the placing now was part of Plessey's defensive strategy, aimed at highlighting its value.

Mr Geoff Unwin, Hoskyns chairman, said that the timing of the deal was connected to the removal of uncertainty over Plessey's position following publication of the Monopolies and Mergers Commission report on the proposed takeover.

The company wanted to return to a position of having freely traded shares, he said, to help it with an ambitious expansion programme, while keeping top-level staff at a time of acute shortages.

Trafalgar House Results for the half-year to 31st March 1989.

Highlights.

- ★ Pre-tax profits up 33 per cent to £113.8 million.
- ★ Earnings per share up 31 per cent to 18.0p.
- ★ Interim dividend up 11 per cent to 8.0p per share.
- ★ Turnover up 18 per cent to £1.4 billion.
- ★ Record operating profits.
- ★ Demerger of oil and gas exploration and production interests proposed.
- ★ Group well placed to concentrate on three main Divisions.
- ★ Encouraging prospects for the full year.

Year to	Half-Year to March	
	1989	1988
£m	£m	£m
2,676.3 Turnover	1,421.2	1,207.1
Operating profit:		
149.1 Property and investment	80.7	50.5
53.5 Construction and engineering	23.8	20.8
46.5 Shipping and hotels	18.9	18.3
6.9 Oil and gas (note 1)	-	3.9
256.0 Total operating profit	122.6	93.5
229.1 Profit before taxation	113.8	85.3
182.0 Profit after taxation (note 2)	90.6	67.8
Earnings per		
36.6p Ordinary share (note 3)	18.0p	13.7p
Dividend per		
16.0p Ordinary share	8.0p	7.2p

Note 1. The results of the Oil and Gas Division for the six months to March 1989 have been treated as part of the demerger adjustment and excluded from the figures shown above.
Note 2. Interest has been provided at 20% (1988 20%) based on estimates for the year.
Note 3. The average number of Ordinary shares in issue during the half-year to March 1989 was 495 million compared with 491 million in the first half of 1987/88.
Note 4. The figures for the year to September 1988 are as disclosed in the Group's accounts at that date which have been delivered to the Registrar of Companies. The auditor's report on the accounts was unqualified.

TRAfalgar House
PUBLIC LIMITED COMPANY

THIS ADVERTISEMENT HAS BEEN APPROVED BY TOUCHE ROSS & CO WHO IS AUTHORISED TO CARRY ON INVESTMENT BUSINESS BY THE INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES

UK COMPANY NEWS

Smurfit advances 54% but warns on costs

By Vanessa Houlder

IN A year of unparalleled achievement Jefferson Smurfit Group, the Dublin-based packaging undertaking, saw its pre-tax profits advance by 54 per cent.

It warned, however, that the outcome of the current year was difficult to predict. Overall demand remained buoyant but increased costs were becoming more difficult to recover.

For the year ended January 31, 1989 profit came to £236.35m, equivalent to £198.61m, against £153.86 in the previous year.

Turnover increased from £1.16bn to £1.37bn. Trading margins improved from 9 per cent to 12 per cent as a result of volume improvements, strong pricing and cost savings.

North America, which contributed 62 per cent of pre-interest profits, showed a gain of 39 per cent to £158m. A strike in the two US newspaper mills resulted in an opportunity loss of £25m.

Ireland, which accounts for 5.9 per cent of profits, showed an increase of 48 per cent to

£15.03m after strong demand, increased exports and improvements in turnaround situations.

In Latin America, profits nearly doubled to £39.69m, reflecting a full year's ownership of the Venezuelan business and good growth, via CCA, in Mexico.

In the UK, there was an increase of 75 per cent to £3.3m after margin improvement, while Continental Europe saw a rise of 21.5 per cent to £3.85m.

An extraordinary charge of £2.6m related to provisions on five non-performing investments.

Gearing increased from 30 per cent to 37 per cent after outlays of £190.5m on acquisitions and capital expenditure of £26m. Net interest costs rose from £16.2m to £19.58m.

Earnings per share were up 49 per cent to 47p (31.6p). A final dividend of 30.1p makes a total of 4.372p for the year (3.975p).

COMMENT

That Smurfit is finding it

COMPANY NEWS IN BRIEF

AEROSPACE ENGINEERING has acquired, from the receiver, the fixed assets and goodwill of Cartis Inspection Technology for £115,000 cash. Cartis designs and manufactures real-time inspection equipment used in the non-destructive testing and analysis of materials and components. **CHELSEA MAN** is changing its year-end from March 31 to May 31 following the acquisition of

the 118 shops bought last December. Accounts can then be prepared in the summer, when trading is seasonally low. **LADEBOKE GROUP**'s property division has acquired the freehold of the former hospital site on St Vincent Street in Glasgow's central business district for £3m.

PALMERSTON HOLDINGS has purchased the freehold of two London buildings for £6m. The

properties are Hope House, 45 Great Peter Street, SW and Tech West Centre, Warble Way, W.

TABACOFINA: Rothmans International now owns 97.75 per cent of the capital following its cash offer for the publicly held 40 per cent.

TATE AND LYLE offer for the outstanding shares in Redpath is declared proposed. Earnings per share stood at 11.93p (11.72p).

McCarthy & Stone shares drop after warning

THE SHARE price of McCarthy & Stone, Britain's biggest builder of retirement homes, yesterday fell 84p to 251p after the company warned that sales of sheltered housing had fallen sharply in the first four months of this year, writes Andrew Taylor.

People over 65 also have more spending power, are remaining active and living longer than their parents. They have become an increasingly important purchasing force for a whole range of goods and services.

Trading conditions had worsened since Christmas and unless there was an improvement the group would have difficulty improving on last year's pre-tax profit of £24.1m.

Mr McCarthy said the company had reduced its work in progress in line with market conditions. This had contributed to its decision at the end of January to make 142 of its 3,000 staff redundant.

The company had also sold some of its town centre sites, previously earmarked for retirement homes, to other commercial developers.

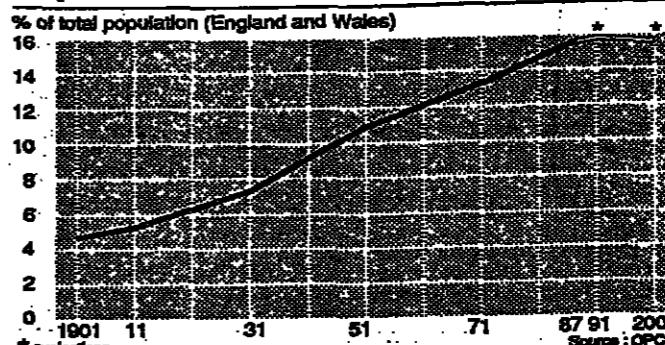
But for a £3.5m profits contribution from land sales, £200,000 from the sale of the lease of the group's Mayfair offices, and a first time contribution of £400,000 from Merlin, the French second home developer, operating profits would have been about £12m instead of £17.1m.

Group turnover including sales by Merlin increased from £251.9m to £276.4m. An interim dividend of 1.31p (1.14p) is declared proposed. Earnings per share stood at 11.93p (11.72p).

Cautious elderly protect nest egg

Andrew Taylor looks at the slowdown in sales of retirement homes

Population 65 and over



It could mean the difference between a nest egg of £30,000 rather than £50,000 which might have been expected, said Mr McCarthy.

Most buyers of retirement homes were trading down, hoping to raise some capital as well as moving to a smaller more easy to manage home. The average age of a McCarthy home buyer was 74; four fifths of its purchasers were single women.

The company has recently pegged to increase in services to the pensioner's equivalent of the retail price index. This follows criticisms raised in the House of Commons about the effect of service charge increases on elderly people with restricted incomes.

Other builders have also been suffering from a drop in sales of sheltered housing. Mr Danny Dennison, managing director of Laing Retirement Homes, part of John Laing construction group, said his company's sales had fallen by about a quarter since the start of this year.

"Most people do not have to

buy a retirement home immediately. They can afford to wait a little while to see if the general housing market improves," said Mr Dennison.

Mr Peter Edmondson, chairman of Anglia Secure Homes, Britain's second largest specialist builder of sheltered housing, said sales were about 20 per cent below the company's target business plan. Anglia's share price fell 42p to 952p yesterday following McCarthy's profits warning yesterday.

Mr Edmondson said: "The next 18 months looks like being tough and there could be a shake-out among some of the companies which have broken into the retirement homes market hoping to make quick profits."

"The companies which survive will be those offering better quality services and support for their customers."

The only previous occasion when sheltered housing sales have suffered a setback was at

the beginning of the 1980s when sharply rising mortgage interest rates also hit sales.

"Sales of retirement homes dipped for about three months before picking up again," says Mr John McCarthy, of McCarthy & Stone. "At the time the decline is more like the housing recession of 1974, although it is unlikely to be quite as bad as that."

The company had hoped things would pick up over Easter but fears about interest rates, particularly after German interest rates increased, had further sapped confidence in the housing market.

Underlying demand for retirement homes however remains strong. There are currently just over 5m British home owners over the age of 60 compared with a retirement homes market, still in its infancy, of about 30,000 to 40,000 homes - mostly apartments blocks of one and two bedroom flats.

In 1987 the number of people aged 65 and over in England and Wales was 1.5m or just 4.7 per cent of the total population. By 1987 this had risen to 7.9m or 15.7 per cent of the population.

The elderly remain a large market for more than just retirement home builders. Market research by consumer product manufacturers show the elderly with the biggest spending power to be very conservative, cautious with their money and with a dislike of rushing into decisions, despite their declining years. Characteristics which have been displayed during the current slowdown in retirement homes sales.

Minorco freed to continue Europe's biggest takeover battle

The Takeover Panel has ruled that Gold Fields must not continue to block Minorco's £3.5bn bid without shareholder consent.

The Takeover Panel yesterday ruled that Consolidated Gold Fields must withdraw from a US court action blocking Minorco's £3.5bn bid for the company unless directors could obtain shareholders' approval for continuing the action.

It also extended the offer period, outlining a timetable which means that Minorco's bid must lapse or be declared unconditional by June 7 at the latest. Below are edited extracts from the Panel's ruling.

General Principle 7 of the Takeover Code provides: "At no time after a bona fide offer has been communicated to the board of the offeree company, or after the board of the offeree company has reason to believe that a bona fide offer might be imminent, may any action be taken by the board of the offeree company in relation to the affairs of the company, without the approval of the shareholders in general meeting, which could effectively result in any bona fide offer being frustrated or the shareholders being denied an opportunity to decide on its merits."

Rule 21 sets out certain specific frustrating actions which must not be taken without the approval of shareholders. Legal proceedings are not included. The rules are not, however, exhaustive of the situations in which the general principles can apply. So the first essential issue which we had to decide was whether commencement or continuation of the legal action in the US by Gold Fields and Newmont, without the approval of the shareholders of Gold Fields, constitutes a breach of General Principle 7 and, if so, what the remedy should be. The Panel has in the past been reluctant to interfere with the taking of legal action by parties to an offer. The Panel would not lightly seek to preclude a party from pursuing proceedings which can legitimately be brought before a court whether in the UK or overseas jurisdictions. Any attempt to invoke the jurisdiction of the courts during a takeover has in the past been resolved without it becoming necessary for the Panel to consider whether the nature of such proceedings, or the time at which they were brought, had conflicted with General

Principle 7.

The US court has not made conclusive findings that any acquisition of Gold Fields by Minorco would violate US antitrust laws. The court has essentially held that Gold Fields and Newmont have a serious case which can properly go to full trial, and is "holding the ring" by the grant of an interim injunction on principles which in broad terms are not dissimilar to those on which the Court grants an interlocutory injunction in this country.

We note, however, as did Judge Mukasey in ordering a preliminary injunction, that the proposed takeover has not been challenged either by the Justice department, or the Committee on Foreign Investment in the United States. This is not, therefore, a case in which any public body in the US has initiated proceedings to prevent Minorco pursuing its bid. Whilst, as we have already stated, the nature of the proceedings is designed to secure the public benefit, those which have at present been instituted are brought purely by Gold Fields and Newmont as private litigants. We hope we have

already made plain that in considering the issues before us we do not intend to show any disrespect to the US court. We consider that the issue of principle which has to be decided is exactly the same as if proceedings had been instituted in the courts of this country.

We are conscious of the implications for control over bids if parties seek the intervention of a court. Although we are not suggesting that this is so in the present case, litigation could become a tactical weapon intended to prevent a bid from being considered on its merits. All this could take place regardless of the views of the shareholders who own the company.

We think that, in principle, this would be highly undesirable and potentially gravely damaging to the orderly conduct of bids. In saying this, we are not suggesting that it may not be appropriate to take legal proceedings which frustrate a bid. All we are saying is that the shareholders should be entitled to decide whether such actions should take place.

The essential submission of Minorco was that the legal proceedings were now frustrating the offer and preventing the shareholders from deciding the bid on its merits. Gold Fields accepted that litigation, whether in this country or in other jurisdictions, could constitute frustrating action. It further accepted that the issue of whether frustrating action in fact existed had to be assessed objectively by regard to all the circumstances. Gold Fields' principal submission was that Minorco had made its second offer in the knowledge of the existence of the US proceedings. It had made the cessation of those proceedings a condition without fulfilment of which its offer would not be declared conditional. The bid had been conducted throughout in the full knowledge that the US proceedings could prevent the offer being implemented.

It further submitted that the proceedings in the US court have substance and are legitimately brought to protect the interests of the companies concerned. It argued that the proceedings are being pursued in fulfilment of the responsibilities of its directors to protect the interests of the company. It submitted that this remained the position, notwithstanding that the majority of shareholders had by April 26 clearly indicated a wish that control of the company should pass to Minorco.

However, the issue would have remained wholly academic if, in this close fought contest, Minorco had not obtained sufficient acceptance or had succeeded in its attempt to have the US injunction discharged. We accept that the offer was withdrawn by shareholders without the knowledge that the Panel might subsequently be asked to reach the conclusion that the proceedings were frustrating the offer. But we have to weigh this point against the fact that, at the present time, the continuation of the proceedings is undoubtedly frustrating the wish of shareholders holding the majority of Gold Fields' shares that control should pass to Minorco. It is very important

to uphold the principle of majority control. It is also important to make it plain that in the ordinary course of events there should be recourse to litigation to prevent the offer only if the shareholders consent.

The Panel then considered at length the relationship between Gold Fields and Newmont, and the decision by the board of the latter that, irrespective of whether Consolidated continued its action, Newmont would not withdraw its own proceedings. It concluded that Gold Fields did not fall in a legal sense control Newmont.

We accept that, in view of its shareholding, Gold Fields may have considerable influence in regard to the general direction of the affairs of Newmont particularly in so far as its corporate plans might require the raising of new capital. We do not, however, consider that it has controlled, procured or been a dominant influence in the commencement or continuance of the legal proceedings by Newmont. Nor do we consider that it could require or procure their discontinuance.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

A Scheme of Arrangement dated 17th May 1983 providing, among other things, for the exchange of bearer shares of Global Natural Resources Limited, formerly Global Natural Resources PLC, a company organised under the laws of England (Global-UK), for registered shares of Global Natural Resources Inc, a company organised under the laws of the State of New Jersey, USA (Global-US), became effective in July 1983. Pursuant to the Scheme of Arrangement, the issued and outstanding shares of Global-UK have been cancelled. They entitle the holders only to obtain registered shares of Global-US in exchange for their bearer shares of Global-UK and have otherwise ceased to have effect.

Holders of shares of Global-UK will not be entitled to receive dividends or notice of meetings

UK COMPANY NEWS

Bunzl to sell loss-making transport side for £37.7m

By Clay Harris

BUNZL, the distribution and specialist manufacturing group, is to sell its loss-making transport division to management for £37.7m in cash and redeemable preference shares. It will retain a 10 per cent equity stake.

The disposal ends Bunzl's 3½-year involvement in the UK transport sector and illustrates its determination "to concentrate on businesses which offer high value-added potential". The parallel sale of the group's US food services operation is expected to be announced shortly.

The division comprises a profitable specialist distribution operation, including warehousing and freight-forwarding, and a loss-making national parcels delivery service. Bunzl entered the market in 1985 with the acquisition of United Parcels and subsequently expanded by internal growth and acquisition.

In 1988, however, a difficult

second half meant that the two businesses together made operating profits of only £400,000 for the full year, losing £3.2m at the pre-tax level. Losses have worsened so far this year, as fierce price competition has resulted in the over-crowded parcels market.

Although Bunzl had been willing to sell the two businesses separately, and had received approaches for the distribution side, it decided that the deteriorating trading position of the parcels operation made it unlikely an independent buyer could be found for the latter.

Bunzl decided to sell the transport business last summer. In its 1988 accounts, the company listed profits up to that time above the line as "discontinued activities" but took the operating results afterwards – a loss of about £2.4m – as an extraordinary item. It also made provision for expected further losses this

year until the expected disposal.

Yesterday, however, Bunzl said the disposal would lead to another £8.4m extraordinary debit, before costs and tax relief, in 1989. The figure represents both worsening operating losses and an additional write-down of book value, according to Mr James White, chairman and chief executive.

Bunzl will receive £19.4m in cash on completion, and another £7.5m at the end of the year. In addition, it will be issued £11m in preference shares, redeemable in 1990, on flotation or change of control. It will retain a 10 per cent equity stake.

The group will retain property valued at £8m and extend an interest-free secured loan of £7m. Bunzl's borrowings afterwards – a loss of about £2.4m – as an extraordinary item. It also made provision for expected further losses this

year until the expected disposal.

Parkland expands to £2.57m despite 9% decline in sales

By Graham Deller

PARKLAND, the Bradford-based woolen yarn, worsted cloth and clothing manufacturer, yesterday unveiled pre-tax profits 8.8 per cent higher at £2.57m for the year to March 3 1989.

The outcome, up from £2.37m in the previous year, fell slightly shy of City expectations and bore out the cautious tone of the company's statement at the halfway stage, which warned of more competitive trading conditions.

However, Mr John Hanson, chief executive, explained sat satisfactorily with profit margins which improved to 4.7 per cent. Sales dipped 9 per cent to £54.7m (£59.75m), but earnings per share improved over 17 per cent to 24.2p (20.6p) and the recommended final dividend of 4.3p makes 6.3p (5.7p) for the

year.

Capital expenditure during the year under review exceeded £2.4m and Parkland intends to pursue increased market share in upmarket wool-based products both in the UK and export markets.

Profitability in the men's wear side improved "through attention to detail both in quality and production". An extraordinary charge of £165,000 related to the disposal of the women's and children's wear businesses.

Mr Bernard Taylor, who resigned yesterday as Glaxo's chief executive after a boardroom clash, was in many ways the architect of the company's long-term research programme, even though day to day responsibility for running this is left to Dr Richard Sykes, the company's research director. Only a few weeks ago Mr Taylor was full of enthusiasm about the products in Glaxo's portfolio, describing them as a "treasure trove of ideas".

Glaxo is capitalised at about £7bn, or roughly two per cent

of the value of the London stock market, and the company is monitored on a day-to-day basis by several dozen brokers' analysts who watch its every move for signs of future progress.

Glaxo has taken the view that its own interests are served best by providing these people with as accurate and as scientifically full a picture of the drugs in its development programme as possible; and this was the rationale behind last week's meeting.

On the basis of the information supplied to the Greenford gathering, there has been virtually no leakage in the past year for most of the major products for which the company has high hopes for the

past decade.

Exactly what happens to these products – many of which are earmarked for launch on world markets over the next few years – is crucial to determining whether Glaxo can continue its meteoric success of

the past decade.

Over the last ten years, Glaxo has leapt from obscurity to become the world's second biggest drugs group after Merck of the US. It is this year planning to spend some £300m on its research and development programme.

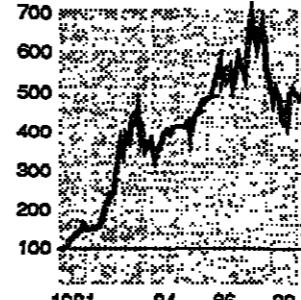
These products, according to some observers, could eventually each have revenues of several hundred million dollars a year.

That would put them into something approaching the blockbuster category of Zantac, Glaxo's anti-ulcer drug which has annual sales of more than £1bn a year, and which has largely been responsible for the company's rapid growth in recent years.

Of the 25 drugs in Glaxo's research pipeline that the company has identified, 16 are in a relatively early stage of development and are being tested either on animals or on small numbers of human patients.

GLAXO

Share price relative to the FT-A All-Share Index



Sir Paul Girolami, executive chairman: try a dose of hard science

practice to continue with analysis being given an annual update on significant events in its research activities.

Glaxo is not alone among pharmaceutical companies in attempting to be more open about its research portfolio.

Beecham, Imperial Chemical Industries and Wellcome – three other big UK drugs groups – have also organised special sessions to explain their development programmes to the outside world.

In all cases, pressure from the drug industry analysts themselves – who have grown more numerous and better scientifically-educated in the past few years – has been the main factor in leading to this spirit of glasnost among the pharmaceutical businesses.

From the companies' point of view, this openness can lead to mixed results. On one hand, known as nuisance patenting, can sometimes seriously impede commercial exploitation of its work by the company which has originated the breakthrough.

It can also reduce the chances of sudden fluctuations in their share prices of the kind that can result from an individual analyst over-reacting to a particular piece of product news he or she has not fully understood.

On the other hand, a possible disadvantage is that drug companies like Glaxo, which are relatively liberal in dispensing information related to their research programmes, may be setting themselves up for a fall should anything go badly wrong.

Under this open approach, the whole world would be allowed to share in the details of a drug dropped from the research programme due to unacceptable levels of toxicity or some other problem – in sharp contrast to the position a few years ago when information was less freely handed out and few people outside the company would have learned of such an event.

Another potential problem for drug companies is what they may be divulging to competitors; indications that a group like Glaxo is paying particular attention to a certain group of chemicals in tackling a specific medical condition may alert other companies to the same tactic.

Sometimes, rivals who discover this kind of information go to the lengths of patenting similar molecules to those which the first company is working on. This practice, known as nuisance patenting, can sometimes seriously impede commercial exploitation of its work by the company which has originated the breakthrough.

The search for another £1bn earner

Peter Marsh looks at progress on Glaxo's "treasure trove" of 25 major new drugs

MARKS & SPENCER

RESULTS

for the financial year

1988/89

The year has seen record sales and profits in a time of difficult conditions for the retail sector. UK store sales have risen despite high interest rates and food contamination scares and the year was marked by major international expansion. Our sustained record in profits and productivity gives us confidence for growth at home and abroad.

SALES

Group turnover increased by 11.9%.

UK sales increased by 8.1% in clothing, 7.4% in homeware, and 8.9% in foods (52 weeks comparison).

PROFITS

Group operating profit increased by 10.9%.

UK operating profitability increased to 11.8% from 11.4%.

EARNINGS

Earnings per share increased by 5.7% to 12.9p from 12.2p after interest costs for overseas acquisitions.

DIVIDEND

Recommended dividend per share is increased by 9.8%.

INTERNATIONAL

The acquisition of Brooks Brothers and Kings Super Markets and the opening of our two stores in Hong Kong are significant steps in our international development.

EEC expansion continued with the opening of two stores in Eire.

FINANCIAL SERVICES

The Unit Trust launch was the largest in the UK since the Stock Market set-back in October 1987.

Funds under management at the end of March were £68 million.

DEVELOPMENT

Group capital expenditure in the year was £210 million, and we spent a further £472 million on acquiring our US subsidiaries.

UK sales footage increased by 300,000 sq.ft and we modernised a further 2 million sq.ft.

GROUP RESULTS 1988/89

	£m
Group Total Sales (excl. sales tax) up 11.9%	£5121.5
Group Operating Profit up 10.9%	£563.7
Group Profit before Tax up 5.4%	£529.0
Group Earnings up 6.1%	£342.9

The Board has recommended that the total dividend for the year is increased to 5.6p per share (last year 5.1p).

Marks & Spencer has an AAA rating for long-term debt from Moody's and Standard & Poor's.

The above figures do not constitute a Full Financial Statement. Copies of the Report and Accounts for 1988/89 will be mailed to shareholders from 14th June.

Se Michael

Automotive side helps Corton Beach to £3m

THE EXPANDED Corton Beach group, with interests in car dealing, food, textiles and leisure, pushed its turnover to £107.15m in the year ended January 31 1989, from which it generated a pre-tax profit of £3.13m.

Some £3.5m was spent in developing existing businesses and on acquisitions; five more companies were bought. Corton Beach joined the USM in June. In the previous year the group profit was £1.57m from turnover of £49.2m.

Earnings were 8.0p (5.8p). Franchises were currently held for Austin Rover, Austin, Volkswagen, Mazda, Mitsubishi, Fiat, Vauxhall/Opel and Peugeot/Talbot.

In food, the expansion was considerable and the acquisition

Titon at £0.77m midway

FOR THE six months ended March 31 1989 Titon Holdings increased its pre-tax profit from £642,000 to £774,000, reflecting buoyant trading throughout the period.

The group is USM quoted, and makes window fittings and accessories. The profit was earned on turnover of £4.4m (£3.5m). Margins were slightly lower in the first quarter because of exceptional metal cost increases, but they recovered in the ensuing months.

Mr John Anderson, chair-

FT UNIT TRUST INFORMATION SERVICE

• Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2126

AUTHORISED
UNIT TRUSTSJeff. Cost. Bid Offer + Yield
Chg. Price Prior. Pctg. %

Abbey Unit Tr. Mgmt. £1000H

80 Holborn Viaduct, London EC1

American Income 14.77 114.24 15.11 1.31 0.00

High Inc. Earnings 1.125 10.2 10.2 1.00 0.00

Castell Growth 1.125 10.2 10.2 1.00 0.00

Asian Pacific 1.125 17.1 18.2 1.00 0.00

Capital Reserve Acc. 1.125 12.2 12.1 0.99 0.00

1992 Fund 1.125 10.2 10.2 1.00 0.00

General Growth 1.125 17.2 17.4 1.00 0.00

Javelin 1.125 12.2 12.1 0.99 0.00

US Growth Acc. 1.125 20.1 21.2 1.00 0.00

US Emerging Ctry. 1.125 11.2 12.3 1.00 0.00

Ethical 1.125 11.2 12.3 1.00 0.00

Abbott Management Ltd £1000H

100 Holborn Viaduct, London EC1

American Inc. 1.125 11.2 12.3 1.00 0.00

European Income 1.125 10.2 10.2 1.00 0.00

Emerging Ctry. 1.125 17.2 17.4 1.00 0.00

Fiat Esso 1.125 11.2 12.3 1.00 0.00

Accum. 1.125 17.0 17.2 1.00 0.00

Income & Growth 1.125 10.2 10.2 1.00 0.00

Growth & Income 1.125 10.2 10.2 1.00 0.00

Growth Fund 1.125 10.2 10.2 1.00 0.00

Global Fund 1.125 10.2 10.2 1.00 0.00

Jameson 1.125 10.2 10.2 1.00 0.00

Javelin 1.125 10.2 10.2 1.00 0.00

Special Situations 1.125 10.2 10.2 1.00 0.00

US Tech 1.125 10.2 10.2 1.00 0.00

Vanguard 1.125 10.2 10.2 1.00 0.00

Accum. Unit Trust Managers Ltd £1000H

1 White Hart, London EC1V 1HX

1992 Fund 1.125 10.2 10.2 1.00 0.00

Angus Unit Trust Mgmt. Ltd £1000H

94 Whitefriars St, EC3R 8SF

Initial Growth 1.125 10.2 10.2 1.00 0.00

Custom Perf. 1.125 10.2 10.2 1.00 0.00

Fiat Esso 1.125 10.2 10.2 1.00 0.00

St. Helens 1.125 10.2 10.2 1.00 0.00

Special Sit. 1.125 10.2 10.2 1.00 0.00

US Tech 1.125 10.2 10.2 1.00 0.00

Vanguard 1.125 10.2 10.2 1.00 0.00

Accum. Units Tr. Mgmt. Ltd £1000H

1 White Hart, London EC1V 1HX

1992 Fund 1.125 10.2 10.2 1.00 0.00

Angus Unit Trust Mgmt. Ltd £1000H

94 Whitefriars St, EC3R 8SF

Initial Growth 1.125 10.2 10.2 1.00 0.00

Custom Perf. 1.125 10.2 10.2 1.00 0.00

Fiat Esso 1.125 10.2 10.2 1.00 0.00

St. Helens 1.125 10.2 10.2 1.00 0.00

Special Sit. 1.125 10.2 10.2 1.00 0.00

US Tech 1.125 10.2 10.2 1.00 0.00

Vanguard 1.125 10.2 10.2 1.00 0.00

Alpha Unit Trust Mgmt. Ltd £1000H

1 White Hart, London EC1V 1HX

1992 Fund 1.125 10.2 10.2 1.00 0.00

Angus Unit Trust Mgmt. Ltd £1000H

94 Whitefriars St, EC3R 8SF

Initial Growth 1.125 10.2 10.2 1.00 0.00

Custom Perf. 1.125 10.2 10.2 1.00 0.00

Fiat Esso 1.125 10.2 10.2 1.00 0.00

St. Helens 1.125 10.2 10.2 1.00 0.00

Special Sit. 1.125 10.2 10.2 1.00 0.00

US Tech 1.125 10.2 10.2 1.00 0.00

Vanguard 1.125 10.2 10.2 1.00 0.00

Alpha Unit Trust Mgmt. Ltd £1000H

1 White Hart, London EC1V 1HX

1992 Fund 1.125 10.2 10.2 1.00 0.00

Angus Unit Trust Mgmt. Ltd £1000H

94 Whitefriars St, EC3R 8SF

Initial Growth 1.125 10.2 10.2 1.00 0.00

Custom Perf. 1.125 10.2 10.2 1.00 0.00

Fiat Esso 1.125 10.2 10.2 1.00 0.00

St. Helens 1.125 10.2 10.2 1.00 0.00

Special Sit. 1.125 10.2 10.2 1.00 0.00

US Tech 1.125 10.2 10.2 1.00 0.00

Vanguard 1.125 10.2 10.2 1.00 0.00

Alpha Unit Trust Mgmt. Ltd £1000H

1 White Hart, London EC1V 1HX

1992 Fund 1.125 10.2 10.2 1.00 0.00

Angus Unit Trust Mgmt. Ltd £1000H

94 Whitefriars St, EC3R 8SF

Initial Growth 1.125 10.2 10.2 1.00 0.00

Custom Perf. 1.125 10.2 10.2 1.00 0.00

Fiat Esso 1.125 10.2 10.2 1.00 0.00

St. Helens 1.125 10.2 10.2 1.00 0.00

Special Sit. 1.125 10.2 10.2 1.00 0.00

US Tech 1.125 10.2 10.2 1.00 0.00

Vanguard 1.125 10.2 10.2 1.00 0.00

Alpha Unit Trust Mgmt. Ltd £1000H

1 White Hart, London EC1V 1HX

1992 Fund 1.125 10.2 10.2 1.00 0.00

Angus Unit Trust Mgmt. Ltd £1000H

94 Whitefriars St, EC3R 8SF

Initial Growth 1.125 10.2 10.2 1.00 0.00

Custom Perf. 1.125 10.2 10.2 1.00 0.00

Fiat Esso 1.125 10.2 10.2 1.00 0.00

St. Helens 1.125 10.2 10.2 1.00 0.00

Special Sit. 1.125 10.2 10.2 1.00 0.00

US Tech 1.125 10.2 10.2 1.00 0.00

Vanguard 1.125 10.2 10.2 1.00 0.00

Alpha Unit Trust Mgmt. Ltd £1000H

1 White Hart, London EC1V 1HX

1992 Fund 1.125 10.2 10.2 1.00 0.00

Angus Unit Trust Mgmt. Ltd £1000H

94 Whitefriars St, EC3R 8SF

Initial Growth 1.125 10.2 10.2 1.00 0.00

Custom Perf. 1.125 10.2 10.2 1.00 0.00

Fiat Esso 1.125 10.2 10.2 1.00 0.00

St. Helens 1.125 10.2 10.2 1.00 0.00

Special Sit. 1.125 10.2 10.2 1.00 0.00

US Tech 1.125 10.2 10.2 1.00 0.00

Vanguard 1.125 10.2 10.2 1.00 0.00

Alpha Unit Trust Mgmt. Ltd £1000H

1 White Hart, London EC1V 1HX

1992 Fund 1.125 10.2 10.2 1.00 0.00

Angus Unit Trust Mgmt. Ltd £1000H

94 Whitefriars St, EC3R 8SF

Initial Growth 1.125 10.2 10.2 1.00 0.00

Custom Perf. 1.125 10.2 10.2 1.00 0.00

Fiat Esso 1.125 10.2 10.2 1.00 0.00

St. Helens 1.125 10.2 10.2 1.00 0.00

Special Sit. 1.125 10.2 10.2 1.00 0.00

US Tech 1.125 10.2 10.2 1.00 0.00

Vanguard 1.125 10.2 10.2 1.00 0.00

Alpha Unit Trust Mgmt. Ltd £1000H

1 White Hart, London EC1V 1HX

1992 Fund 1.125 10.2 10.2 1.00 0.00

Angus Unit Trust Mgmt. Ltd £1000H

94 Whitefriars St, EC3R 8SF

Initial Growth 1.125 10.2 10.2 1.00 0.00

Custom Perf. 1.125 10.2 10.2 1.00 0.00

Fiat Esso 1.125 10.2 10.2 1.00 0.00

St. Helens 1.125 10.2 10.2 1.00 0.00

Special Sit. 1.125 10.2 10.2 1.00 0.00

US Tech 1.125 10.2 10.2 1.00 0.00

Vanguard 1.125 10.2 10.2 1.00 0.00

Alpha Unit Trust Mgmt. Ltd £1000H

1 White Hart, London EC1V 1HX

1992 Fund 1.125 10.2 10.2 1.00 0.00

Angus Unit Trust Mgmt. Ltd £1000H

94 Whitefriars St, EC3R 8SF

FT UNIT TRUST INFORMATION SERVICE

• Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Continued on next page

ET UNIT TRUST INFORMATION SERVICE

- Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

BRITISH FUNDS

BRITISH FUNDS - Contd									
1989	High	Low	Stock	Price	Offer + or -	Yield	1989	High	Low
1989	High	Low	Stock	Price	Offer + or -	Yield	1989	High	Low
Over Fifteen Years							Over Fifteen Years		
1986/87	100.4	100.4	1986/87	100.4	100.4	4.78	9.70	100.4	100.4
1987/88	95.7	95.7	1987/88	95.7	95.7	6.07	9.80	95.7	95.7
1988/89	99.4	99.4	1988/89	99.4	99.4	5.77	9.56	99.4	99.4
1989/90	99.4	99.4	1989/90	99.4	99.4	5.67	9.56	99.4	99.4
1990/91	99.4	99.4	1990/91	99.4	99.4	5.78	9.56	99.4	99.4
1991/92	101.3	101.3	1991/92	101.3	101.3	5.78	9.56	101.3	101.3
1992/93	101.3	101.3	1992/93	101.3	101.3	5.78	9.56	101.3	101.3
1993/94	101.3	101.3	1993/94	101.3	101.3	5.78	9.56	101.3	101.3
1994/95	101.3	101.3	1994/95	101.3	101.3	5.78	9.56	101.3	101.3
1995/96	101.3	101.3	1995/96	101.3	101.3	5.78	9.56	101.3	101.3
1996/97	101.3	101.3	1996/97	101.3	101.3	5.78	9.56	101.3	101.3
1997/98	101.3	101.3	1997/98	101.3	101.3	5.78	9.56	101.3	101.3
1998/99	101.3	101.3	1998/99	101.3	101.3	5.78	9.56	101.3	101.3
1999/2000	101.3	101.3	1999/2000	101.3	101.3	5.78	9.56	101.3	101.3
2000/2001	101.3	101.3	2000/2001	101.3	101.3	5.78	9.56	101.3	101.3
2001/2002	101.3	101.3	2001/2002	101.3	101.3	5.78	9.56	101.3	101.3
2002/2003	101.3	101.3	2002/2003	101.3	101.3	5.78	9.56	101.3	101.3
2003/2004	101.3	101.3	2003/2004	101.3	101.3	5.78	9.56	101.3	101.3
2004/2005	101.3	101.3	2004/2005	101.3	101.3	5.78	9.56	101.3	101.3
2005/2006	101.3	101.3	2005/2006	101.3	101.3	5.78	9.56	101.3	101.3
2006/2007	101.3	101.3	2006/2007	101.3	101.3	5.78	9.56	101.3	101.3
2007/2008	101.3	101.3	2007/2008	101.3	101.3	5.78	9.56	101.3	101.3
2008/2009	101.3	101.3	2008/2009	101.3	101.3	5.78	9.56	101.3	101.3
2009/2010	101.3	101.3	2009/2010	101.3	101.3	5.78	9.56	101.3	101.3
2010/2011	101.3	101.3	2010/2011	101.3	101.3	5.78	9.56	101.3	101.3
2011/2012	101.3	101.3	2011/2012	101.3	101.3	5.78	9.56	101.3	101.3
2012/2013	101.3	101.3	2012/2013	101.3	101.3	5.78	9.56	101.3	101.3
2013/2014	101.3	101.3	2013/2014	101.3	101.3	5.78	9.56	101.3	101.3
2014/2015	101.3	101.3	2014/2015	101.3	101.3	5.78	9.56	101.3	101.3
2015/2016	101.3	101.3	2015/2016	101.3	101.3	5.78	9.56	101.3	101.3
2016/2017	101.3	101.3	2016/2017	101.3	101.3	5.78	9.56	101.3	101.3
2017/2018	101.3	101.3	2017/2018	101.3	101.3	5.78	9.56	101.3	101.3
2018/2019	101.3	101.3	2018/2019	101.3	101.3	5.78	9.56	101.3	101.3
2019/2020	101.3	101.3	2019/2020	101.3	101.3	5.78	9.56	101.3	101.3
2020/2021	101.3	101.3	2020/2021	101.3	101.3	5.78	9.56	101.3	101.3
2021/2022	101.3	101.3	2021/2022	101.3	101.3	5.78	9.56	101.3	101.3
2022/2023	101.3	101.3	2022/2023	101.3	101.3	5.78	9.56	101.3	101.3
2023/2024	101.3	101.3	2023/2024	101.3	101.3	5.78	9.56	101.3	101.3
2024/2025	101.3	101.3	2024/2025	101.3	101.3	5.78	9.56	101.3	101.3
2025/2026	101.3	101.3	2025/2026	101.3	101.3	5.78	9.56	101.3	101.3
2026/2027	101.3	101.3	2026/2027	101.3	101.3	5.78	9.56	101.3	101.3
2027/2028	101.3	101.3	2027/2028	101.3	101.3	5.78	9.56	101.3	101.3
2028/2029	101.3	101.3	2028/2029	101.3	101.3	5.78	9.56	101.3	101.3
2029/2030	101.3	101.3	2029/2030	101.3	101.3	5.78	9.56	101.3	101.3
2030/2031	101.3	101.3	2030/2031	101.3	101.3	5.78	9.56	101.3	101.3
2031/2032	101.3	101.3	2031/2032	101.3	101.3	5.78	9.56	101.3	101.3
2032/2033	101.3	101.3	2032/2033	101.3	101.3	5.78	9.56	101.3	101.3
2033/2034	101.3	101.3	2033/2034	101.3	101.3	5.78	9.56	101.3	101.3
2034/2035	101.3	101.3	2034/2035	101.3	101.3	5.78	9.56	101.3	101.3
2035/2036	101.3	101.3	2035/2036	101.3	101.3	5.78	9.56	101.3	101.3
2036/2037	101.3	101.3	2036/2037	101.3	101.3	5.78	9.56	101.3	101.3
2037/2038	101.3	101.3	2037/2038	101.3	101.3	5.78	9.56	101.3	101.3
2038/2039	101.3	101.3	2038/2039	101.3	101.3	5.78	9.56	101.3	101.3
2039/2040	101.3	101.3	2039/2040	101.3	101.3	5.78	9.56	101.3	101.3
2040/2041	101.3	101.3	2040/2041	101.3	101.3	5.78	9.56	101.3	101.3
2041/2042	101.3	101.3	2041/2042	101.3	101.3	5.78	9.56	101.3	101.3
2042/2043	101.3	101.3	2042/2043	101.3	101.3	5.78	9.56	101.3	101.3
2043/2044	101.3	101.3	2043/2044	101.3	101.3	5.78	9.56	101.3	101.3
2044/2045	101.3	101.3	2044/2045	101.3	101.3	5.78	9.56	101.3	101.3
2045/2046	101.3	101.3	2045/2046	101.3	101.3	5.78	9.56	101.3	101.3
2046/2047	101.3	101.3	2046/2047	101.3	101.3	5.78	9.56	101.3	101.3
2047/2048	101.3	101.3	2047/2048	101.3	101.3	5.78	9.56	101.3	101.3
2048/2049	101.3	101.3	2048/2049	101.3	101.3	5.78	9.56	101.3	101.3
2049/2050	101.3	101.3	2049/2050	101.3	101.3	5.78	9.56	101.3	101.3
2050/2051	101.3	101.3	2050/2051	101.3	101.3	5.78	9.56	101.3	101.3
2051/2052	101.3	101.3	2051/2052	101.3	101.3	5.78	9.56	101.3	101.3
2052/2053	101.3	101.3	2052/2053	101.3	101.3	5.78	9.56	101.3	101.3
2053/2054	101.3	101.3	2053/2054	101.3	101.3	5.78			

COMMONWEALTH & AFRICAN LOANS

	Stock	Price £	+ or	Div %	Yield	Red.
1/2 NZ 71/2 pc 1988-92	Stock	87 1/2	-14	8 2/8	11.90	
1/2 DGS Rhod 2 1/2 pc For-Accstd.		216				
1/2 Do. 4 1/2 pc 87-92 Accstd.		84 1/2		5.33	9.33	
	LOANS					
	Building Societies					
1/2 N wide Angls 8 1/2 pc 30.5 89		59 1/2		8 9/16	13.00	
1/2 Do. 9 1/2 pc 26.6 89		99 1/2		9 9/16	13.37	
1/2 Do. 10 1/2 pc 17.7 89		99 1/2		10 7/16	13.17	
1/2 Do. 11 1/2 pc 7.8 89		99 1/2		11 1/2	12.99	
1/2 Do. 11 1/2 pc 29.8 88		99 1/2		11 6/2	13.04	
1/2 Do. 12 1/2 pc 18.9 89		99 1/2		12 4/2	13.05	
1/2 Do. 12 1/2 pc 2 10.89		99 1/2		12 37	13.20	
1/2 Do. 11 1/2 pc 6 11.89		99 1/2		11 9/2	13.20	
1/2 Do. 12 1/2 pc 4 12.89		99 1/2		12 37	13.19	
1/2 Do. 12 1/2 pc 2 1.90		99 1/2		12 85	13.18	
1/2 Do. 12 1/2 pc 29.1 90		99 1/2		12 63	13.16	
1/2 Do. 12 1/2 pc 26 2 90		99 1/2		12 74	13.15	
1/2 Do. 3 1/2 pc Ltn 2021		100 1/2	-2	4 58	4.45	
	Public Board and Ind.					
1/2 Agric. Mt. Soc '59-89		99		5 0/1		
1/2 Met. Wtr. 3 pc '8		46		6.52	10.41	
	FOREIGN BONDS & RAILS					
	Stock	Price £	+ or	Div %	Yield	Red.
1/2 Greek 7 1/2 Acc.		40		3 50	18.75	
1/2 Do. 28 St. Ass.		40		3	17.50	
1/2 Do. 40 Mil. end Acc.		40		2	15.00	
1/2 Hung "24 Acc."		80		2.75	13.57	
1/2 Hydro Quebec 15pc 2011		133 1/2	-15	15.00	10.98	
1/2 Iceland 14 1/2 pc Ltn 2016		123 1/2	-11	14.50	11.63	
1/2 Ireland 9 1/2 pc '91-96		95 4/5		9.75	10.70	
	AMERICANS					
	Stock	Price £	+ or	Div %	Yield	Red.
1/2 Abbott Laboratories		334 1/2	+1	51 20	15.83	
1/2 Allegheny & W Inc.		516 1/2	+13	300	33.4	
1/2 James S. Inc.		14 1/2	+1	200	1.33	
1/2 Laclede Gas Co		11 1/2		100	0.83	

FOREIGN BONDS & RATINGS

1989		Stack	Price	+ or -	Div	%	End.
Mo.	Law		£		Grass		Yield
45	40	Greek 7pc Ass.	49	-	3 50	16.75	
45	40	Do. Do. 28 Stab. Ass.	40.50	-	3	17.50	
45	40	Do. Do. 4pc Mixed Ass.	40.50	-	2	15.00	
65	65	Hung. 24 Ass.	80	-	2.75	13.57	
1993	1321	Hydro Quebec 15pc 2011	133.75	-9	15.00	10.98	
1993	122	Iceland 14.2pc Ln. 2016	123.75	-11	14.50	11.63	
1974	94	Ireland 9.4pc '91-96	95.75	-	9.75	10.70	

32 Amer. Cyanimid 55 32¹
32 Amer. Express 60c. 19¹

Amer. Medical Ing. Co.	12	-	472	33
American T & T, Inc.	20	-	\$1 20	34
Ametech S1	53	-	\$52 92	51
BankAmerica S1	141	-	606	24
Bankers N Y, S1	27	-	\$2 08	45
Bell Atlantic S1	482	-	\$4 08	46
BellSouth Corp.	27	-	\$2 52	5 4
Bethlehem Steel S8	131	-	-	-
Bio-Rad Labs. A	10	-	-	-
Bowater Inc.	16	-	\$1 12	3 5
Brunswick 75c	11	-	440	-
CPC Inc. 25c	54	-	\$1 60	27
CSX S1	19	-	\$1 28	5 7
California Enzy.	6450	-	-	-
Campbell Soup 15c	26	-	92	2
Chase Manhattan S21c	20	-	\$2 56	67
Chem. Banking Corp.	20	-	\$2 72	7 7
Chrysler S6 4	13	-	\$1 20	-
Citicorp S1	17	-	\$1 48	4 9
Citibank Fin. Corp.	10	-	42	-
Colgate-Palmolive S1	20	-	\$1 48	26 9
Cons Freightways S2 1c	17	-	98	5 2
Conc'l Bank Corp S4	14	-	88	3 3
Corporate Data Sone	327	-	-	-
Corporate Sfwer Inc.	3835	+2	-	-

Continued on next page

Money Market Bank Account

LONDON SHARE SERVICE

AMERICANS—Contd

BUILDING, TIMBER, ROADS—
Contd

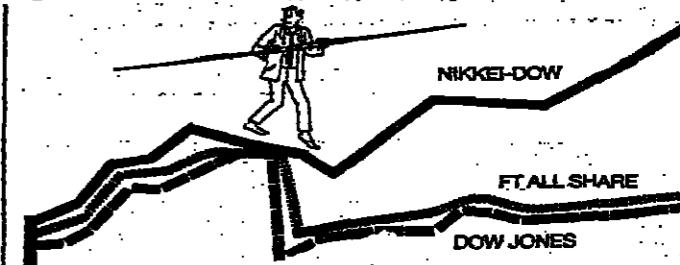
DRAPERY AND STORES—Contd

ENGINEERING

INDUSTRIALS (Miscel.)—Contd

INDUSTRIALS (Miscel.)—Contd

1989	Stock	Price	Div	Yield	1989	Stock	Price	Div	Yield	1989	Stock	Price	Div	Yield	1989	Stock	Price	Div	Yield			
231	Steel	231	1.00	4.3%	1999	Shack	1200	11.25	1.00	8.3%	1999	Shack	1200	11.25	1.00	8.3%	1999	Shack	1200	11.25	1.00	
232	Dane Corp. \$1.	231	1.00	5.0%	232	Shack	1227	4.2	3.75	8.9%	233	Shack	1227	4.2	3.75	8.9%	234	Shack	1227	4.2	3.75	8.9%
233	Steel & Scaffolding \$1.	231	1.00	5.0%	234	Shack	1227	4.2	3.75	8.9%	235	Shack	1227	4.2	3.75	8.9%	236	Shack	1227	4.2	3.75	8.9%
234	Eaton Corp. \$50c.	231	1.00	5.0%	237	Shack	1227	4.2	3.75	8.9%	238	Shack	1227	4.2	3.75	8.9%	239	Shack	1227	4.2	3.75	8.9%
235	30c. Eascon Corp.	231	1.00	5.0%	239	Shack	1227	4.2	3.75	8.9%	240	Shack	1227	4.2	3.75	8.9%	241	Shack	1227	4.2	3.75	8.9%
236	30c. Eascon Corp.	231	1.00	5.0%	240	Shack	1227	4.2	3.75	8.9%	242	Shack	1227	4.2	3.75	8.9%	243	Shack	1227	4.2	3.75	8.9%
237	FPL Group \$1.	231	1.00	5.0%	243	Shack	1227	4.2	3.75	8.9%	244	Shack	1227	4.2	3.75	8.9%	245	Shack	1227	4.2	3.75	8.9%
238	40c. General Motor Corp.	231	1.00	5.0%	245	Shack	1227	4.2	3.75	8.9%	246	Shack	1227	4.2	3.75	8.9%	247	Shack	1227	4.2	3.75	8.9%
239	40c. General Motor Corp.	231	1.00	5.0%	247	Shack	1227	4.2	3.75	8.9%	248	Shack	1227	4.2	3.75	8.9%	249	Shack	1227	4.2	3.75	8.9%
240	40c. General Motor Corp.	231	1.00	5.0%	249	Shack	1227	4.2	3.75	8.9%	250	Shack	1227	4.2	3.75	8.9%	251	Shack	1227	4.2	3.75	8.9%
241	40c. General Motor Corp.	231	1.00	5.0%	251	Shack	1227	4.2	3.75	8.9%	252	Shack	1227	4.2	3.75	8.9%	253	Shack	1227	4.2	3.75	8.9%
242	40c. General Motor Corp.	231	1.00	5.0%	253	Shack	1227	4.2	3.75	8.9%	254	Shack	1227	4.2	3.75	8.9%	255	Shack	1227	4.2	3.75	8.9%
243	40c. General Motor Corp.	231	1.00	5.0%	255	Shack	1227	4.2	3.75	8.9%	256	Shack	1227	4.2	3.75	8.9%	257	Shack	1227	4.2	3.75	8.9%
244	40c. General Motor Corp.	231	1.00	5.0%	257	Shack	1227	4.2	3.75	8.9%	258	Shack	1227	4.2	3.75	8.9%	259	Shack	1227	4.2	3.75	8.9%
245	40c. General Motor Corp.	231	1.00	5.0%	259	Shack	1227	4.2	3.75	8.9%	260	Shack	1227	4.2	3.75	8.9%	261	Shack	1227	4.2	3.75	8.9%
246	40c. General Motor Corp.	231	1.00	5.0%	261	Shack	1227	4.2	3.75	8.9%	262	Shack	1227	4.2	3.75	8.9%	263	Shack	1227	4.2	3.75	8.9%
247	40c. General Motor Corp.	231	1.00	5.0%	263	Shack	1227	4.2	3.75	8.9%	264	Shack	1227	4.2	3.75	8.9%	265	Shack	1227	4.2	3.75	8.9%
248	40c. General Motor Corp.	231	1.00	5.0%	265	Shack	1227	4.2	3.75	8.9%	266	Shack	1227	4.2	3.75	8.9%	267	Shack	1227	4.2	3.75	8.9%
249	40c. General Motor Corp.	231	1.00	5.0%	267	Shack	1227	4.2	3.75	8.9%	268	Shack	1227	4.2	3.75	8.9%	269	Shack	1227	4.2	3.75	8.9%
250	40c. General Motor Corp.	231	1.00	5.0%	269	Shack	1227	4.2	3.75	8.9%	270	Shack	1227	4.2	3.75	8.9%	271	Shack	1227	4.2	3.75	8.9%
251	40c. General Motor Corp.	231	1.00	5.0%	271	Shack	1227	4.2	3.75	8.9%	272	Shack	1227	4.2	3.75	8.9%	273	Shack	1227	4.2	3.75	8.9%
252	40c. General Motor Corp.	231	1.00	5.0%	273	Shack	1227	4.2	3.75	8.9%	274	Shack	1227	4.2	3.75	8.9%	275	Shack	1227	4.2	3.75	8.9%
253	40c. General Motor Corp.	231	1.00	5.0%	275	Shack	1227	4.2	3.75	8.9%	276	Shack	1227	4.2	3.75	8.9%	277	Shack	1227	4.2	3.75	8.9%
254	40c. General Motor Corp.	231	1.00	5.0%	277	Shack	1227	4.2	3.75	8.9%	278	Shack	1227	4.2	3.75	8.9%	279	Shack	1227	4.2	3.75	8.9%
255	40c. General Motor Corp.	231	1.00	5.0%	279	Shack	1227	4.2	3.75	8.9%	280	Shack	1227	4.2	3.75	8.9%	281	Shack	1227	4.2	3.75	8.9%
256	40c. General Motor Corp.	231	1.00	5.0%	281	Shack	1227	4.2	3.75	8.9%	282	Shack	1227	4.2	3.75	8.9%	283	Shack	1227	4.2	3.75	8.9%
257	40c. General Motor Corp.	231	1.00	5.0%	283	Shack	1227	4.2	3.75	8.9%	284	Shack	1227	4.2	3.75	8.9%	285	Shack	1227	4.2	3.75	8.9%
258	40c. General Motor Corp.	231	1.00	5.0%	285	Shack	1227	4.2	3.75	8.9%	286	Shack	1227	4.2	3.75	8.9%	287	Shack	1227	4.2	3.75	8.9%
259	40c. General Motor Corp.	231	1.00	5.0%	287	Shack	1227	4.2	3.75	8.9%	288	Shack	1227	4.2	3.75	8.9%	289	Shack	1227	4.2	3.75	8.9%
260	40c. General Motor Corp.	231	1.00	5.0%	289	Shack	1227	4.2	3.75	8.9%	290	Shack	1227	4.2	3.75	8.9%	291	Shack	1227	4.2	3.75	8.9%
261	40c. General Motor Corp.	231	1.00	5.0%	291	Shack	1227	4.2	3.75	8.9%	292	Shack	1227	4.2	3.75	8.9%	293	Shack	1227	4.2	3.75	8.9%
262	40c. General Motor Corp.	231	1.00	5.0%	293	Shack	1227	4.2	3.75	8.9%	294	Shack	1227	4.2	3.75	8.9%	295	Shack	1227	4.2	3.75	8.9%
263	40c. General Motor Corp.	231	1.00	5.0%	295	Shack	1227	4.2	3.75	8.9%	296	Shack	1227	4.2	3.75	8.9%	297	Shack	1227	4.2	3.75	8.9%
264	40c. General Motor Corp.	231	1.00	5.0%	297	Shack	1227	4.2	3.75	8.9%	298	Shack	1227	4.2	3.75	8.9%	299	Shack	1227	4.2	3.75	8.9%
265	40c. General Motor Corp.	231	1.00	5.0%	299	Shack	1227	4.2	3.75	8.9%	300	Shack	1227	4.2	3.75	8.9%	301	Shack	1227	4.2	3.75	8.9%
266</td																						



ANY TYPE
OF OPTION

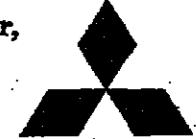
ANY TYPE
OF INSTRUMENT

ANY MATURITY

ANY TIME

MITSUBISHI FINANCE INTERNATIONAL LTD.,

Arbitrage Group,
Maddalena Brown, Jacques Pezzer,
1 King Street, London EC2V 8EB.
Tel 01-796 3181, Fax 01-606 1911



Member of the TIA.

01-948 8316

SUCCESSFUL CURRENCY FORECASTING

BEGINS HERE with the FOREXIA CURRENCY PROPHET-a subscription service that gives you a complete, independent foreign exchange research and forecasting center on your own PC. Every major currency is graphed with clear written forecasts. Forexa's advice puts you in control-the competitive edge you need if you are exposed to foreign currency.

As acclaimed by top financial players around the world.

Call, fax or write to:

FOREXA (U.K.) LIMITED, 149, Petersham Road, Richmond, Surrey, TW10 7AH, U.K. Tel: 01-948 6318. Fax: 01-948 9459.

FOREXA (U.S.A.) INC., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (JAPAN) LTD., 1-12-12, Minami-Aoyama, Minato-ku, Tokyo 107, Japan. Tel: 03-5465-1000. Fax: 03-5465-1000.

FOREXA (FRANCE) LTD., 10, rue de la Paix, 75001 Paris, France. Tel: 01-42-62-0000. Fax: 01-42-62-0000.

FOREXA (GERMANY) LTD., Postfach 10 02 02, D-8000 Munich 10, Germany. Tel: 089-540 00 00. Fax: 089-540 00 00.

FOREXA (AUSTRALIA) LTD., 100 Pitt Street, Sydney, NSW 2000, Australia. Tel: 02-231 1222. Fax: 02-231 1222.

FOREXA (SINGAPORE) LTD., 1000 N. Buona Vista Road, #03-01, Singapore 089500. Tel: 65-436 1000. Fax: 65-436 1000.

FOREXA (SOUTH AFRICA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (NEW ZEALAND) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (CANADA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (HONG KONG) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (THAILAND) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (INDIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (INDONESIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (PHILIPPINES) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (MEXICO) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (AUSTRALIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (SINGAPORE) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (THAILAND) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (INDIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (PHILIPPINES) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (MEXICO) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (AUSTRALIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (SINGAPORE) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (THAILAND) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (INDIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (PHILIPPINES) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (MEXICO) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (AUSTRALIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (SINGAPORE) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (THAILAND) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (INDIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (PHILIPPINES) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (MEXICO) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (AUSTRALIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (SINGAPORE) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (THAILAND) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (INDIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (PHILIPPINES) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (MEXICO) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (AUSTRALIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (SINGAPORE) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (THAILAND) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (INDIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (PHILIPPINES) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (MEXICO) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (AUSTRALIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (SINGAPORE) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (THAILAND) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (INDIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (PHILIPPINES) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (MEXICO) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (AUSTRALIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (SINGAPORE) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (THAILAND) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (INDIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (PHILIPPINES) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (MEXICO) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (AUSTRALIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (SINGAPORE) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (THAILAND) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (INDIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (PHILIPPINES) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (MEXICO) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (AUSTRALIA) LTD., 1000 N. Glebe Rd., Suite 1000, Rosslyn, VA 22201, U.S.A. Tel: 703-524-1000. Fax: 703-524-1000.

FOREXA (SINGAPORE) LTD.,

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4pm prices May 9

PHILIPS HAS PUT A LITTLE ART IN ITS SCIENCE

11 The new Philips LCD Computer Monitor. It's flat and small. Lightweight. With a picture that's stable and exceptionally easy to read. For the complete picture of our full range of Computer Monitors, write Philips International. SFF-836, 5600 MD Eindhoven, The Netherlands. □

The new Philips LCD Computer Monitor. It's flat and small. Light-weight. With a picture that's stable and exceptionally easy to read. For the complete picture of our full range of Computer Monitors, write Philips International. SFF-836, 5600 MD Eindhoven, The Netherlands. □

NYSE COMPOSITE PRICES

12 Month P/B Size
High Low Stock Div. Yield 1000 High Low
Continued from previous Page

Figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and record are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the last declaration.

Dividend rates (xtra): b=annual rate of dividend plus stock dividend. c=liquidating dividend, c/d-called, d=new year low, dividend declared or paid in preceding 12 months. g=dividend Canadian funds, subject to 15% non-residence tax. l=dividend declared when split-up or stock dividend. j=dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k=dividend declared or paid this year, an accumulation of dividends in arrears. n=new issue in the past 52 weeks. The high-low range begins with the start of trading next day delivery. P/E=price-earnings ratio. r=dividend declared or paid in preceding 12 months plus stock dividend. s=stock split. Dividends begin with date of split. s=ex-dividend date in stock in preceding 12 months. Estimated cash flow on ex-dividend or ex-distribution date. u=new yearly high. Trading halted, vi-in bankruptcy or receivership or being organised under the Bankruptcy Act, or securities assumed by such companies. wd=distributed, wi=when issued, wu-with warrants, x=ex-dividend or ex-rights. xdis=ex-distribution, xw=ex-warrants.

OVER-THE-COUNTER

*Nasdaq national market,
3pm prices May 9*

Stock	Div.	Sales	High	Low	Last	Chg	Stock	Div.	Sales	High	Low	Last	Chg	Stock	Div.	Sales	High	Low	Last	Chg	Stock	Div.	Sales	High	Low	Last	Chg	
A&W Bd	25	250	22	21.5	21.5	-	DaSem	100	922	75	73	73	+ 1	Karcher	100	151	20	20.5	20	+ 1	StockOut	100	1008	14	13	13	-	
ADC	11	161	13	12	12	-	DanGep	13	7	142	94.5	84.5	84.5	+ 1	Kasler	05	22	103	103	103	-	R-R	-	-	-	-	-	-
ADT	222	3	3	3	3	-	DanID	8	287	52	51	51	-	Kaydon	05	22	103	103	103	-	RPM	42	16	332	17	16	+ 1	
ASP	10	3	3	3	3	-	DanSch	14	178	51	51	51	-	Mayhew	64	5	25	41	40	- 1	RSFnl	10	181	81	124	124	-	
ALC b	303	41	4	4	4	-	DanSeb	20	16	365	14.5	14.5	14.5	-	Kemper	24	7	783	35	35	-	RainBt	24	8	56	16	15	-
ASK	15	44	14.5	14.5	14.5	-	DanSeh	101	18	131	23	23	23	-	KyChLi	40	11	74	12.4	12.4	-	Raynd	47	23	100	14	14	-
AST	7	82	25	25	25	-	DanSeh	11	18	21	23	23	23	-	KeyTrm	85	13	16	23	23	-	Reeves	48	16	483	12	10	+ 1
AcmeSt .05e	1	25	155	19	19	-	DanSeh	35	15	48	23	23	23	-	KimEn	85	8	23	7.5	6.5	-	RegBtc	48	16	26	10	10	-
ACMRS .1	25	155	22	14	14	-	DanSeh	65	15	23	24	24	24	-	Kinder	85	15	16	47	46	-	ReitCh	48	16	26	10	10	-
Actmed	17	11	14	14	14	-	DanSeh	101	18	131	23	23	23	-	KinDr	85	7	1657	9.5	8.5	-	ReitCh	536	22	557	39	36	-
Actmedb	17	14	210	13	13	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	8	783	2	42	45	-
Adapt	41	168	64	73	73	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	15	16	47	46	-	Rewp	85	15	14	77	77	-
Admng	14	105	83	84	84	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AdmSv .14	14	644	23	23	23	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Adobe .03	23	203	26	26	26	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AdpPol	163	73	72	72	72	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AdSens	224	14	14	14	14	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Ad-Tel	17	2861	16	17	16	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Adwest	33	82	82	82	82	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AdvSys	57	87	87	87	87	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AdvBccp .32	5	26	74	74	74	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AdvTech	234	11	11	11	11	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AgencyR	1	18	120	20	18	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Agileon	26	259	84	84	84	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Airfield	1	11	702	13	12	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Airtran	12	13	16	7	6	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Airtrac	17	27	22	22	22	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Airtrac	15	895	19.5	19.5	19.5	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Alexair	16	45	10	10	10	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Alexair	20	8	427	38	38	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Alien	20	34	17	20	20	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Allegro	12	12	13	5.5	5.5	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Alphint	1	12	13	5.5	5.5	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AllianPh	1	22	13	7.5	7.5	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Allwest	24	793	17.5	17.5	17.5	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
Alwair	17	110	17	17	17	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AMAirI	14	1623	11.5	11.5	11.5	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AMAirI	50	3	3	11.5	11.5	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AMCity	45	10	10	10	10	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AMM .150e	25	208	12.5	12.5	12.5	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AMMS	15	108	9.5	9.5	9.5	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AmSoc	28	173	15.5	15.5	15.5	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14	77	77	-
AT-Cm	1	11	210	22	22	-	DanSeh	11	18	21	23	23	23	-	KinDr	85	6	23	7.5	6.5	-	Rewp	85	15	14			

Have your F.T. hand delivered

AMERICA

Dow sticks to narrow trading range

Wall Street

WITH the focus on the Treasury's quarterly refunding and international currency policy dominating attention in the bond and foreign exchange markets, the equity market traded in a narrow range yesterday and registered its eighth consecutive daily decline, writes *Janet Bush* in New York.

The Dow Jones Industrial Average closed 6.13 points lower at 2,371.33 on sluggish volumes of 130m shares, only slightly more active than the 138m share traded when changed hands Monday.

The Dow tried to rally at the opening, and after an hour of trading stood more than six points higher. However, it could not sustain this advance and dipped back into negative territory soon afterwards. Yesterday's dull performance was somewhat disappointing as traders are now beginning to look for the market to bounce after a string of seven consecutive daily declines.

In the last eight sessions, the Dow has fallen by more than 47 points, representing a steady, but very gradual decline in relatively low volume.

Market historians were

pointing out yesterday that the last run of eight declines came in August 1987, which marked the beginning of the five-year bull market of the 1980s.

Nobody was predicting that history is about to repeat itself. There are a number of uncertainties facing the equity market, notably the perennial debate about whether the US Federal Reserve can engineer a soft landing for the economy without inflationary growth and controlled inflation.

The economic readings of the economy suggest that the manufacturing sector remains robust but the consumer is slowing down — a more favourable conjunction of economic growth at least for the trade balance. However, there is still a great deal of concern that inflation is headed higher, limiting the scope for any easing in monetary policy.

Against the background of Friday's worrisome wages figures and the large Bethlehem Steel pay agreement with steelworkers, Friday's producer price release for April assumes even more importance than usual.

The market could continue to move in a very tight range for the rest of the week until the PPI is released. One hint that the market may be about

to rally is that technology issues, which are normally among the most volatile, held up well on Monday.

Mr Newton Zinder of Shearson Lehman Hutton noted that traders often gravitate to more volatile issues when they suspect that a rally is about to occur.

US bond prices slumped a full point yesterday amid concern about this week's quarterly refunding. The three-year issue was reasonably well bid but bond traders started selling heavily as soon as rates completed. There is a view that Japanese investors are worried about the dollar peaking at current levels and about Friday's producer price figures.

Technology stocks did well. Motorola added 5% to 47.4% Hewlett-Packard rose 4% to 55.4% and Apple Computer gained 4% to 44.2% on the over-the-counter market.

Among featured individual stocks NWA, the holding company for Northwest Airlines, dropped 5% to 104.1% after news that Pan Am is thinking about marking an offer for its competitor at NWA's request. Pan Am added 5% to 55.

Hilton Hotels rose 5% to 84.4% after news that a court had approved a settlement giving its chairman sole voting

control over about 25 per cent of the shares.

Millitech jumped 53% to \$42 on the over-the-counter market, adding to its gain on Monday of 31.0%. Bear Stearns started tracking the company, and said that its assets might be worth \$56 a share in 1990.

Avon Products fell 5% to 53.6% after the company filed suit against Mr Irwin Jacobs and Avway who have said they might seek control of the company.

Canada

IN A TRENDLESS and quiet market Toronto share prices dropped across the board.

The composite index fell 11.02 to 3559.33 as declines outnumbered advances 388 to 266 on volume of 17.7m shares valued at C\$26.5m.

American Barrick rose C\$4% to C\$23.4m on announcing an increased dividend late in the day.

Humco Gold Mines dropped C\$4 to C\$12.4m after it reported C\$4 to C\$12.4m after it reported slower first quarter earnings growth.

Power Financial bucked the trend and climbed C\$4 to C\$19.4m after announcing an extra dividend and higher first quarter earnings.

A PRIL showered good fortune on most European bourses, with volumes increasing throughout the Continent and many stock market indices hitting year, or even all-time, highs.

The most spectacular increase was in Spain, where turnover shot up by 43.7 per cent over March to make it the bourse's busiest month so far this year. About Pta515.3bn (\$4.35m) worth of shares were traded — a jump of 20 per cent over April last year.

Spain had a lot of catching-up to do in April; while other European bourses were picking up at the end of last year and the beginning of this year, the Spanish market was dull and drifting lower. A combination of fast economic growth, high liquidity and the approach of the privatisation of oil group Repsol, however, resurrected interest in the stock market.

Both foreign and domestic investors returned, propelling Madrid to year highs in the first week of April and keeping activity strong for most of the month.

Another bourse apparently taken with spring fever was Germany, where turnover rose 23.9 per cent over the previous month.

At DM94.4bn, volume was almost triple the DM33.3bn of April 1988.

The rush of activity coincided with a series of year highs on the FAZ and DAX indices — the FAZ ended the month 22 points, or nearly 4 per cent, higher. Volume grew as international and foreign buyers looked beyond the main stocks to a wider range especially to the machinery and steel sector, said one analyst.

Turnover in MAN, Mannesmann, Hoechst, Thyssen and Metallgesellschaft had all improved, he said. There was also a surge of interest in second-line stocks, as investor confidence grew.

Another influence on German volumes was the prospective scrapping of the 10 per cent withholding tax on bond investments, which was eventually confirmed on April 27. The market saw some of the heaviest daily trading totals since the global crash, hitting DM7.29m on April 13.

The Netherlands had its most active month for over a year, rising 15.5 per cent over March and almost doubling compared with the previous April. The market had a run of year highs in the first half of the month, although activity tailed off in the second half.

Speculative buying and corporate stories lay behind much of the liveliness.

France was also bustling

in April, with turnover in Switzerland and Belgium less marked than in most European markets. Switzerland rose an estimated 8 per cent over its revised March figure, while Belgium gained 4.2 per cent — a jump of 51.7 per cent on the same month last year.

The smallest April improvement, however, was recorded by Italy, which was only 0.6 per cent busier than in March. Italy has been one of the worst performing and quietest of the leading markets of late, with political instability and balance of payments problems disuading many investors from taking part.

in healthy turnover of 12.9m shares worth A\$24.6m.

Industrials led the way lower, with News Corp falling 30 cents to A\$12.25. ANZ, facing a takeover bid from Consolidated Press, was unchanged at A\$1.44, compared with the bid price of A\$1.40 a share.

Memtec, the high technology company, rose to a year's high of A\$2.40, up 10 cents on speculation of a possible takeover. Bond Corp Holdings, dropped 2.4 cents to A\$2.27, amid rumours that TNT, the transport group, was especially weak after announcing third quarter profits, falling 12 cents to A\$2.23.

SINGAPORE returned from Monday's holiday to face profit-taking in active trading after rising last week to post-crash highs.

AUSTRALIA succumbed to profit-taking amid worries over the global economy and all sectors lost ground. The All Ordinaries index fell 10.8 to 1,501.8 throughout the day, with share prices moving in and out of the red to end 6.29 down at 3,262.26 on the Hang Seng index. Turnover dropped from Monday's HK\$2.5m to HK\$1.8m.

Hong Kong was the day's most active stock, closing steady at HK\$12.50, while Sino Land rose 3 cents to 74 cents in heavy trading. BCL, the investment arm of Bond Corp Holdings, dropped 2.4 cents to A\$2.27, amid rumours that TNT, the transport group, was especially weak after announcing third quarter profits, falling 12 cents to A\$2.23.

Wing On jumped 20 cents to A\$1.50 on rumours that New World Development, steady at HK\$14.40, would sweeten its bid for a 73 per cent state.

THE Straits Times industrial index edged down 1.5% to 1,280.57, having reached a high of 1,286.09. Malaysia was closed for a holiday yesterday

ASIA PACIFIC

Profit-taking ends six-session Nikkei surge

Tokyo

the Nikkei and Topix indices, selected in early trading but lost to profit-taking by the close: Mitsui Engineering and Shipbuilding firmed Yen to an all-time high of Yen 982 before closing down Yen 12 at Yen 973.

Shipbuildings have been popular for the recovery of their international competitiveness and rapid increase in orders.

Electricals were popular in Osaka but profit-taking caused the OSE average to drop 9.88 to 33,072.02. Volume declined to 36.63m shares against 129.8m traded on Monday. Toshiba added Yen 10 to Yen 130 but Tokyo Electric Power, a strong gainer on Monday, lost Yen 10 to Yen 100.

Another bourse apparently taken with spring fever was Germany, where turnover rose 23.9 per cent over the previous month.

Shipbuilding issues were

selected in early trading but lost to profit-taking by the close: Mitsui Engineering and Shipbuilding firmed Yen to an all-time high of Yen 982 before closing down Yen 12 at Yen 973.

Shipbuildings have been popular for the recovery of their international competitiveness and rapid increase in orders.

Electricals were popular in Osaka but profit-taking caused the OSE average to drop 9.88 to 33,072.02. Volume declined to 36.63m shares against 129.8m traded on Monday. Toshiba added Yen 10 to Yen 130 but Tokyo Electric Power, a strong gainer on Monday, lost Yen 10 to Yen 100.

Another bourse apparently taken with spring fever was Germany, where turnover rose 23.9 per cent over the previous month.

Shipbuilding issues were

selected in early trading but lost to profit-taking by the close: Mitsui Engineering and Shipbuilding firmed Yen to an all-time high of Yen 982 before closing down Yen 12 at Yen 973.

Shipbuildings have been popular for the recovery of their international competitiveness and rapid increase in orders.

Electricals were popular in Osaka but profit-taking caused the OSE average to drop 9.88 to 33,072.02. Volume declined to 36.63m shares against 129.8m traded on Monday. Toshiba added Yen 10 to Yen 130 but Tokyo Electric Power, a strong gainer on Monday, lost Yen 10 to Yen 100.

Another bourse apparently taken with spring fever was Germany, where turnover rose 23.9 per cent over the previous month.

Shipbuilding issues were

selected in early trading but lost to profit-taking by the close: Mitsui Engineering and Shipbuilding firmed Yen to an all-time high of Yen 982 before closing down Yen 12 at Yen 973.

Shipbuildings have been popular for the recovery of their international competitiveness and rapid increase in orders.

Electricals were popular in Osaka but profit-taking caused the OSE average to drop 9.88 to 33,072.02. Volume declined to 36.63m shares against 129.8m traded on Monday. Toshiba added Yen 10 to Yen 130 but Tokyo Electric Power, a strong gainer on Monday, lost Yen 10 to Yen 100.

Another bourse apparently taken with spring fever was Germany, where turnover rose 23.9 per cent over the previous month.

Shipbuilding issues were

Strong dollar whips up fear of interest rate rise

FEARS of higher interest rates beset most of Europe, as the dollar surged ahead. Madrid was again the exception, hitting another year peak, writes *Our Markets Staff*.

FRANKFURT suffered widespread declines as the strength of the dollar against the D-Mark raised fears of higher interest rates.

The real-time DAX index dropped 1.85% or 1 per cent, to 1,366.22 and the FAZ, based on midday prices, eased 3.51 to 576.28. Volumes were slightly up on the previous day at DM4.8bn worth of domestic shares traded, with much of the business in second-line stocks.

The dollar rose above the DM1.91 level, reawakening interest rate jitters and sending share prices lower. "The currency market started it off," said one analyst, adding that an additional blow was struck when Daimler, the car maker, announced results at the lower end of expectations.

Daimler lost DM12.50 to DM657 after reporting turnover up 3 per cent at DM17bn and forecasting static profits.

The market ignored good results from Bayer, the chemicals group, which slipped DM2.70 to DM301.80 after announcing first-quarter profits up 20 per cent.

PARIS was hit by "figures fever" as worry over forthcoming data on domestic and US inflation rates kept trading in the doldrums. Share prices fell and volumes drifted down to the FF1.1bn level, according to one dealer.

The CAC 40 index fell 4.27 to 1,572.52 and the OMP 50 index eased 1.4 to 476.86. There was also concern over the possibility of higher West German interest rates, given the strength of the dollar, and their likely effect on domestic rates. "There's no great rush to buy stock at the moment," the dealer said. "Everyone's waiting to see what the Bundesbank might do."

Club Med gained ground after rising in London on Monday when Paris was closed — as London dealers were reportedly caught with short

positions. The stock added 22.22 to close at a day's high of FF559, having been quoted on Monday in London at FF550, amid reports of a possible share swap with, or even takeover by, Trusthouse Forte.

Peugeot fell FF25 to FF1.675, with car registration figures confirming a 3 per cent slide in its share of the domestic market.

MADRID made its way to yet another high for the year, with the general index rising 0.61 to 303.76 in spite of scattered profit-taking.

Tomas Hostench was a sharp mover after last week's news of a large profits rise, adding 50 points to 20.20 per share. Tabacalera, the tobacco group, climbed 15 to 990.

AMSTERDAM weakened in insubstantial volumes, although a higher opening on Wall Street lifted prices off their lows. Investors stayed on the sidelines amid interest rate worries, stirred up by a recent dip in the higher dollar. The CBS tendency index dipped 0.5 to 181.6.

Bilbao Teterode, the paper and packaging group, shed FF1.70 to FF17.00 after announcing plans for a one-for-10 rights issue and reporting higher first-quarter profits. It also said it would be having talks shortly with takeover target Abrend, the office equipment manufacturer, and said it would continue its own tie-up with toy businesses.

Optimism about first-quarter figures from Royal Dutch, due tomorrow, pushed it 20 cents higher to FF1.37.60.

MILAN improved a little on Monday's performance but volume, at L570m worth of shares traded, remained very low. Investors were still discouraged by the declaration of insolvency of two brokers, owned by brothers Messrs Ermico and Gerardo Guigni, within a week.

SOUTH AFRICA

GOLD shares eased slightly as uncertainty continued to cloud the market. Vaal Reefs shed R2 to R31.90 and Deskrail slipped 25 cents to R11.25.

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

FT-ACTUARIES WORLD INDICES

NATIONAL AND REGIONAL MARKETS

	TUESDAY MAY 9 1989				MONDAY MAY 8 1989				DOLLAR INDEX			
	US Dollar Index	Day's % Change	Pound Sterling Index	Local Currency Index	Day's % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988 High	1989 Low	Year ago (approx)